



THE FINANCIAL PLAN

MUNICIPALITY OF HARRISON PARK

For the Year 2023

| | | ATTACHED | NOT APPLICABLE |
|----------|--|-------------------------------------|-------------------|
| Page 1 | General Operating Fund - Budgeted Revenue and Expenditure | <input checked="" type="checkbox"/> | |
| Page 1-A | General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year) | <input checked="" type="checkbox"/> | |
| Page 2 | General Operating Fund - Budgeted Revenue | <input checked="" type="checkbox"/> | |
| Page 2-A | General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year) | <input checked="" type="checkbox"/> | |
| Page 3 | General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | |
| Page 3-A | General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year) | <input checked="" type="checkbox"/> | |
| Page 4 | General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | |
| Page 4-A | General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year) | <input checked="" type="checkbox"/> | |
| Page 5 | General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | |
| Page 5-A | General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year) | <input checked="" type="checkbox"/> | |
| Page 6 | General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | |
| Page 6-A | General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year) | <input checked="" type="checkbox"/> | |
| Page 7 | General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | |
| Page 7-A | General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year) | <input checked="" type="checkbox"/> | |
| Page 8 | Calculation of Tax Levies | <input checked="" type="checkbox"/> | |
| Page 9 | Sundry Revenues and Transfers | <input checked="" type="checkbox"/> | |
| Page 10 | Utility Operating Fund - Budgeted Revenue and Expenditure | | |
| | Utility of <u>Newdale - LID #1 - Sewer</u> | <input checked="" type="checkbox"/> | |
| | Utility of <u>Sandy Lake - LID #2 - Water & Sewer</u> | <input checked="" type="checkbox"/> | |
| | Utility of <u>Onanole - Water & Sewer</u> | <input checked="" type="checkbox"/> | |
| Page 11 | General Operating Fund - Debenture Debt Charges | <input checked="" type="checkbox"/> | |
| Page 12 | Utility Operating Fund - Debenture Debt Charges | <input checked="" type="checkbox"/> | |
| Page 13 | Capital Budget (Current Year) | <input checked="" type="checkbox"/> | |
| Page 14 | Capital Expenditure Program (Subsequent Five Years) | <input checked="" type="checkbox"/> | |

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE
MUNICIPALITY OF HARRISON PARK**

For the Year 2023

| | Previous Year | | 2023 | | | | | Next Year | |
|--|---------------------|---------------------|---------------|-----------|----------------|-------------------|--------------|--------------|--------------|
| | Total Budget | Total Actual | Harrison Area | Park Area | LUD of Newdale | LUD of Sandy Lake | At Large | Total Budget | Total Budget |
| Tax Levy - Page 8 | 3,665,861.09 | 3,664,583.55 | 99,562.82 | 0.00 | 35,987.72 | 186,818.92 | 3,430,892.44 | 3,753,261.91 | |
| Grants in Lieu of Taxes - Page 8 | 37,590.76 | 37,590.76 | 466.76 | 0.00 | 9.39 | 3,286.20 | 34,590.06 | 38,352.41 | |
| Municipal Taxes and Grants in Lieu of Taxes | 3,703,451.85 | 3,702,174.31 | 100,029.58 | 0.00 | 35,997.11 | 190,105.13 | 3,465,482.50 | 3,791,614.32 | 0.00 |
| Other Revenue - Page 2 | 1,159,725.10 | 1,370,118.71 | 0.00 | 0.00 | 13,120.00 | 6,180.00 | 1,281,449.37 | 1,300,749.37 | 0.00 |
| Transfers from Accumulated Surplus & Reserves - Page 2 | 361,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 31,000.00 | 445,656.00 | 476,656.00 | 0.00 |
| Deduct: Req portion - Grazing leases / Converted fees | -\$1,277.54 | -\$1,277.54 | | | | | (1,217.81) | (1,217.81) | |
| TOTAL MUNICIPAL REVENUE | 5,222,899.41 | 5,071,015.48 | 100,029.58 | 0.00 | 49,117.11 | 227,285.13 | 5,191,370.07 | 5,567,801.89 | 0.00 |
| General Government Services | 777,682.29 | 831,299.63 | 0.00 | 0.00 | 4,260.00 | 10,690.50 | 874,105.82 | 889,056.32 | 0.00 |
| Protective Services | 221,925.96 | 216,279.84 | 0.00 | 0.00 | 0.00 | 1,000.00 | 210,486.97 | 211,486.97 | 0.00 |
| Transportation Services | 2,063,712.74 | 1,856,933.85 | 90,000.00 | 0.00 | 32,498.00 | 137,855.57 | 1,941,397.75 | 2,201,751.32 | 0.00 |
| Environmental Health Services | 361,416.32 | 329,819.08 | 0.00 | 0.00 | 960.00 | 21,862.20 | 324,381.99 | 347,204.19 | 0.00 |
| Public Health and Welfare Services | 22,200.00 | 22,662.88 | 0.00 | 0.00 | 0.00 | 0.00 | 24,150.00 | 24,150.00 | 0.00 |
| Environmental Development Services | 184,687.03 | 147,902.16 | 0.00 | 0.00 | 0.00 | 4,150.00 | 207,813.31 | 211,963.31 | 0.00 |
| Economic Development Services | 47,850.54 | 40,757.55 | 0.00 | 0.00 | 0.00 | 0.00 | 53,533.00 | 53,533.00 | 0.00 |
| Recreation and Cultural Services | 165,218.61 | 134,995.83 | 0.00 | 0.00 | 650.00 | 4,730.00 | 150,004.98 | 155,384.98 | 0.00 |
| Fiscal Services | 149,489.23 | 16,999.72 | 0.00 | 0.00 | 0.00 | 0.00 | 142,489.23 | 142,489.23 | 0.00 |
| Transfers - Deficit Recovery - Page 9 | 0.00 | 0.00 | | | | | | 0.00 | |
| Transfers - To Reserves - Page 7 | 1,224,358.00 | 1,224,358.00 | 10,000.00 | 0.00 | 10,750.00 | 47,000.00 | 1,258,676.00 | 1,326,426.00 | 0.00 |
| Total Basic Expenditure | 5,218,540.72 | 4,822,008.54 | 100,000.00 | 0.00 | 49,118.00 | 227,288.27 | 5,187,039.05 | 5,563,445.32 | 0.00 |
| Allowance For Tax Assets - Page 8 | 4,337.11 | | 29.58 | 0.00 | (0.89) | (3.14) | 4,331.02 | 4,356.57 | |
| TOTAL MUNICIPAL EXPENDITURE | 5,222,877.83 | 4,822,008.54 | 100,029.58 | 0.00 | 49,117.11 | 227,285.13 | 5,191,370.07 | 5,567,801.89 | 0.00 |
| Net Operating Surplus (Deficit) | 21.58 | 249,006.94 | 0.00 | 0.00 | 0.00 | 0.00 | (0.00) | (0.00) | 0.00 |

Departmental Use Only

Adopted by Resolution of Council

Head of Council

Date

Chief Administrative Officer

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

MUNICIPALITY OF HARRISON PARK

PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

| | Harrison Area | | Park Area | | LUD of Newdale | | LUD of Sandy Lake | | At Large | | Previous Year | |
|---|-------------------|-------------------|-------------|-------------|------------------|------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Total Budget | Total Actual |
| Tax Levy | 180,657.92 | 180,657.92 | 0.00 | | 34,989.24 | 34,989.24 | 181,777.05 | 181,777.05 | 3,268,436.88 | 3,267,159.34 | 3,665,861.09 | 3,664,583.55 |
| Grants in Lieu of Taxes | 861.06 | 861.06 | 0.00 | | 9.66 | 9.66 | 2,987.39 | 2,987.39 | 33,732.65 | 33,732.65 | 37,590.76 | 37,590.76 |
| Other Revenue | 0.00 | 0.00 | 0.00 | 0.00 | 13,920.00 | 13,242.50 | 6,180.00 | 12,144.20 | 1,139,625.10 | 1,344,732.01 | 1,159,725.10 | 1,370,118.71 |
| Transfers from Accumulated Surplus & Reserves | 0.00 | 0.00 | 0.00 | 0.00 | 10,500.00 | 0.00 | 24,000.00 | 0.00 | 326,500.00 | 0.00 | 361,000.00 | 0.00 |
| TOTAL MUNICIPAL REVENUE | 181,518.98 | 181,518.98 | 0.00 | 0.00 | 59,418.90 | 48,241.40 | 214,944.44 | 196,908.64 | 4,768,294.63 | 4,645,624.00 | 5,224,176.95 | 5,072,293.02 |
| General Government Services | 0.00 | 0.00 | 0.00 | 0.00 | 4,800.00 | 4,024.57 | 3,830.00 | 3,920.00 | 769,052.29 | 823,355.06 | 777,682.29 | 831,299.63 |
| Protective Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3,000.00 | 777.75 | 218,925.96 | 215,502.09 | 221,925.96 | 216,279.84 |
| Transportation Services | 101,500.00 | 0.00 | 0.00 | 0.00 | 28,100.00 | 28,864.39 | 119,700.68 | 110,585.47 | 1,814,412.06 | 1,717,483.99 | 2,063,712.74 | 1,856,933.85 |
| Environmental Health Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 684.80 | 21,289.00 | 18,886.53 | 340,127.32 | 310,247.75 | 361,416.32 | 329,819.08 |
| Public Health and Welfare Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 22,200.00 | 22,662.88 | 22,200.00 | 22,662.88 |
| Environmental Development Services | 0.00 | 0.00 | 0.00 | 0.00 | 4,650.00 | 0.00 | 3,900.00 | 3,851.95 | 176,137.03 | 144,050.21 | 184,687.03 | 147,902.16 |
| Economic Development Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 47,850.54 | 40,757.55 | 47,850.54 | 40,757.55 |
| Recreation and Cultural Services | 0.00 | 0.00 | 0.00 | 0.00 | 370.00 | 2,093.73 | 6,230.00 | 6,575.20 | 158,618.61 | 126,326.90 | 165,218.61 | 134,995.83 |
| Fiscal Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 7,000.00 | 7,000.00 | 142,489.23 | 142,489.23 | 149,489.23 | 149,489.23 |
| Transfers - Deficit Recovery | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Transfers - To Reserves | 80,000.00 | 80,000.00 | 0.00 | 0.00 | 21,500.00 | 21,500.00 | 50,000.00 | 50,000.00 | 1,072,858.00 | 1,072,858.00 | 1,224,358.00 | 1,224,358.00 |
| TOTAL BASIC EXPENDITURE | 181,500.00 | 80,000.00 | 0.00 | 0.00 | 59,420.00 | 57,167.49 | 214,949.68 | 201,596.90 | 4,762,671.04 | 4,615,733.66 | 5,218,540.72 | 4,954,498.05 |
| Net Operating Surplus (Deficit) | 18.98 | 101,518.98 | 0.00 | 0.00 | (1.10) | (8,926.09) | (5.24) | (4,688.26) | 5,623.59 | 29,890.34 | 5,636.23 | 117,794.97 |

**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS
MUNICIPALITY OF HARRISON PARK**

For the Year 2023

| | Previous Year | | 2023 | | | | | Next Year | |
|---|---------------------|---------------------|---------------|-------------|------------------|-------------------|---------------------|---------------------|--------------|
| | Total Budget | Total Actual | Harrison Area | Park Area | LUD of Newdale | LUD of Sandy Lake | At Large | Total Budget | Total Budget |
| OTHER REVENUE | | | | | | | | | |
| Taxes Added | 40,000.00 | 51,480.06 | | | | | 45,000.00 | 45,000.00 | |
| Tax Penalties | 35,000.00 | 33,931.03 | | | | | 30,000.00 | 30,000.00 | |
| Licenses | 1,000.00 | 1,000.00 | | | | | 5,600.00 | 5,600.00 | |
| Miscellaneous | 19,000.00 | 30,504.00 | | | | | 19,000.00 | 19,000.00 | |
| Licenses - Other | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Permits - Building | 0.00 | 0.00 | | | | | 6,000.00 | 6,000.00 | |
| Permits - Other | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Fines | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Sales of Service - General Gov't | 8,500.00 | 5,850.70 | | | | | 5,550.00 | 5,550.00 | |
| Sales of Service - Protection | 56,831.10 | 61,981.10 | | | | | 50,000.00 | 50,000.00 | |
| Sales of Service - Transportation | 63,850.00 | 65,393.49 | | | 13,120.00 | 6,180.00 | 25,700.00 | 45,000.00 | |
| Sales of Service - Environ Health | 136,052.00 | 129,798.52 | | | | | 127,059.00 | 127,059.00 | |
| Sales of Service - Public Health | 400.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Sales of Service - Environmental Dev | 40,000.00 | 81,429.00 | | | | | 43,900.00 | 43,900.00 | |
| Sales of Service - Economic Dev | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Sales of Service - Recreation & Culture | 10,055.00 | 10,434.35 | | | | | 8,000.00 | 8,000.00 | |
| Sales of Service - Other | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Sales of Goods | 1,500.00 | 744.00 | | | | | 1,000.00 | 1,000.00 | |
| Rentals | 5,228.00 | 5,363.00 | | | | | 1,763.00 | 1,763.00 | |
| Trailer Park Rentals | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Trailer Park Fees / Grazing Leases | 3,580.00 | 0.00 | | | | | 3,580.83 | 3,580.83 | |
| Concessions | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Returns from Investments | 60,000.00 | 169,506.28 | | | | | 91,000.00 | 91,000.00 | |
| Development & Dedication Fees | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Unconditional Grants (page 9): | | | | | | | | | |
| Municipal Operating Grant | 200,000.00 | 212,844.22 | | | | | 308,969.00 | 308,969.00 | |
| _____ | 0.00 | 0.00 | | | | | | 0.00 | |
| _____ | 0.00 | 0.00 | | | | | | 0.00 | |
| Conditional Grants (page 9): | | | | | | | | | |
| Federal - Gas Tax | 91,258.00 | 91,258.00 | | | | | 95,226.00 | 95,226.00 | |
| Federal - Other | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Provincial - Other | 4,000.00 | 0.00 | | | | | 57,300.00 | 57,300.00 | |
| Municipal - Other | 40,491.00 | 52,242.79 | | | | | 0.00 | 0.00 | |
| PR Gravel Rd Agreement | 342,980.00 | 366,358.17 | | | | | 356,801.54 | 356,801.54 | |
| Other | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Other Income _____ | 0.00 | 0.00 | | | | | | 0.00 | |
| Other Income _____ | 0.00 | 0.00 | | | | | | 0.00 | |
| Other Income _____ | 0.00 | 0.00 | | | | | | 0.00 | |
| Total Other Revenue (To page 1) | 1,159,725.10 | 1,370,118.71 | 0.00 | 0.00 | 13,120.00 | 6,180.00 | 1,281,449.37 | 1,300,749.37 | 0.00 |
| Transfers from: | | | | | | | | | |
| Accumulated Surplus OR LUD Unexpended Prior Years Levies | 338,000.00 | 0.00 | | | 0.00 | 16,000.00 | 358,000.00 | 374,000.00 | |
| Reserves (page 13) | 23,000.00 | 0.00 | | | | 15,000.00 | 87,656.00 | 102,656.00 | |
| Total Transfers (To Page 1) | 361,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 31,000.00 | 445,656.00 | 476,656.00 | 0.00 |
| TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8 | 1,520,725.10 | 1,370,118.71 | 0.00 | 0.00 | 13,120.00 | 37,180.00 | 1,727,105.37 | 1,777,405.37 | 0.00 |

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

MUNICIPALITY OF HARRISON PARK

PREVIOUS YEARS' REVENUES BY SPECIAL AREA / LUD

| | Harrison Area | | Park Area | | LUD of Newdate | | LUD of Sandy Lake | | At Large | | Previous Year | |
|---|---------------|-------------|-------------|-------------|------------------|------------------|-------------------|------------------|---------------------|---------------------|---------------------|---------------------|
| | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Total Budget | Total Actual |
| OTHER REVENUE | | | | | | | | | | | | |
| Taxes Added | | | | | | | | | 40,000.00 | 51,480.06 | 40,000.00 | 51,480.06 |
| Tax Penalties | | | | | | | | | 35,000.00 | 33,931.03 | 35,000.00 | 33,931.03 |
| Licenses - Animal | | | | | | | | | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| Licenses - Business | | | | | | | | | 19,000.00 | 30,504.00 | 19,000.00 | 30,504.00 |
| Licenses - Other | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Permits - Building | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Permits - Other | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Fines | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Sales of Service - General Gov't | | | | | | | | | 8,500.00 | 5,850.70 | 8,500.00 | 5,850.70 |
| Sales of Service - Protection | | | | | | | | | 56,831.10 | 61,981.10 | 56,831.10 | 61,981.10 |
| Sales of Service - Transportation | | | | | 13,920.00 | 13,242.50 | 6,180.00 | 12,144.20 | 43,750.00 | 40,006.79 | 63,850.00 | 65,393.49 |
| Sales of Service - Environ Health | | | | | | | | | 136,052.00 | 129,798.52 | 136,052.00 | 129,798.52 |
| Sales of Service - Public Health | | | | | | | | | 400.00 | 0.00 | 400.00 | 0.00 |
| Sales of Service - Environmental Dev | | | | | | | | | 40,000.00 | 81,429.00 | 40,000.00 | 81,429.00 |
| Sales of Service - Economic Dev | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Sales of Service - Rec & Culture | | | | | | | | | 10,055.00 | 10,434.35 | 10,055.00 | 10,434.35 |
| Sales of Service - Other | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Sales of Goods | | | | | | | | | 1,500.00 | 744.00 | 1,500.00 | 744.00 |
| Rentals | | | | | | | | | 5,228.00 | 5,363.00 | 5,228.00 | 5,363.00 |
| Trailer Park Rentals | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Trailer Park Fees / Grazing Leases | | | | | | | | | 3,580.00 | | 3,580.00 | 0.00 |
| Concessions | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Returns from Investments | | | | | | | | | 60,000.00 | 169,506.28 | 60,000.00 | 169,506.28 |
| Development & Dedication Fees | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Unconditional Grants: | | | | | | | | | | | | |
| Municipal Operating | | | | | | | | | 200,000.00 | 212,844.22 | 200,000.00 | 212,844.22 |
| _____ | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| _____ | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Conditional Grants: | | | | | | | | | | | | |
| Federal - Gas Tax | | | | | | | | | 91,258.00 | 91,258.00 | 91,258.00 | 91,258.00 |
| Federal - Other | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Provincial - Other - Misc Grants | | | | | | | | | 4,000.00 | | 4,000.00 | 0.00 |
| Municipal - Other BSCG & Flood | | | | | | | | | 40,491.00 | 52,242.79 | 40,491.00 | 52,242.79 |
| PR Gravel Rd Agreement | | | | | | | | | 342,980.00 | 366,358.17 | 342,980.00 | 366,358.17 |
| 0 | | | | | | | | | | | 0.00 | 0.00 |
| Other Income _____ | | | | | | | | | | | 0.00 | 0.00 |
| Other Income _____ | | | | | | | | | | | 0.00 | 0.00 |
| Other Income _____ | | | | | | | | | | | 0.00 | 0.00 |
| Total Other Revenue | 0.00 | 0.00 | 0.00 | 0.00 | 13,920.00 | 13,242.50 | 6,180.00 | 12,144.20 | 1,139,625.10 | 1,344,732.01 | 1,159,725.10 | 1,370,118.71 |
| Transfers from: | | | | | | | | | | | | |
| Accumulated Surplus (LUD unexpended prior years levies) | | | | | 10,500.00 | | 24,000.00 | | 303,500.00 | | 338,000.00 | 0.00 |
| Reserves | | | | | | | | | 23,000.00 | | 23,000.00 | 0.00 |
| Total Transfers | 0.00 | 0.00 | 0.00 | 0.00 | 10,500.00 | 0.00 | 24,000.00 | 0.00 | 326,500.00 | 0.00 | 361,000.00 | 0.00 |
| TOTAL OTHER REVENUE AND TRANSFERS | 0.00 | 0.00 | 0.00 | 0.00 | 24,420.00 | 13,242.50 | 30,180.00 | 12,144.20 | 1,466,125.10 | 1,344,732.01 | 1,520,725.10 | 1,370,118.71 |

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE
MUNICIPALITY OF HARRISON PARK**

For the Year 2023

| | Previous Year | | 2023 | | | | | Next Year |
|--|-------------------|-------------------|---------------|-------------|-----------------|-------------------|-------------------|-------------------|
| | Total Budget | Total Actual | Harrison Area | Park Area | LUD of Newdale | LUD of Sandy Lake | At Large | Total Budget |
| GENERAL GOVERNMENT SERVICES | | | | | | | | |
| Legislative | 112,918.44 | 116,325.71 | | | 4,260.00 | 10,690.50 | 117,078.72 | 132,029.22 |
| <u>General Administrative:</u> | | | | | | | | |
| Chief Administrative Officer & Staff | 404,662.21 | 404,606.34 | | | | | 465,355.68 | 465,355.68 |
| Office | 109,806.74 | 115,452.72 | | | | | 131,371.42 | 131,371.42 |
| Legal | 35,000.00 | 64,193.08 | | | | | 55,000.00 | 55,000.00 |
| Audit | 19,000.00 | 17,976.00 | | | | | 19,000.00 | 19,000.00 |
| Assessment | 54,042.00 | 54,042.00 | | | | | 55,000.00 | 55,000.00 |
| Taxation | 1,800.00 | 1,717.15 | | | | | 2,000.00 | 2,000.00 |
| <u>Other General Government:</u> | | | | | | | | |
| Elections | 15,000.00 | 12,584.49 | | | | | 0.00 | 0.00 |
| Conventions | 0.00 | 0.00 | | | | | 0.00 | 0.00 |
| Damage Claims and Liability Insurance | 29,000.00 | 1,000.00 | | | | | 29,000.00 | 29,000.00 |
| Intergovernmental Relations | 6,652.90 | 32,002.79 | | | | | 6,000.00 | 6,000.00 |
| Grants | 3,300.00 | 2,640.62 | | | | | 3,300.00 | 3,300.00 |
| Other General Government | 0.00 | 0.00 | | | | | 4,500.00 | 4,500.00 |
| Past-Service Pension Payments | 0.00 | 0.00 | | | | | 0.00 | 0.00 |
| | 0.00 | 8,758.73 | | | | | 0.00 | 0.00 |
| SUB-TOTAL GENERAL GOVERNMENT SERVICES | 791,182.29 | 831,299.63 | 0.00 | 0.00 | 4,260.00 | 10,690.50 | 887,605.82 | 902,556.32 |
| Recoveries (deductions) - Utility | 13,500.00 | | | | | | 13,500.00 | 13,500.00 |
| TOTAL GOVERNMENT SERVICES - TO PAGE 1 | 777,682.29 | 831,299.63 | 0.00 | 0.00 | 4,260.00 | 10,690.50 | 874,105.82 | 889,056.32 |
| PROTECTIVE SERVICES | | | | | | | | |
| Police | 0.00 | 0.00 | | | | | 0.00 | 0.00 |
| Fire | 199,942.76 | 181,611.45 | | | | | 183,804.97 | 183,804.97 |
| <u>Emergency Measures:</u> | | | | | | | | |
| Emergency Measures Organization | 4,322.00 | 20,524.23 | | | | | 4,282.00 | 4,282.00 |
| Flood Control | 0.00 | 0.00 | | | | | 0.00 | 0.00 |
| 911 Expense | 7,461.20 | 7,688.28 | | | | | 7,700.00 | 7,700.00 |
| Other | 0.00 | 0.00 | | | | | | 0.00 |
| <u>Other Protection:</u> | | | | | | | | |
| Building Inspection | 0.00 | 0.00 | | | | | | 0.00 |
| Electrical Inspection | 0.00 | 0.00 | | | | | | 0.00 |
| Plumbing Inspection | 0.00 | 0.00 | | | | | | 0.00 |
| Other Safety Inspections | 0.00 | 0.00 | | | | | | 0.00 |
| License Inspection | 0.00 | 0.00 | | | | | | 0.00 |
| Animal & Pest Control | 7,700.00 | 4,751.50 | | | | 1,000.00 | 4,700.00 | 5,700.00 |
| Other - Traffic Services | 0.00 | 0.00 | | | | | | 0.00 |
| Other: By-law Enforcement | 2,500.00 | 1,704.38 | | | | | 10,000.00 | 10,000.00 |
| TOTAL PROTECTIVE SERVICES - TO PAGE 1 | 221,925.96 | 216,279.84 | 0.00 | 0.00 | 0.00 | 1,000.00 | 210,486.97 | 211,486.97 |

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE
MUNICIPALITY OF HARRISON PARK**

PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

| | Harrison Area | | Park Area | | LUD of Newdale | | LUD of Sandy Lake | | At Large | | Previous Year | |
|--|---------------|-------------|-------------|-------------|-----------------|-----------------|-------------------|-----------------|-------------------|-------------------|-------------------|-------------------|
| | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Total Budget | Total Actual |
| GENERAL GOVERNMENT SERVICES | | | | | | | | | | | | |
| Legislative | | | | | 4,800.00 | 4,024.57 | 3,830.00 | 3,920.00 | 104,288.44 | 108,381.14 | 112,918.44 | 116,325.71 |
| <u>General Administrative:</u> | | | | | | | | | | | | |
| Chief Administrative Officer & Staff | | | | | | | | | 404,662.21 | 404,606.34 | 404,662.21 | 404,606.34 |
| Office | | | | | | | | | 109,806.74 | 115,452.72 | 109,806.74 | 115,452.72 |
| Legal | | | | | | | | | 35,000.00 | 64,193.08 | 35,000.00 | 64,193.08 |
| Audit | | | | | | | | | 19,000.00 | 17,976.00 | 19,000.00 | 17,976.00 |
| Assessment | | | | | | | | | 54,042.00 | 54,042.00 | 54,042.00 | 54,042.00 |
| Taxation | | | | | | | | | 1,800.00 | 1,717.15 | 1,800.00 | 1,717.15 |
| <u>Other General Government:</u> | | | | | | | | | | | | |
| Elections | | | | | | | | | 15,000.00 | 12,584.49 | 15,000.00 | 12,584.49 |
| Conventions | | | | | | | | | | | 0.00 | 0.00 |
| Damage Claims and Liability Insurance | | | | | | | | | 29,000.00 | 1,000.00 | 29,000.00 | 1,000.00 |
| Intergovernmental Relations | | | | | | | | | 6,652.90 | 32,002.79 | 6,652.90 | 32,002.79 |
| Grants | | | | | | | | | 3,300.00 | 2,640.62 | 3,300.00 | 2,640.62 |
| Other General Government | | | | | | | | | | | 0.00 | 0.00 |
| Past-Service Pension Payments | | | | | | | | | | 8,758.73 | 0.00 | 8,758.73 |
| SUB-TOTAL GENERAL GOVERNMENT SERVICES | 0.00 | 0.00 | 0.00 | 0.00 | 4,800.00 | 4,024.57 | 3,830.00 | 3,920.00 | 782,552.29 | 823,355.06 | 791,182.29 | 831,299.63 |
| Recoveries (deductions) - Utility | | | | | | | | | 13,500.00 | | 13,500.00 | 0.00 |
| TOTAL GOVERNMENT SERVICES | 0.00 | 0.00 | 0.00 | 0.00 | 4,800.00 | 4,024.57 | 3,830.00 | 3,920.00 | 769,052.29 | 823,355.06 | 777,682.29 | 831,299.63 |
| PROTECTIVE SERVICES | | | | | | | | | | | | |
| Police | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Fire | | | | | | | | | 199,942.76 | 181,611.45 | 199,942.76 | 181,611.45 |
| <u>Emergency Measures:</u> | | | | | | | | | | | | |
| Emergency Measures Organization | | | | | | | | | 4,322.00 | 20,524.23 | 4,322.00 | 20,524.23 |
| Flood Control | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Ambulance Services | | | | | | | | | 7,461.20 | 7,688.28 | 7,461.20 | 7,688.28 |
| Other | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| <u>Other Protection:</u> | | | | | | | | | | | | |
| Building Inspection | | | | | | | | | | | 0.00 | 0.00 |
| Electrical Inspection | | | | | | | | | | | 0.00 | 0.00 |
| Plumbing Inspection | | | | | | | | | | | 0.00 | 0.00 |
| Other Safety Inspections | | | | | | | | | | | 0.00 | 0.00 |
| License Inspection | | | | | | | | | | | 0.00 | 0.00 |
| Animal & Pest Control | | | | | | | 3,000.00 | 777.75 | 4,700.00 | 3,973.75 | 7,700.00 | 4,751.50 |
| Other - Traffic Services | | | | | | | | | | | 0.00 | 0.00 |
| Other: By-law Enforcement | | | | | | | | | 2,500.00 | 1,704.38 | 2,500.00 | 1,704.38 |
| TOTAL PROTECTIVE SERVICES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3,000.00 | 777.75 | 218,925.96 | 215,502.09 | 221,925.96 | 216,279.84 |

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE**

MUNICIPALITY OF HARRISON PARK

For the Year 2023

| | Previous Year | | 2023 | | | | | Next Year | |
|---|---------------------|---------------------|------------------|-------------|------------------|-------------------|---------------------|---------------------|-------------|
| | Total Budget | Total Actual | Harrison Area | Park Area | LUD of Newdale | LUD of Sandy Lake | At Large | Total Budget | |
| TRANSPORTATION SERVICES | | | | | | | | | |
| <u>Road Transport - Administration:</u> | | | | | | | | | |
| Engineering | 0.00 | 0.00 | | | | | | 0.00 | |
| <u>Roads and Streets:</u> | | | | | | | | | |
| Wages and Benefits | 551,788.69 | 541,877.95 | | | 15,000.00 | 75,605.57 | 494,023.74 | 584,629.31 | |
| Equipment Fuel | 235,040.00 | 235,097.18 | | | | | 198,800.00 | 198,800.00 | |
| Equipment Repairs and Maintenance | 180,072.30 | 168,673.11 | | | | | 157,238.20 | 157,238.20 | |
| Vehicles | 29,182.00 | 30,135.51 | | | | | 30,853.00 | 30,853.00 | |
| Workshop and Yard Operations | 62,650.75 | 51,318.16 | | | 386.00 | | 77,778.81 | 78,164.81 | |
| Mowing | 3,500.00 | 1,321.39 | | | 2,500.00 | 3,200.00 | 3,500.00 | 9,200.00 | |
| <u>Road Construction & Maintenance:</u> | | | | | | | | | |
| Labour | 0.00 | 0.00 | | | | | | 0.00 | |
| Materials | 0.00 | 0.00 | | | | | | 0.00 | |
| Equipment Rentals | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Dust Control | 116,700.00 | 197,514.57 | | | 5,862.00 | 7,500.00 | 107,030.00 | 120,392.00 | |
| Gravel | 601,419.00 | 490,629.73 | 90,000.00 | | 2,000.00 | 5,000.00 | 506,349.00 | 603,349.00 | |
| Sidewalks and Boulevards | 0.00 | 0.00 | | | | 15,750.00 | 0.00 | 15,750.00 | |
| Ditches and Road Drainage | 134,880.00 | 63,406.81 | | | 2,000.00 | 12,500.00 | 191,445.00 | 205,945.00 | |
| Paving | 11,500.00 | 4,263.76 | | | | 6,500.00 | 5,000.00 | 11,500.00 | |
| Street Cleaning | 0.00 | 0.00 | | | | 2,000.00 | 0.00 | 2,000.00 | |
| Snow and Ice Removal - Labour | 0.00 | 1,608.13 | | | 1,500.00 | 1,550.00 | 0.00 | 3,050.00 | |
| Snow and Ice Removal - Materials | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Snow and Ice Removal - Rentals | 10,500.00 | 0.00 | | | | | 2,000.00 | 2,000.00 | |
| COR Safety program | 24,450.00 | 12,774.97 | | | | | 25,950.00 | 25,950.00 | |
| Bridges | 0.00 | 2,421.66 | | | | | 39,000.00 | 39,000.00 | |
| Street Lighting | 42,950.00 | 40,839.62 | | | 3,250.00 | 8,000.00 | 32,600.00 | 43,850.00 | |
| Traffic Services | 10,000.00 | 52.11 | | | | 250.00 | 16,000.00 | 16,250.00 | |
| Parking | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Other Road Transport | 9,800.00 | 14,999.19 | | | | | 8,550.00 | 8,550.00 | |
| Beaver Trapping & Removal | 19,280.00 | 0.00 | | | | | 25,280.00 | 25,280.00 | |
| Other Transportation Services: Scrubbing | 20,000.00 | 0.00 | | | | | 20,000.00 | 20,000.00 | |
| TOTAL TRANSPORTATION SERVICES - TO | | | | | | | | | |
| PAGE 1 | 2,063,712.74 | 1,856,933.85 | 90,000.00 | 0.00 | 32,498.00 | 137,855.57 | 1,941,397.75 | 2,201,751.32 | 0.00 |

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE**

MUNICIPALITY OF HARRISON PARK

PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

| | Harrison Area | | Park Area | | LUD of Newdale | | LUD of Sandy Lake | | At Large | | Previous Year | |
|---|-------------------|-------------|-------------|-------------|------------------|------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Total Budget | Total Actual |
| TRANSPORTATION SERVICES | | | | | | | | | | | | |
| <u>Road Transport - Administration:</u> | | | | | | | | | | | | |
| Engineering | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| <u>Roads and Streets:</u> | | | | | | | | | | | | |
| Wages and Benefits | | | | | 13,000.00 | 18,578.29 | 73,850.68 | 79,888.15 | 464,938.01 | 443,411.51 | 551,788.69 | 541,877.95 |
| Equipment Fuel | | | | | 1,500.00 | 614.76 | 2,000.00 | | 231,540.00 | 234,482.42 | 235,040.00 | 235,097.18 |
| Equipment Repairs and Maintenance | | | | | 2,950.00 | 1,141.71 | 3,100.00 | | 174,022.30 | 167,531.40 | 180,072.30 | 168,673.11 |
| Equipment Insurance and Registration | | | | | | | | | 29,182.00 | 30,135.51 | 29,182.00 | 30,135.51 |
| Workshop and Yard Operations | | | | | | | | | 62,650.75 | 51,318.16 | 62,650.75 | 51,318.16 |
| Mowing | | | | | | | | 1,321.39 | 3,500.00 | | 3,500.00 | 1,321.39 |
| <u>Road Construction & Maintenance:</u> | | | | | | | | | | | | |
| Labour | | | | | | | | | | | 0.00 | 0.00 |
| Materials | | | | | | | | | | | 0.00 | 0.00 |
| Equipment Rentals | | | | | | | | | | | 0.00 | 0.00 |
| Dust Control | | | | | 5,400.00 | 5,400.00 | 10,000.00 | 10,000.00 | 101,300.00 | 182,114.57 | 116,700.00 | 197,514.57 |
| Gravel | 101,500.00 | | | | | | 13,000.00 | 4,356.72 | 486,919.00 | 486,273.01 | 601,419.00 | 490,629.73 |
| Sidewalks and Boulevards | | | | | | | | | | | 0.00 | 0.00 |
| Ditches and Road Drainage | | | | | 2,000.00 | | 2,000.00 | 1,511.00 | 130,880.00 | 61,895.81 | 134,880.00 | 63,406.81 |
| Paving | | | | | | | 6,500.00 | 4,263.76 | 5,000.00 | | 11,500.00 | 4,263.76 |
| Street Cleaning | | | | | | | | | | | 0.00 | 0.00 |
| Snow and Ice Removal - Labour | | | | | | | | 1,608.13 | | | 0.00 | 1,608.13 |
| Snow and Ice Removal - Materials | | | | | | | | | | | 0.00 | 0.00 |
| Snow and Ice Removal - Rentals | | | | | | | | | 10,500.00 | | 10,500.00 | 0.00 |
| COR Safety Program | | | | | | | | | 24,450.00 | 12,774.97 | 24,450.00 | 12,774.97 |
| Bridges | | | | | | | | | 0.00 | 2,421.66 | 0.00 | 2,421.66 |
| Street Lighting | | | | | 3,250.00 | 3,129.63 | 8,000.00 | 7,584.21 | 31,700.00 | 30,125.78 | 42,950.00 | 40,839.62 |
| Traffic Services | | | | | | | | 52.11 | 10,000.00 | | 10,000.00 | 52.11 |
| Parking | | | | | | | | | 0.00 | | 0.00 | 0.00 |
| Other Road Transport | | | | | | | 1,250.00 | | 8,550.00 | 14,999.19 | 9,800.00 | 14,999.19 |
| Beaver Trapping & Removal | | | | | | | | | 19,280.00 | | 19,280.00 | 0.00 |
| Other Transportation Services: Scrubbing | | | | | | | | | 20,000.00 | | 20,000.00 | 0.00 |
| TOTAL TRANSPORTATION SERVICES | 101,500.00 | 0.00 | 0.00 | 0.00 | 28,100.00 | 28,864.39 | 119,700.68 | 110,585.47 | 1,814,412.06 | 1,717,483.99 | 2,063,712.74 | 1,856,933.85 |

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE**

MUNICIPALITY OF HARRISON PARK

For the Year 2023

| ENVIRONMENTAL HEALTH SERVICES | Previous Year | | 2023 | | | | | Next Year |
|---|-------------------|-------------------|---------------|-------------|----------------|-------------------|-------------------|-------------------|
| | Total Budget | Total Actual | Harrison Area | Park Area | LUD of Newdale | LUD of Sandy Lake | At Large | Total Budget |
| <u>Garbage and Waste Collection:</u> | | | | | | | | |
| Garbage Collection | 22,548.00 | 10,690.69 | | | | 8,238.60 | 15,422.80 | 23,661.40 |
| Nuisance Grounds | 268,768.10 | 267,788.77 | | | | 8,238.60 | 264,924.19 | 273,162.79 |
| <u>Other Environmental Health:</u> | | | | | | | | |
| Municipal Wells | 4,237.72 | 3,329.12 | | | | | 3,385.00 | 3,385.00 |
| Public Restrooms | 6,385.00 | 4,667.33 | | | 960.00 | 5,385.00 | 0.00 | 6,345.00 |
| Other Recycling | 44,977.50 | 43,343.17 | | | | | 38,150.00 | 38,150.00 |
| Other: MARRC Oil Recycling | 2,500.00 | 0.00 | | | | | 2,500.00 | 2,500.00 |
| Other | 12,000.00 | 0.00 | | | | | 0.00 | 0.00 |
| TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1 | 361,416.32 | 329,819.08 | 0.00 | 0.00 | 960.00 | 21,862.20 | 324,381.99 | 347,204.19 |
| PUBLIC HEALTH AND WELFARE SERVICES | | | | | | | | |
| <u>Public Health:</u> | | | | | | | | |
| Health Unit | 0.00 | 0.00 | | | | | 0.00 | 0.00 |
| Cemeteries | 10,300.00 | 10,770.00 | | | | | 7,250.00 | 7,250.00 |
| Other _____ | 0.00 | 0.00 | | | | | | 0.00 |
| Other _____ | 0.00 | 0.00 | | | | | | 0.00 |
| <u>Medical Care:</u> | | | | | | | | |
| Medical Officer | 0.00 | 0.00 | | | | | | 0.00 |
| Other _____ | 0.00 | 0.00 | | | | | | 0.00 |
| Other _____ | 0.00 | 0.00 | | | | | | 0.00 |
| <u>Hospital Care:</u> | | | | | | | | |
| Hospital Care | 0.00 | 0.00 | | | | | | 0.00 |
| Other _____ | 0.00 | 0.00 | | | | | | 0.00 |
| Other _____ | 0.00 | 0.00 | | | | | | 0.00 |
| <u>Social Assistance:</u> | | | | | | | | |
| Social Assistance | 11,900.00 | 11,892.88 | | | | | 11,900.00 | 11,900.00 |
| Other: Valleyview Housing Social Assisted Living | 0.00 | 0.00 | | | | | 5,000.00 | 5,000.00 |
| Other _____ | 0.00 | 0.00 | | | | | | 0.00 |
| TOTAL PUBLIC HEALTH & WELFARE SERVICES TO PAGE 1 | 22,200.00 | 22,662.88 | 0.00 | 0.00 | 0.00 | 0.00 | 24,150.00 | 24,150.00 |

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE
MUNICIPALITY OF HARRISON PARK**

PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

| | Harrison Area | | Park Area | | LUD of Newdale | | LUD of Sandy Lake | | At Large | | Previous Year | |
|---|---------------|-------------|-------------|-------------|----------------|---------------|-------------------|------------------|-------------------|-------------------|-------------------|-------------------|
| | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Total Budget | Total Actual |
| ENVIRONMENTAL HEALTH SERVICES | | | | | | | | | | | | |
| <u>Garbage and Waste Collection:</u> | | | | | | | | | | | | |
| Garbage Collection | | | | | | | 7,452.00 | 7,452.00 | 15,096.00 | 3,238.69 | 22,548.00 | 10,690.69 |
| Nuisance Grounds | | | | | | | | | 268,768.10 | 267,788.77 | 268,768.10 | 267,788.77 |
| <u>Other Environmental Health:</u> | | | | | | | | | | | | |
| Municipal Wells | | | | | | | | | 4,237.72 | 3,329.12 | 4,237.72 | 3,329.12 |
| Public Restrooms | | | | | | 684.80 | 6,385.00 | 3,982.53 | 0.00 | | 6,385.00 | 4,667.33 |
| Other Recycling | | | | | | | 7,452.00 | 7,452.00 | 37,525.50 | 35,891.17 | 44,977.50 | 43,343.17 |
| Other: MARRC Oil Recycling | | | | | | | | | 2,500.00 | | 2,500.00 | 0.00 |
| Other _____ | | | | | | | | | 12,000.00 | | 12,000.00 | 0.00 |
| TOTAL ENVIRONMENTAL HEALTH SERVICES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 684.80 | 21,289.00 | 18,886.53 | 340,127.32 | 310,247.75 | 361,416.32 | 329,819.08 |
| PUBLIC HEALTH AND WELFARE SERVICES | | | | | | | | | | | | |
| <u>Public Health:</u> | | | | | | | | | | | | |
| Health Unit | | | | | | | | | | | 0.00 | 0.00 |
| Cemeteries | | | | | | | | | 10,300.00 | 10,770.00 | 10,300.00 | 10,770.00 |
| Other _____ | | | | | | | | | | | 0.00 | 0.00 |
| Other _____ | | | | | | | | | | | 0.00 | 0.00 |
| <u>Medical Care:</u> | | | | | | | | | | | | |
| Medical Officer | | | | | | | | | | | 0.00 | 0.00 |
| Other _____ | | | | | | | | | | | 0.00 | 0.00 |
| Other _____ | | | | | | | | | | | 0.00 | 0.00 |
| <u>Hospital Care:</u> | | | | | | | | | | | | |
| Hospital Care | | | | | | | | | | | 0.00 | 0.00 |
| Other _____ | | | | | | | | | | | 0.00 | 0.00 |
| Other _____ | | | | | | | | | | | 0.00 | 0.00 |
| <u>Social Assistance:</u> | | | | | | | | | | | | |
| Social Assistance | | | | | | | | | 11,900.00 | 11,892.88 | 11,900.00 | 11,892.88 |
| Other _____ | | | | | | | | | | | 0.00 | 0.00 |
| Other _____ | | | | | | | | | | | 0.00 | 0.00 |
| TOTAL PUBLIC HEALTH & WELFARE SERVICES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 22,200.00 | 22,662.88 | 22,200.00 | 22,662.88 |

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE**

MUNICIPALITY OF HARRISON PARK

For the Year 2023

| | Previous Year | | 2023 | | | | | | Next Year |
|---|-------------------|-------------------|---------------|-------------|----------------|-------------------|-------------------|-------------------|--------------|
| | Total Budget | Total Actual | Harrison Area | Park Area | LUD of Newdale | LUD of Sandy Lake | At Large | Total Budget | Total Budget |
| ENVIRONMENTAL DEVELOPMENT SERVICES | | | | | | | | | |
| Planning and Zoning | 98,280.00 | 115,659.19 | | | | | 98,306.72 | 98,306.72 | |
| <u>Community Development:</u> | | | | | | | | | |
| General Land Assembly | 10,378.00 | 10,530.68 | | | | | 10,463.00 | 10,463.00 | |
| Zoning By-law Review | 52,000.00 | 6,661.69 | | | | | 54,600.00 | 54,600.00 | |
| Beautification and Land Rehabilitation | 13,290.00 | 5,319.08 | | | | 4,150.00 | 4,703.32 | 8,853.32 | |
| Urban Area Weed Control | 50.00 | 0.00 | | | | | | 0.00 | |
| Recreation Trails | 650.00 | 191.25 | | | | | 30,200.00 | 30,200.00 | |
| Other : Urban Develop. W&S Levies | 10,039.03 | 9,540.27 | | | | | 9,540.27 | 9,540.27 | |
| TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1 | 184,687.03 | 147,902.16 | 0.00 | 0.00 | 0.00 | 4,150.00 | 207,813.31 | 211,963.31 | 0.00 |
| ECONOMIC DEVELOPMENT SERVICES | | | | | | | | | |
| Natural Resources | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| <u>Agriculture:</u> | | | | | | | | | |
| Destruction of Pests | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Protective Inspections | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Rural Area Weed Control | 375.00 | 850.00 | | | | | 375.00 | 375.00 | |
| Drainage of Land | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Veterinary Services | 4,419.78 | 4,419.78 | | | | | 4,474.60 | 4,474.60 | |
| Water Resources & Conservation | 25,905.76 | 25,905.76 | | | | | 26,764.17 | 26,764.17 | |
| Grants | 0.00 | 0.00 | | | | | 9,500.00 | 9,500.00 | |
| Other _____ | 0.00 | 0.00 | | | | | | 0.00 | |
| Regional Development | 0.00 | 0.00 | | | | | | 0.00 | |
| Industrial Development | 0.00 | 0.00 | | | | | | 0.00 | |
| Other Economic Development | 0.00 | 0.00 | | | | | | 0.00 | |
| Tourism | 500.00 | 345.00 | | | | | 500.00 | 500.00 | |
| Public Receptions | 0.00 | 0.00 | | | | | | 0.00 | |
| Other: FLIPPR | 16,150.00 | 8,662.93 | | | | | 11,419.23 | 11,419.23 | |
| Other: Promotional | 500.00 | 574.08 | | | | | 500.00 | 500.00 | |
| TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1 | 47,850.54 | 40,757.55 | 0.00 | 0.00 | 0.00 | 0.00 | 53,533.00 | 53,533.00 | 0.00 |

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE
MUNICIPALITY OF HARRISON PARK**

PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

| | Harrison Area | | Park Area | | LUD of Newdale | | LUD of Sandy Lake | | At Large | | Previous Year | |
|---|---------------|-------------|-------------|-------------|-----------------|-------------|-------------------|-----------------|-------------------|-------------------|-------------------|-------------------|
| | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Total Budget | Total Actual |
| ENVIRONMENTAL DEVELOPMENT SERVICES | | | | | | | | | | | | |
| Planning and Zoning | | | | | | | | | 98,280.00 | 115,659.19 | 98,280.00 | 115,659.19 |
| <u>Community Development:</u> | | | | | | | | | | | | |
| General Land Assembly | | | | | | | | | 10,378.00 | 10,530.68 | 10,378.00 | 10,530.68 |
| Urban Renewal | | | | | | | | | 52,000.00 | 6,661.69 | 52,000.00 | 6,661.69 |
| Beautification and Land Rehabilitation | | | | | 4,650.00 | | 3,850.00 | 3,851.95 | 4,790.00 | 1,467.13 | 13,290.00 | 5,319.08 |
| Urban Area Weed Control | | | | | | | 50.00 | | | | 50.00 | 0.00 |
| Grant | | | | | | | | | 650.00 | 191.25 | 650.00 | 191.25 |
| Other _____ | | | | | | | | | 10,039.03 | 9,540.27 | 10,039.03 | 9,540.27 |
| TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES | 0.00 | 0.00 | 0.00 | 0.00 | 4,650.00 | 0.00 | 3,900.00 | 3,851.95 | 176,137.03 | 144,050.21 | 184,687.03 | 147,902.16 |
| ECONOMIC DEVELOPMENT SERVICES | | | | | | | | | | | | |
| Natural Resources | | | | | | | | | | | 0.00 | 0.00 |
| <u>Agriculture:</u> | | | | | | | | | | | | |
| Destruction of Pests | | | | | | | | | | | 0.00 | 0.00 |
| Protective Inspections | | | | | | | | | | | 0.00 | 0.00 |
| Rural Area Weed Control | | | | | | | | | 375.00 | 850.00 | 375.00 | 850.00 |
| Drainage of Land | | | | | | | | | | | 0.00 | 0.00 |
| Veterinary Services | | | | | | | | | 4,419.78 | 4,419.78 | 4,419.78 | 4,419.78 |
| Water Resources & Conservation | | | | | | | | | 25,905.76 | 25,905.76 | 25,905.76 | 25,905.76 |
| Grants | | | | | | | | | | | 0.00 | 0.00 |
| Other _____ | | | | | | | | | | | 0.00 | 0.00 |
| Regional Development | | | | | | | | | | | 0.00 | 0.00 |
| Industrial Development | | | | | | | | | | | 0.00 | 0.00 |
| Other Economic Development | | | | | | | | | | | 0.00 | 0.00 |
| Tourism | | | | | | | | | 500.00 | 345.00 | 500.00 | 345.00 |
| Public Receptions | | | | | | | | | | | 0.00 | 0.00 |
| Other: FLIPPR | | | | | | | | | 16,150.00 | 8,662.93 | 16,150.00 | 8,662.93 |
| Other: Promotional | | | | | | | | | 500.00 | 574.08 | 500.00 | 574.08 |
| TOTAL ECONOMIC DEVELOPMENT SERVICES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 47,850.54 | 40,757.55 | 47,850.54 | 40,757.55 |

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE
MUNICIPALITY OF HARRISON PARK**

For the Year 2023

| | Previous Year | | 2023 | | | | | | Next Year |
|---|---------------------|---------------------|------------------|-------------|------------------|-------------------|---------------------|---------------------|--------------|
| | Total Budget | Total Actual | Harrison Area | Park Area | LUD of Newdale | LUD of Sandy Lake | At Large | Total Budget | Total Budget |
| RECREATION AND CULTURAL SERVICES | | | | | | | | | |
| Recreation | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Community Centers and Halls | 48,400.00 | 31,274.31 | | | | | 42,626.23 | 42,626.23 | |
| Swimming Pools and Beaches | 7,530.00 | 8,577.79 | | | | | 810.00 | 810.00 | |
| Golf Courses | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Skating Rinks and Arenas | 120.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Parks and Playgrounds | 0.00 | 0.00 | | | 650.00 | 4,730.00 | 0.00 | 5,380.00 | |
| Other Recreational facilities | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Grants | 37,150.00 | 38,993.73 | | | | | 28,350.00 | 28,350.00 | |
| Other: Agricultural & Comm Dist. Of Newdale | 8,544.85 | 0.00 | | | | | 9,421.39 | 9,421.39 | |
| Other : Onanole Rec Centre | 50,000.00 | 50,000.00 | | | | | 50,000.00 | 50,000.00 | |
| Museums | 6,073.76 | 1,150.00 | | | | | 1,250.00 | 1,250.00 | |
| Libraries | 1,800.00 | 0.00 | | | | | 1,800.00 | 1,800.00 | |
| Other Cultural facilities | 0.00 | 0.00 | | | | | 0.00 | 0.00 | |
| Other : Canada Day Celebrations | 5,600.00 | 5,000.00 | | | | | 5,600.00 | 5,600.00 | |
| Other: Insurance | 0.00 | 0.00 | | | | | 10,147.36 | 10,147.36 | |
| TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1 | 165,218.61 | 134,995.83 | 0.00 | 0.00 | 650.00 | 4,730.00 | 150,004.98 | 155,384.98 | 0.00 |
| FISCAL SERVICES | | | | | | | | | |
| Transfer to Capital (from Page 13) | 7,000.00 | 7,000.00 | | | | | 0.00 | 0.00 | |
| Transfer to Utility - Sandy Lake (To Utility Page) | 7,715.54 | 7,715.54 | | | | | 7,715.54 | 7,715.54 | |
| Transfer to Utility - Onanole (To Utility Page) | 132,489.51 | | | | | | 132,489.51 | | |
| Debenture Debt Charges (from Page 11) | 2,284.18 | 2,284.18 | | | | | 2,284.18 | 2,284.18 | |
| Other Long-term debt charges | 0.00 | 0.00 | | | | | | 0.00 | |
| Tax discount and short-term loan interest | 0.00 | 0.00 | | | | | | 0.00 | |
| Other Debt Charges | 0.00 | 0.00 | | | | | | 0.00 | |
| Other | 0.00 | 0.00 | | | | | | 0.00 | |
| TOTAL FISCAL SERVICES - TO PAGE 1 | 149,489.23 | 16,999.72 | 0.00 | 0.00 | 0.00 | 0.00 | 142,489.23 | 9,999.72 | 0.00 |
| Recovery Deficit Levy (from page 9) - TO PAGE 1 | 0.00 | 0.00 | | | | | | 0.00 | |
| TRANSFERS | | | | | | | | | |
| General Reserve/LUD Reserves | 71,500.00 | 71,500.00 | | | 10,750.00 | 47,000.00 | | 57,750.00 | |
| Specific-Purpose Reserves: | | | | | | | | | |
| Equipment Replacement | 203,100.00 | 203,100.00 | | | | | 353,190.00 | 353,190.00 | |
| Special Administrative | 267,500.00 | 267,500.00 | | | | | 295,260.00 | 295,260.00 | |
| Gas Tax | 91,258.00 | 91,258.00 | | | | | 95,226.00 | 95,226.00 | |
| Fire Replacement | 203,000.00 | 203,000.00 | | | | | 110,000.00 | 110,000.00 | |
| Bridge & Environment | 75,000.00 | 75,000.00 | | | | | 105,000.00 | 105,000.00 | |
| Public Works Shop | 113,000.00 | 113,000.00 | 10,000.00 | | | | 100,000.00 | 110,000.00 | |
| Paving | 200,000.00 | 200,000.00 | | | | | 200,000.00 | 200,000.00 | |
| TOTAL TRANSFERS - TO PAGE 1 | 1,224,358.00 | 1,224,358.00 | 10,000.00 | 0.00 | 10,750.00 | 47,000.00 | 1,258,676.00 | 1,326,426.00 | 0.00 |

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE
MUNICIPALITY OF HARRISON PARK**

PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

| | Harrison Area | | Park Area | | LUD of Newdale | | LUD of Sandy Lake | | At Large | | Previous Year | |
|--|------------------|------------------|-------------|-------------|------------------|------------------|-------------------|------------------|---------------------|---------------------|---------------------|---------------------|
| | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Total Budget | Total Actual |
| RECREATION & CULTURAL SERVICES | | | | | | | | | | | | |
| Recreation | | | | | | | | | | | 0.00 | 0.00 |
| Community Centers and Halls | | | | | | | | | 48,400.00 | 31,274.31 | 48,400.00 | 31,274.31 |
| Swimming Pools and Beaches | | | | | | | 5,730.00 | 6,575.20 | 1,800.00 | 2,002.59 | 7,530.00 | 8,577.79 |
| Golf Courses | | | | | | | | | | | 0.00 | 0.00 |
| Skating Rinks and Arenas | | | | | 120.00 | | | | | | 120.00 | 0.00 |
| Parks and Playgrounds | | | | | | | | | | | 0.00 | 0.00 |
| Other Recreational facilities | | | | | | | | | | | 0.00 | 0.00 |
| Grants | | | | | 250.00 | 2,093.73 | | | 36,900.00 | 36,900.00 | 37,150.00 | 38,993.73 |
| Other: Agricultural & Comm Dist of Newdale | | | | | | | | | 8,544.85 | | 8,544.85 | 0.00 |
| Other: Onanole Rec Centre | | | | | | | | | 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 |
| Museums | | | | | | | 500.00 | | 5,573.76 | 1,150.00 | 6,073.76 | 1,150.00 |
| Libraries | | | | | | | | | 1,800.00 | | 1,800.00 | 0.00 |
| Other Cultural facilities | | | | | | | | | | | 0.00 | 0.00 |
| Other: Canada Day Celebration | | | | | | | | | 5,600.00 | 5,000.00 | 5,600.00 | 5,000.00 |
| Other _____ | | | | | | | | | | | 0.00 | 0.00 |
| TOTAL RECREATION & CULTURAL SERVICES | 0.00 | 0.00 | 0.00 | 0.00 | 370.00 | 2,093.73 | 6,230.00 | 6,575.20 | 158,618.61 | 126,326.90 | 165,218.61 | 134,995.83 |
| FISCAL SERVICES | | | | | | | | | | | | |
| Transfer to Capital (from Page 13) | | | | | | | 7,000.00 | 7,000.00 | 0.00 | | 7,000.00 | 7,000.00 |
| Transfer to Utility Sandy Lake (To Utility Page) | | | | | | | | | 7,715.54 | 7,715.54 | 7,715.54 | 7,715.54 |
| Transfer to Utility Onanole (Utility Page) | | | | | | | | | 132,489.51 | 132,489.51 | | |
| Debenture Debt Charges (from Page 11) | | | | | | | | | 2,284.18 | 2,284.18 | 2,284.18 | 2,284.18 |
| Other Long-term debt charges | | | | | | | | | | | 0.00 | 0.00 |
| Tax discount and short-term loan interest | | | | | | | | | | | 0.00 | 0.00 |
| Other Debt Charges | | | | | | | | | | | 0.00 | 0.00 |
| Other _____ | | | | | | | | | | | 0.00 | 0.00 |
| TOTAL FISCAL SERVICES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 7,000.00 | 7,000.00 | 142,489.23 | 142,489.23 | 149,489.23 | 149,489.23 |
| Recovery Deficit Levy (from page 9) | | | | | | | | | | | 0.00 | 0.00 |
| TRANSFERS | | | | | | | | | | | | |
| General Reserve/LUD Reserves | | | | | 21,500.00 | 21,500.00 | 50,000.00 | 50,000.00 | | | 71,500.00 | 71,500.00 |
| Specific-Purpose Reserves: | | | | | | | | | | | | |
| Equipment Replacement | | | | | | | | | 203,100.00 | 203,100.00 | 203,100.00 | 203,100.00 |
| Special Administrative | | | | | | | | | 267,500.00 | 267,500.00 | 267,500.00 | 267,500.00 |
| Gas Tax | | | | | | | | | 91,258.00 | 91,258.00 | 91,258.00 | 91,258.00 |
| Fire Replacement | | | | | | | | | 203,000.00 | 203,000.00 | 203,000.00 | 203,000.00 |
| Bridge & Environment | | | | | | | | | 75,000.00 | 75,000.00 | 75,000.00 | 75,000.00 |
| Public Works Shop | 80,000.00 | 80,000.00 | | | | | | | 33,000.00 | 33,000.00 | 113,000.00 | 113,000.00 |
| Paving | | | | | | | | | 200,000.00 | 200,000.00 | 200,000.00 | 200,000.00 |
| TOTAL TRANSFERS | 80,000.00 | 80,000.00 | 0.00 | 0.00 | 21,500.00 | 21,500.00 | 50,000.00 | 50,000.00 | 1,072,858.00 | 1,072,858.00 | 1,224,358.00 | 1,224,358.00 |

**CALCULATION OF TAX LEVIES
MUNICIPALITY OF HARRISON PARK**

For the Year 2023

| | Assessments | | | | Expenditures | | | Mill Rate | Revenues | | | | |
|---------------------------------------|--------------------|--|----------------------------|--------------------|---------------------|-------------------------|---------------------|-----------|---------------------|----------------------------|--|---------------------|--|
| | Taxable | Grazing Lease and/or Converted fees | Grants in Lieu of Taxes | Total | Basic | Allowance Tax Assets | Total | | Tax Levy | Grants in Lieu of Taxes | Grazing lease and / or Converted fees | Total | |
| Education (Requisition) Taxes: | | | | | | | | | | | | | |
| Education Support Levy (ESL) | 11,833,030 | | 866,240 | 12,699,270 | 103,371.00 | 1.06 | 103,372.06 | 8.140 | 96,320.86 | 7,051.19 | | 103,372.06 | |
| Park West School Division | 31,428,340 | 65,030 | 131,670 | 31,625,040 | 269,803.00 | -9.78 | 269,793.22 | 8.531 | 268,115.17 | 1,123.28 | 554.77 | 269,793.22 | |
| Rolling River School Division | 231,046,670 | 65,330 | 2,580,990 | 233,692,990 | 2,371,691.00 | 59.16 | 2,371,750.16 | 10.149 | 2,344,892.65 | 26,194.47 | 663.03 | 2,371,750.16 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| Total Education Taxes | 274,308,040 | 130,360 | 3,578,900 | 278,017,300 | 2,744,865.00 | 50.43 | 2,744,915.43 | | 2,709,328.69 | 34,368.94 | 1,217.81 | 2,744,915.43 | |

page 1

| | Assessments | | | | Expenditures | | | Mill Rate Fr/PP | Revenues | | | | |
|-------------------------|-------------|---------------------|----------------------------|-------------|--------------|-------------------------|------------|--------------------|-------------|----------------------------|---------------------------------|------------|--|
| | Taxable | Otherwise Exempt | Grants in Lieu of Taxes | Total | Basic | Allowance Tax Assets | Total | | Tax Levy | Grants in Lieu of Taxes | Other Revenues and Transfers | Total | |
| Municipal Taxes: | | | | | | | | | | | | | |
| Special Areas | | | | | | | | | | | | | |
| Harrison Area | 59,369,600 | | 278,330 | 59,647,930 | 100,000.00 | 29.58 | 100,029.58 | 1.677 | 99,562.82 | 466.76 | 0.00 | 100,029.58 | |
| Park Area | 181,314,590 | | 2,067,500 | 183,382,090 | 0.00 | 0.00 | 0.00 | 0.000 | 0.00 | 0.00 | 0.00 | 0.00 | |
| LUD of Newdale | 2,759,160 | | 720 | 2,759,880 | 49,118.00 | -0.89 | 49,117.11 | 13.043 | 35,987.72 | 9.39 | 13,120.00 | 49,117.11 | |
| LUD of Sandy Lake | 20,813,160 | | 366,110 | 21,179,270 | 227,288.27 | -3.14 | 227,285.13 | 8.976 | 186,818.92 | 3,286.20 | 37,180.00 | 227,285.13 | |

| | Assessments | | | | Expenditures | | | Per parcel | Revenues | | | | |
|--------------------------------|-------------|---------------------|----------------------------|------------|--------------|-------------------------|----------|------------|-------------|----------------------------|---------------------------------|----------|--|
| | Taxable | Otherwise Exempt | Grants in Lieu of Taxes | Total | Basic | Allowance Tax Assets | Total | | Tax Levy | Grants in Lieu of Taxes | Other Revenues and Transfers | Total | |
| Special Services Levies | | | | | | | | | | | | | |
| Garbage Collection By-law 1249 | | | | 0 | 3,422.80 | 0.00 | 3,422.80 | Per parcel | 3,422.80 | | | 3,422.80 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| Agri & Comm Dist. Of Newdale | 14,235,290 | 241,630 | 17,530 | 14,494,450 | 9,421.39 | 0.00 | 9,421.39 | 0.650 | 9,410.00 | 11.39 | | 9,421.39 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |

| | Assessments | | | | Expenditures | | | Per parcel | Revenues | | | | |
|------------------------------------|-------------|---------------------|----------------------------|------------|--------------|-------------------------|------------|------------|-------------|----------------------------|---------------------------------|------------|--|
| | Taxable | Otherwise Exempt | Grants in Lieu of Taxes | Total | Basic | Allowance Tax Assets | Total | | Tax Levy | Grants in Lieu of Taxes | Other Revenues and Transfers | Total | |
| Debtenture Debt Levies | | | | | | | | | | | | | |
| Lagoon Expansion By-law 6-2006 | 18,562,730 | 1,926,300 | 366,110 | 20,855,140 | 7,715.47 | 0.93 | 7,716.40 | 0.370 | 7,580.94 | 135.46 | | 7,716.40 | |
| Street Paving By-law 1340 | | | | 0 | 2,284.12 | 0.00 | 2,284.12 | Per parcel | 2,284.12 | | | 2,284.12 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| Water/Sewer Pt 1 LIP#1 By law 1238 | | | | 0 | 132,220.08 | 0.00 | 132,220.08 | Per parcel | 131,413.86 | 806.22 | | 132,220.08 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |

| | Assessments | | | | Expenditures | | | | Revenues | | | | |
|-------------------------|-------------|---------------------|----------------------------|-------|--------------|-------------------------|-------|--|-------------|----------------------------|---------------------------------|-------|--|
| | Taxable | Otherwise Exempt | Grants in Lieu of Taxes | Total | Basic | Allowance Tax Assets | Total | | Tax Levy | Grants in Lieu of Taxes | Other Revenues and Transfers | Total | |
| Deficit Recovery | | | | | | | | | | | | | |
| General | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |
| Utility | | | | 0 | | 0.00 | 0.00 | | | | | 0.00 | |

| | Assessments | | | | Expenditures | | | | Revenues | | | | |
|------------------------------|-------------|---------------------|----------------------------|-------------|---------------------|-------------------------|---------------------|--------|---------------------|----------------------------|---------------------------------|---------------------|--|
| | Taxable | Otherwise Exempt | Grants in Lieu of Taxes | Total | Basic | Allowance Tax Assets | Total | | Tax Levy | Grants in Lieu of Taxes | Other Revenues and Transfers | Total | |
| General Municipal | | | | | | | | | | | | | |
| At Large | 264,256,510 | | 2,712,660 | 266,969,170 | 3,306,087.63 | 4,253.30 | 3,310,340.93 | 12.400 | 3,276,780.72 | 33,636.98 | | 3,310,417.71 | |
| Other Revenue and Transfers | | | | 0 | 1,725,887.56 | | 1,725,887.56 | | | | 1,725,887.56 | 1,725,887.56 | |
| Business Taxes | | | | 0 | | | 0.00 | | | | | 0.00 | |
| Total Municipal Taxes | | | | | 5,563,445.32 | 4,279.66 | 5,567,724.98 | | 3,753,261.91 | 38,352.41 | 1,776,187.56 | 5,567,801.89 | |

| | | | | | | | | | | | | |
|--|--|--|--|--|---------------------|-----------------|---------------------|--|---------------------|------------------|---------------------|---------------------|
| Total (Education + Municipal) Taxes | | | | | 8,308,310.32 | 4,330.09 | 8,312,640.41 | | 6,462,590.60 | 72,721.35 | 1,777,405.37 | 8,312,717.32 |
|--|--|--|--|--|---------------------|-----------------|---------------------|--|---------------------|------------------|---------------------|---------------------|

page 1

page 1

page 1

page 1

page 2

SUNDRY REVENUES AND TRANSFERS

MUNICIPALITY OF HARRISON PARK

For the Year 2023

Part 1 - Reserve Transfers

| Reserve Name & By-Law No. | Fund Name & By-Law No. | Purpose | Amount |
|---------------------------|------------------------|---|------------|
| From | To | | |
| LUD of Sandy Lake Reserve | Operating | sidewalk repairs @ PCH 1st ST W | 15,000.00 |
| LUD of Newdale Reserve | Capital | Zero Turn Mower & Sweeper | 15,000.00 |
| Special Admin. Reserve | Operating | Montcalm Road culvert replacement | 58,656.00 |
| Special Admin. Reserve | Capital | Tandem Gravel Truck | 50,000.00 |
| Special Admin. Reserve | Capital | Office Ramp & Accessibility Renovations | 100,000.00 |
| Special Admin. Reserve | Capital | Mooswa Drive Water Project | 128,513.00 |
| Gas Tax Reserve | Capital | Mooswa Drive Water Project | 198,903.96 |
| Bridge Reserve | Operating | Engineering Assessments & Maintenance Plans | 29,000.00 |
| Bridge Reserve | Capital | Bridge Repairs | 200,000.00 |
| Machinery Reserve | Capital | Skid Steer Replacement | 35,845.00 |
| Machinery Reserve | Capital | Tractor Replacement | 43,000.00 |
| Machinery Reserve | Capital | Trailer Replacement | 25,000.00 |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

Part 2 - Conditional Transfers and Grants

| Government or Agency | Purpose | Amount |
|---|-----------------------------------|------------|
| Federal Gax Tax | Gas Tax Reserve Cobntribution | 95,226.00 |
| Province of Manitoba - Green Team | Wage recovery | 4,000.00 |
| Province of Manitoba - DFA | Osborne bridge | 10,000.00 |
| Manitoba Public Insurance | Hwy #10 and Deer Road Crosswalk | 6,000.00 |
| Manitoba Trails | Trail Maintenance & Signage | 10,000.00 |
| Province of Manitoba - Building Sustainable Communities Grant | By-law Zoning Review | 27,300.00 |
| Province of Manitoba - PR Gravel Road Agreement | PR Road Maintenance & 10% funding | 356,801.54 |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

Total - Page 2 509,327.54

Part 3 - Recovery of Previous Years' Deficit - General Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Total - Page 1 0.00

Part 4 - Recovery of Previous Years' Deficit - Utility Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Total - Page 10- 0.00

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

MUNICIPALITY OF HARRISON PARK
LID #1 - NEWDALE SEWER
For the Year 2023

| UTILITY REVENUE | 2022 Budget | 2022 Actual | 2023 Budget | Next Year Budget |
|--|------------------|------------------|------------------|---------------------|
| <u>WATER CONSUMER SALES:</u> | | | | |
| Residential | | | | |
| Commercial and Bulk | | | | |
| Industrial | | | | |
| Federal and Provincial | | | | |
| Municipal and Schools | | | | |
| <u>SEWER SERVICE CHARGES:</u> | | | | |
| Residential | 34,500.00 | 34,483.63 | 34,400.00 | |
| Commercial and Bulk | | | | |
| Discounts, Refunds and Cancellations | | | | |
| Net Consumer Revenue - Sub Total | 34,500.00 | 34,483.63 | 34,400.00 | 0.00 |
| Penalties | | | | |
| Hydrant Rentals | | | | |
| Installation Service | | | | |
| Other _____ | | | | |
| Provincial Grants | | | | |
| Other Revenue | | | | |
| Other _____ | | | | |
| Transfer from Revenue Fund (from Page 7) | | | | |
| Transfer from Reserves (from Page 13) | | | | |
| Transfer from Accumulated Surplus | | | | |
| TOTAL REVENUE | 34,500.00 | 34,483.63 | 34,400.00 | 0.00 |
| <u>UTILITY EXPENDITURE</u> | | | | |
| <u>WATER SUPPLY:</u> | | | | |
| Administration | 1,000.00 | 2,421.25 | 2,500.00 | |
| Customer Billings and Collections | 23,500.00 | 9,643.09 | 21,900.00 | |
| Purification and Treatment | | | | |
| Water Purchases | | | | |
| Service of Supply | | | | |
| Transmissions and Distribution | | | | |
| Other Water Supply Costs | | | | |
| Other _____ | | | | |
| Sub Total | 24,500.00 | 12,064.34 | 24,400.00 | 0.00 |
| <u>SEWAGE COLLECTION AND DISPOSAL:</u> | | | | |
| Administration | | | | |
| Sewage Collection System | | | | |
| Sewage Lift Station | | | | |
| Sewage Treatment and Disposal | | | | |
| Other Sewage Collection and Disposal | | | | |
| Other _____ | | | | |
| Sub Total | 0.00 | 0.00 | 0.00 | 0.00 |
| TRANSFER TO CAPITAL (from Page 13) | | | | |
| DEBENTURE DEBT CHARGES (from Page 12) | | | | |
| OTHER LONG-TERM DEBT CHARGES | | | | |
| TRANSFERS | | | | |
| Deficit Recovery, 20____ (Page 9) | | | | |
| Transfer to Utility Reserve | 10,000.00 | 10,000.00 | 10,000.00 | |
| Transfer to _____ Reserve | | | | |
| TOTAL EXPENDITURE | 34,500.00 | 22,064.34 | 34,400.00 | 0.00 |
| NET OPERATING SURPLUS (DEFICIT) | 0.00 | 12,419.29 | 0.00 | 0.00 |

UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE
MUNICIPALITY OF HARRISON PARK
LID #2 - SANDY LAKE WATER & SEWER
For the Year 2023

| UTILITY REVENUE | 2022 Budget | 2022 Actual | 2023 Budget | Next Year Budget |
|--|-------------------|-------------------|-------------------|---------------------|
| <u>WATER CONSUMER SALES:</u> | | | | |
| Residential | 218,000.00 | 207,661.84 | 169,872.00 | |
| Commercial and Bulk | 14,000.00 | 15,042.00 | 14,000.00 | |
| Industrial | | | | |
| Federal and Provincial | | | | |
| Municipal and Schools | | | | |
| <u>SEWER SERVICE CHARGES:</u> | | | | |
| Residential | | | 37,620.00 | |
| Commercial and Bulk | | | | |
| Discounts, Refunds and Cancellations | | | | |
| Net Consumer Revenue - Sub Total | 232,000.00 | 222,703.84 | 221,492.00 | 0.00 |
| Penalties | 700.00 | 2,523.14 | 2,000.00 | |
| Hydrant Rentals | 3,500.00 | 3,500.00 | 3,500.00 | |
| Installation Service | | | | |
| Other _____ | | | | |
| Provincial Grants | | | | |
| Other Revenue - Lagoon Fees | 1,000.00 | 1,690.00 | 350.00 | |
| Other _____ | | | | |
| Transfer from Revenue Fund (from Page 7) | 7,154.54 | 7,154.54 | 7,154.54 | |
| Transfer from Reserves (from Page 13) | | | | |
| Transfer from Accumulated Surplus | | | | |
| TOTAL REVENUE | 244,354.54 | 237,571.52 | 234,496.54 | 0.00 |
| UTILITY EXPENDITURE | | | | |
| <u>WATER SUPPLY:</u> | | | | |
| Administration | 50,000.00 | 45,681.32 | 50,000.00 | |
| Customer Billings and Collections | | | | |
| Purification and Treatment | | | | |
| Water Purchases | | | | |
| Service of Supply | 85,000.00 | 45,661.90 | 90,000.00 | |
| Transmissions and Distribution | | | | |
| Other Water Supply Costs | 5,000.00 | | | |
| Other _____ | | | | |
| Sub Total | 140,000.00 | 91,343.22 | 140,000.00 | 0.00 |
| <u>SEWAGE COLLECTION AND DISPOSAL:</u> | | | | |
| Administration | | | | |
| Sewage Collection System | | | | |
| Sewage Lift Station | 35,000.00 | 44,991.30 | 55,000.00 | |
| Sewage Treatment and Disposal | 20,000.00 | | | |
| Other Sewage Collection and Disposal | | | | |
| Other _____ | | | | |
| Sub Total | 55,000.00 | 44,991.30 | 55,000.00 | 0.00 |
| TRANSFER TO CAPITAL (from Page 13) | | | | |
| DEBENTURE DEBT CHARGES (from Page 12) | 7,715.54 | 7,715.54 | 7,715.54 | |
| OTHER LONG-TERM DEBT CHARGES | | | | |
| TRANSFERS | | | | |
| Deficit Recovery, 20____ (Page 9) | | | | |
| Transfer to Utility Reserve | 30,000.00 | 30,000.00 | 30,000.00 | |
| Transfer to _____ Reserve | | | | |
| TOTAL EXPENDITURE | 232,715.54 | 174,050.06 | 232,715.54 | 0.00 |
| NET OPERATING SURPLUS (DEFICIT) | 11,639.00 | 63,521.46 | 1,781.00 | 0.00 |

UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE
MUNICIPALITY OF HARRISON PARK
ONANOLE WATER & SEWER UTILITY
For the Year 2023

| UTILITY REVENUE | 2022 Budget | 2022 Actual | 2023 Budget | Next Year Budget |
|--|-------------------|-------------------|-------------------|---------------------|
| <u>WATER CONSUMER SALES:</u> | | | | |
| Residential | 240,000.00 | 154,320.12 | 98,710.00 | |
| Commercial and Bulk | 3,000.00 | 3,891.50 | 3,500.00 | |
| Industrial | | | | |
| Federal and Provincial | 248,000.00 | 0.00 | | |
| Municipal and Schools | | | | |
| <u>SEWER SERVICE CHARGES:</u> | | | | |
| Residential | | | 53,200.00 | |
| Commercial and Bulk | | | | |
| Discounts, Refunds and Cancellations | | | | |
| Net Consumer Revenue - Sub Total | 491,000.00 | 158,211.62 | 155,410.00 | 0.00 |
| Penalties | 200.00 | 395.18 | 250.00 | |
| Hydrant Rentals | 2,400.00 | 2,400.00 | 2,400.00 | |
| Installation Service | 30,000.00 | 222,372.96 | 100,000.00 | |
| Other _____ | | | | |
| Provincial Grants | | | | |
| Other Revenue - Lagoon Fees | 30,000.00 | 23,660.00 | 25,000.00 | |
| Other _____ | | | | |
| Transfer from Revenue Fund (from Page 7) | 132,489.51 | 132,489.51 | 132,489.51 | |
| Transfer from Reserves (from Page 13) | | 233,096.04 | | |
| Transfer from Accumulated Surplus | | | | |
| TOTAL REVENUE | 686,089.51 | 772,625.31 | 415,549.51 | 0.00 |
| UTILITY EXPENDITURE | | | | |
| <u>WATER SUPPLY:</u> | | | | |
| Administration | 32,000.00 | 31,513.99 | 33,000.00 | |
| Customer Billings and Collections | | | | |
| Purification and Treatment | | | | |
| Water Purchases | 115,000.00 | 153,483.75 | 154,000.00 | |
| Service of Supply | 60,000.00 | 73,094.78 | 23,500.00 | |
| Transmissions and Distribution | | | | |
| Other Water Supply Costs | | | | |
| Other _____ | | | | |
| Sub Total | 207,000.00 | 258,092.52 | 210,500.00 | 0.00 |
| <u>SEWAGE COLLECTION AND DISPOSAL:</u> | | | | |
| Administration | | | | |
| Sewage Collection System | 6,000.00 | 10,078.64 | 12,000.00 | |
| Sewage Lift Station | 6,000.00 | | | |
| Sewage Treatment and Disposal | | | | |
| Other Sewage Collection and Disposal | 80,000.00 | 50,048.27 | 55,000.00 | |
| Other _____ | | | | |
| Sub Total | 92,000.00 | 60,126.91 | 67,000.00 | 0.00 |
| TRANSFER TO CAPITAL (from Page 13) | 248,000.00 | 437.50 | | |
| DEBENTURE DEBT CHARGES (from Page 12) | 132,489.51 | 132,489.51 | 132,489.51 | |
| OTHER LONG-TERM DEBT CHARGES | | | | |
| TRANSFERS | | | | |
| Deficit Recovery, 20____ (Page 9) | | | | |
| Transfer to Utility Reserve | | | | |
| Transfer to _____ Reserve | 0.00 | 0.00 | 0.00 | |
| TOTAL EXPENDITURE | 679,489.51 | 451,146.44 | 409,989.51 | 0.00 |
| NET OPERATING SURPLUS (DEFICIT) | 6,600.00 | 321,478.87 | 5,560.00 | 0.00 |

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

MUNICIPALITY OF HARRISON PARK

For the Year 2023

Part 1 - Debenture Debt Charges

| Purpose | By-law No. | Maturity (Year) | Opening Balance | Principal | Closing Balance | Interest | Total Payment | Frontage /Per Parcel | Other Revenue | Net Required by Mill rate | Area to be Levied |
|----------------------|------------|-----------------|-----------------|-----------|-----------------|-----------|---------------|----------------------|---------------|---------------------------|-------------------|
| Lagoon Expansion | 6-2006 | 2025 | 20,767.60 | 6,547.36 | 14,220.24 | 1,168.18 | 7,715.54 | | | 7,715.54 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| LIP#1- Water & Sewer | 1238 | 2031 | 986,001.83 | 93,246.64 | 892,755.19 | 39,242.87 | 132,489.51 | Per Parcel | | 132,489.51 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |

| | | | | | | | |
|--------------|-----------|------------|-----------|------------|------|------|------------|
| 1,006,769.43 | 99,794.00 | 906,975.43 | 40,411.05 | 140,205.05 | 0.00 | 0.00 | 140,205.05 |
|--------------|-----------|------------|-----------|------------|------|------|------------|

Part 2 - Summary (by area) - to be carried forward - Page 8

| Area to be Levied | Taxable Assessment | Otherwise Exempt Assessment | Grant Assessment | Total Assessment | Total Requirement | Raised By Frt / Parcel | Raised by Other Revenue | Raised by Mill Rate |
|-------------------|--------------------|-----------------------------|------------------|------------------|-------------------|------------------------|-------------------------|---------------------|
| LID#2 | 18,562,730 | 1,926,300 | 366,110 | 20,855,140 | 7,715.54 | | | 7,715.54 |
| | | | | 0 | | | | |
| LIP#1 | | | | 0 | 132,489.51 | Per Parcel | | |
| | | | | 0 | | | | |
| | | | | | 140,205.05 | 0.00 | 0.00 | 7,715.54 |

CAPITAL BUDGET
(current year)
MUNICIPALITY OF HARRISON PARK

For the Year 2023

Part 1 - CAPITAL EXPENDITURES

| Particulars of Expenditure | Estimated Total Cost | Borne by General Fund | Borne by Utility Fund | Borne by Reserves | Borne by Borrowing |
|--------------------------------------|----------------------|-----------------------|-----------------------|-------------------|--------------------|
| Fire Hall Construction & Civil Works | 1,700,000.00 | | | | 1,700,000.00 |
| Skid Steer | 35,845.00 | | | 35,845.00 | |
| Tandem Truck & Trailer | 75,000.00 | | | 75,000.00 | |
| Mower & Sweeper | 15,000.00 | | | 15,000.00 | |
| Bridge Repair | 200,000.00 | | | 200,000.00 | |
| Office Ramp & Accessibility | 100,000.00 | | | 100,000.00 | |
| Tractor w/ HLA blade | 43,000.00 | | | 43,000.00 | |
| | | | | | |
| Mooswa Drive/Parkside Place | 327,416.96 | | | 327,416.96 | |
| Victor West Water Project | 2,402,564.00 | | | | 2,402,564.00 |
| | | | | | |
| | | | | | |
| | 4,898,825.96 | | | | |
| | TOTAL | 0.00 | | | |
| | | Page 7 (acct. 9320) | 0.00 | | |
| | | | Page 10- | 796,261.96 | |
| | | | | Part 2 | 4,102,564.00 |

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

| Reserve Name and By-Law No. | General Fund Transfers | | Utility Fund Transfers | | Cash Resources |
|-----------------------------|------------------------|------------|------------------------|------------|------------------------|
| | To Operating | To Capital | To Operating | To Capital | As of January 31, 2023 |
| LUD of Sandy Lake Reserve | 15,000.00 | | | | 88,739.32 |
| Special Admin Reserve | 58,656.00 | | | | 1,165,538.89 |
| Bridge Reserve | 29,000.00 | 200,000.00 | | | 335,385.15 |
| Machinery Reserve | | 103,845.00 | | | 573,204.46 |
| Special Admin Reserve | | 50,000.00 | | | |
| LUD of Newdale Reserve | | 15,000.00 | | | 118,624.33 |
| Special Admin Reserve | | 100,000.00 | | | |
| | | | | | |
| | | | | | |
| Gas Tax Reserve | | 198,903.96 | | | 555,874.18 |
| Special Admin Reserve | | 128,513.00 | | | |
| | | | | | |
| | 102,656.00 | | | | |
| | Page 2 | 796,261.96 | | | |
| | | Part 1 | 0.00 | | |
| | | | Page 10- | 0.00 | |
| | | | | Part 1 | |

PART 3. BORROWING (Subject to Municipal Board Approval)

| PROPOSAL | TEMPORARY FINANCING | | | REPAYMENT | |
|-----------------------------|---------------------|----------------|--------------|-----------|--------|
| | Bank Loan | Operating Loan | Reserve Loan | Term | Amount |
| Fire Hall General Borrowing | 1,700,000.00 | | | 20 years | |
| Victor West Water Project | 2,402,564.00 | | | 20 years | |
| | | | | | |
| | | | | | |
| TOTAL - Part 1 | 4,102,564.00 | 0.00 | 0.00 | | |

| | |
|-----------------------|---|
| Departmental Use Only | <p style="text-align: center;">Adopted by Resolution of Council</p> <p style="text-align: right;">_____</p> <p style="text-align: right;">(Head of Council)</p> <p style="text-align: right;">_____</p> <p style="text-align: right;">(Chief Administrative Officer)</p> <p style="text-align: center;">_____20__</p> |
|-----------------------|---|

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

MUNICIPALITY OF HARRISON PARK

For the Year 2023

| PURPOSE | 2024 | 2025 | 2026 | 2027 | 2028 | Total | Operating | Reserves | Borrowing | Other |
|---------------------------------|--------------|------------|------|------------|------|---------------------|-----------|--------------|------------|-------|
| Office | | | | | | 0.00 | | | | |
| | | | | | | 0.00 | | | | |
| Grader x 2 | 725,000.00 | | | | | 725,000.00 | | 725,000.00 | | |
| | | | | | | 0.00 | | | | |
| Tractor | | 105,000.00 | | | | 105,000.00 | | 105,000.00 | | |
| | | | | | | 0.00 | | | | |
| Mower & Flex Arm | 92,000.00 | | | | | 92,000.00 | | 92,000.00 | | |
| | | | | | | 0.00 | | | | |
| Skid Steer | | 70,000.00 | | 70,000.00 | | 140,000.00 | | 70,000.00 | | |
| | | | | | | 0.00 | | | | |
| Public Works Truck | | 45,000.00 | | | | 45,000.00 | | 45,000.00 | | |
| | | | | | | 0.00 | | | | |
| Fire Pumper Truck | | 550,000.00 | | | | 550,000.00 | | 550,000.00 | | |
| | | | | | | 0.00 | | | | |
| Fire Tanker | | | | 250,000.00 | | 250,000.00 | | 250,000.00 | | |
| | | | | | | 0.00 | | | | |
| Sandy Lake Public Works Shop | 600,000.00 | | | | | 600,000.00 | | 220,000.00 | 380,000.00 | |
| | | | | | | 0.00 | | | | |
| | | | | | | 0.00 | | | | |
| | | | | | | 0.00 | | | | |
| | | | | | | 0.00 | | | | |
| | | | | | | 0.00 | | | | |
| | | | | | | 0.00 | | | | |
| | | | | | | 0.00 | | | | |
| | 1,417,000.00 | 770,000.00 | 0.00 | 320,000.00 | 0.00 | 2,507,000.00 | 0.00 | 2,057,000.00 | 380,000.00 | 0.00 |
| SOURCE OF FUNDS - ANNUAL | TOTAL | | | | | | | | | |
| OPERATING | | | | | | 0.00 | | | | |
| RESERVES | 1,037,000.00 | 770,000.00 | | 320,000.00 | | 2,127,000.00 | | | | |
| BORROWING | 380,000.00 | | | | | 380,000.00 | | | | |
| OTHER | | | | | | 0.00 | | | | |
| TOTAL | | | | | | 2,507,000.00 | | | | |

| | | | | | | | | | | |
|-----------------------|----------------------------------|--|--|--|--|---|--|--|--|--|
| Departmental Use Only | Adopted by Resolution of Council | | | | | | | | | |
| | | | | | | _____ (Head of Council) | | | | |
| | | | | | | _____ (Chief Administrative Officer) | | | | |