

## THE FINANCIAL PLAN

Municipality of Harrison Park

For the Year 2021

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 1-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenues and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of <u>Newdale - LID #1 - Sewer</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of <u>Sandy Lake - LID #2 - Water &amp; Sewer</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of <u>Onanole - Water &amp; Sewer</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

\*\*\*NOTE: EDUCATION TAX REQUISITIONS WILL BE RECEIVED BY MARCH 15th

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**  
**Municipality of Harrison Park**  
**For the Year 2021**

	Previous Year		2021					Next Year
	Total Budget	Total Actual	Ward 1	Ward 2	LUD of Newdale	LUD of Sandy Lake	At Large	Total Budget
Tax Levy - Page 8	3,556,035.29	3,556,035.29	206,393.45	115,770.37	36,187.63	185,082.36	3,015,515.49	3,558,949.31
Grants in Lieu of Taxes - Page 8	39,121.94	39,121.94	992.25	1,410.18	9.95	3,093.29	30,904.86	36,410.52
<b>Municipal Taxes and Grants in Lieu of Taxes</b>	<b>3,595,157.23</b>	<b>3,595,157.23</b>	<b>207,385.70</b>	<b>117,180.55</b>	<b>36,197.58</b>	<b>188,175.66</b>	<b>3,046,420.35</b>	<b>3,595,359.84</b>
Other Revenue - Page 2	1,938,944.07	1,721,455.40	0.00	0.00	14,500.00	9,425.00	1,004,616.29	1,028,541.29
Transfers from Accumulated Surplus & Reserves - Page 2	341,150.00	258,650.00	0.00	0.00	10,500.00	6,500.00	224,442.00	241,442.00
Deduct: Req portion - Grazing leases / Converted fees	(1,296.97)	(1,325.05)					(1,300.00)	(1,300.00)
<b>TOTAL MUNICIPAL REVENUE</b>	<b>5,873,954.33</b>	<b>5,573,937.58</b>	<b>207,385.70</b>	<b>117,180.55</b>	<b>61,197.58</b>	<b>204,100.66</b>	<b>4,274,178.64</b>	<b>4,864,043.13</b>
General Government Services	891,064.29	802,369.57	0.00	0.00	5,775.00	6,480.00	845,353.30	857,608.30
Protective Services	206,965.92	188,496.85	0.00	0.00	0.00	0.00	190,697.89	190,697.89
Transportation Services	2,114,812.60	1,830,174.91	207,382.57	17,232.04	29,480.00	132,687.40	1,576,073.26	1,962,855.27
Environmental Health Services	325,729.57	301,849.60	0.00	0.00	500.00	19,919.00	313,524.44	333,943.44
Public Health and Welfare Services	23,192.88	22,916.41	0.00	0.00	0.00	0.00	22,142.88	22,142.88
Environmental Development Services	126,749.23	108,651.23	0.00	0.00	10,100.00	0.00	167,180.72	177,280.72
Economic Development Services	64,729.13	40,398.41	0.00	0.00	0.00	0.00	49,336.43	49,336.43
Recreation and Cultural Services	163,859.57	165,477.18	0.00	0.00	3,340.00	8,005.00	150,841.30	162,186.30
Fiscal Services	1,135,219.23	418,689.72	0.00	0.00	0.00	0.00	142,489.23	142,489.23
Transfers - Deficit Recovery - Page 9	0.00	0.00						0.00
Transfers - To Reserves - Page 7	817,041.00	1,100,686.50	0.00	100,000.00	12,000.00	37,000.00	811,997.00	960,997.00
<b>Total Basic Expenditure</b>	<b>5,869,363.42</b>	<b>4,979,710.38</b>	<b>207,382.57</b>	<b>117,232.04</b>	<b>61,195.00</b>	<b>204,091.40</b>	<b>4,269,636.45</b>	<b>4,859,537.46</b>
Allowance For Tax Assets - Page 8	4,594.37	4,594.37	3.13	(51.49)	2.58	9.26	4,492.89	4,456.37
<b>TOTAL MUNICIPAL EXPENDITURE</b>	<b>5,873,957.79</b>	<b>4,984,304.75</b>	<b>207,385.70</b>	<b>117,180.55</b>	<b>61,197.58</b>	<b>204,100.66</b>	<b>4,274,129.34</b>	<b>4,863,993.83</b>
<b>Net Operating Surplus (Deficit)</b>	<b>(3.46)</b>	<b>589,632.83</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>49.30</b>	<b>49.30</b>

Departmental Use Only

Adopted by Resolution of Council \_\_\_\_\_ Head of Council \_\_\_\_\_  
Date \_\_\_\_\_ Chief Administrative Officer \_\_\_\_\_

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

**Municipality of Harrison Park**

PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
Tax Levy	305,862.30	305,862.30	171,087.46	171,087.46	36,785.18	36,785.18	186,106.48	186,106.48	2,856,193.87	2,856,193.87	3,556,035.29	3,556,035.29
Grants in Lieu of Taxes	1,496.75	1,496.75	2,353.43	2,353.43	9.96	9.96	3,124.58	3,124.58	32,137.22	32,137.22	39,121.94	39,121.94
Other Revenue	75,295.00	68,450.00	15,893.00	0.00	14,500.00	14,312.50	9,425.00	9,125.00	1,823,831.07	1,629,567.90	1,938,944.07	1,721,455.40
Transfers from Accumulated Surplus & Reserves	0.00	0.00	0.00	0.00	12,250.00	12,250.00	27,500.00	27,500.00	301,400.00	218,900.00	341,150.00	258,650.00
<b>TOTAL MUNICIPAL REVENUE</b>	<b>382,654.05</b>	<b>375,809.05</b>	<b>189,333.89</b>	<b>173,440.89</b>	<b>63,545.14</b>	<b>63,357.64</b>	<b>226,156.06</b>	<b>225,856.06</b>	<b>5,013,562.16</b>	<b>4,736,798.99</b>	<b>5,875,251.30</b>	<b>5,575,262.63</b>
General Government Services	0.00	0.00	0.00	0.00	5,850.00	6,345.24	6,480.00	6,300.00	878,734.29	789,724.33	891,064.29	802,369.57
Protective Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	206,965.92	188,496.85	206,965.92	188,496.85
Transportation Services	284,645.00	277,360.39	89,329.21	58,261.98	33,455.00	25,032.51	132,595.57	128,341.05	1,574,787.82	1,341,178.98	2,114,812.60	1,830,174.91
Environmental Health Services	0.00	0.00	0.00	0.00	500.00	9.29	19,969.00	19,669.50	305,260.57	282,170.81	325,729.57	301,849.60
Public Health and Welfare Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	23,192.88	22,916.41	23,192.88	22,916.41
Environmental Development Services	0.00	0.00	0.00	0.00	400.00	320.86	0.00	0.00	126,349.23	108,330.37	126,749.23	108,651.23
Economic Development Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	64,729.13	40,398.41	64,729.13	40,398.41
Recreation and Cultural Services	0.00	0.00	0.00	0.00	3,340.00	594.90	10,105.00	7,153.73	150,414.57	157,728.55	163,859.57	165,477.18
Fiscal Services	20,000.00	20,000.00	0.00	0.00	0.00	0.00	0.00	0.00	1,115,219.23	398,689.72	1,135,219.23	418,689.72
Transfers - Deficit Recovery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Transfers - To Reserves	78,000.00	78,000.00	100,000.00	100,000.00	20,000.00	20,000.00	57,000.00	57,000.00	562,041.00	845,686.50	817,041.00	1,100,686.50
<b>TOTAL BASIC EXPENDITURE</b>	<b>382,645.00</b>	<b>375,360.39</b>	<b>189,329.21</b>	<b>158,261.98</b>	<b>63,545.00</b>	<b>52,302.80</b>	<b>226,149.57</b>	<b>218,464.28</b>	<b>5,007,694.64</b>	<b>4,175,320.93</b>	<b>5,869,363.42</b>	<b>4,979,710.38</b>
Net Operating Surplus (Deficit)	9.05	448.66	4.68	15,178.91	0.14	11,054.84	6.49	7,391.78	5,867.52	561,478.06	5,887.88	595,552.25

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND TRANSFERS**

Municipality of Harrison Park

For the Year 2021

	Previous Year		2021					Next Year	
	Total Budget	Total Actual	Ward 1	Ward 2	LUD of Newdale	LUD of Sandy Lake	At Large	Total Budget	Total Budget
<b>OTHER REVENUE</b>									
Taxes Added	30,000.00	72,200.79					40,000.00	40,000.00	41,200.00
Licenses - Animal	0.00	0.00						0.00	0.00
Licenses - Bicycle	0.00	0.00						0.00	0.00
Licenses - Business	400.00	2,200.00					1,000.00	1,000.00	1,030.00
Licenses - Other	0.00	0.00						0.00	0.00
-----	100.00	0.00					50.00	50.00	51.50
Permits - Building	0.00	0.00						0.00	0.00
Permits - Other	0.00	0.00						0.00	0.00
Fines	0.00	0.00						0.00	0.00
Sales of Service - General Gov't	43,935.46	48,642.10					52,709.63	52,709.63	54,290.92
Sales of Service - Protection	46,035.00	54,742.83					40,535.00	40,535.00	41,751.05
Sales of Service - Transportation	59,425.00	73,235.61			14,500.00	9,425.00	33,000.00	56,925.00	58,632.75
Sales of Service - Environ Health	100,500.00	120,807.73					116,500.00	116,500.00	119,995.00
Sales of Service - Public Health	400.00	0.00					400.00	400.00	412.00
Sales of Service - Environmental Dev	30,000.00	42,139.67					35,000.00	35,000.00	36,050.00
Sales of Service - Economic Dev	0.00	0.00						0.00	0.00
Sales of Service - Recreation & Culture	0.00	295.07						0.00	0.00
Sales of Service - Other	0.00	0.00						0.00	0.00
Sales of Goods	0.00	246,053.70						0.00	0.00
Rentals	5,000.00	4,850.05					4,850.05	4,850.05	4,995.55
Trailer Park - Rentals	0.00	0.00						0.00	0.00
Trailer Park - Other	0.00	0.00						0.00	0.00
Concessions	0.00	0.00						0.00	0.00
Returns from Investments	60,000.00	59,530.02					60,000.00	60,000.00	61,800.00
Tax & Redemption Penalties	44,000.00	39,722.51					40,000.00	40,000.00	41,200.00
Development & Dedication Fees	0.00	0.00						0.00	0.00
<b>Unconditional Grants:</b>	0.00								
Municipal Operating Grants	93,000.00	93,000.00					93,000.00	93,000.00	93,000.00
Federal Infrastructure Funding	807,730.00	16,652.64						0.00	0.00
<b>Conditional Grants (page 9):</b>	0.00								
Federal - Gas Tax	87,291.00	130,936.50					87,291.00	87,291.00	87,291.00
MWSB Funding	165,000.00	217,700.00						0.00	0.00
Provincial - Other	297,387.00	297,387.00					297,387.00	297,387.00	297,387.00
Other Municipal Government	37,000.00	166,120.77					63,132.00	63,132.00	37,000.00
10% PR Funding	22,738.00	0.00					22,738.00	22,738.00	22,738.00
MMSM Refund	3,579.00	12,969.65					14,000.00	14,000.00	14,420.00
Other Income - Grazing Lease	3,023.61	3,021.54					3,023.61	3,023.61	3,114.32
Other Income -----	2,400.00	19,247.22						0.00	0.00
<b>Total Other Revenue (To page 1)</b>	<b>1,938,944.07</b>	<b>1,721,455.40</b>	<b>0.00</b>	<b>0.00</b>	<b>14,500.00</b>	<b>9,425.00</b>	<b>1,004,616.29</b>	<b>1,028,541.29</b>	<b>1,016,359.09</b>
Transfers from:									
Accumulated Surplus OR LUD Unexpended									
Prior Years Levies	209,750.00	179,750.00	0.00	0.00	10,500.00	6,500.00	216,942.00	233,942.00	150,000.00
Reserves (page 13)	131,400.00	78,900.00					7,500.00	7,500.00	2,500.00
<b>Total Transfers (To Page 1)</b>	<b>341,150.00</b>	<b>258,650.00</b>	<b>0.00</b>	<b>0.00</b>	<b>10,500.00</b>	<b>6,500.00</b>	<b>224,442.00</b>	<b>241,442.00</b>	<b>152,500.00</b>
<b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b>	<b>2,280,094.07</b>	<b>1,980,105.40</b>	<b>0.00</b>	<b>0.00</b>	<b>25,000.00</b>	<b>15,925.00</b>	<b>1,229,058.29</b>	<b>1,269,983.29</b>	<b>1,168,859.09</b>

# GENERAL OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of Harrison Park

PREVIOUS YEARS' REVENUES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
<b>OTHER REVENUE</b>												
Taxes Added									30,000.00	72,200.79	30,000.00	72,200.79
Licenses - Animal											0.00	0.00
Licenses - Bicycle											0.00	0.00
Licenses - Business									400.00	2,200.00	400.00	2,200.00
Licenses - Other											0.00	0.00
-----									100.00		100.00	0.00
Permits - Building											0.00	0.00
Permits - Other											0.00	0.00
Fines											0.00	0.00
Sales of Service - General Gov't									43,935.46	48,642.10	43,935.46	48,642.10
Sales of Service - Protection									46,035.00	54,742.83	46,035.00	54,742.83
Sales of Service - Transportation					14,500.00	14,312.50		9,425.00	35,500.00	49,798.11	59,425.00	73,235.61
Sales of Service - Environ Health									100,500.00	120,807.73	100,500.00	120,807.73
Sales of Service - Public Health									400.00		400.00	0.00
Sales of Service - Environmental Dev									30,000.00	42,139.67	30,000.00	42,139.67
Sales of Service - Economic Dev											0.00	0.00
Sales of Service - Rec & Culture										295.07	0.00	295.07
Sales of Service - Other											0.00	0.00
Sales of Goods										246,053.70	0.00	246,053.70
Rentals									5,000.00	4,850.05	5,000.00	4,850.05
Trailer Park - Rentals											0.00	0.00
Trailer Park - Other											0.00	0.00
Concessions											0.00	0.00
Returns from Investments									60,000.00	59,530.02	60,000.00	59,530.02
Tax & Redemption Penalties									44,000.00	39,722.51	44,000.00	39,722.51
Development & Dedication Fees											0.00	0.00
<b>Unconditional Grants:</b>												
Municipal Programs									93,000.00	93,000.00	93,000.00	93,000.00
									807,730.00	16,652.64	807,730.00	16,652.64
<b>Conditional Grants:</b>												
Federal - Gas Tax									87,291.00	130,936.50	87,291.00	130,936.50
MWSB Funding									165,000.00	217,700.00	165,000.00	217,700.00
Provincial - Other	68,450.00	68,450.00							228,937.00	228,937.00	297,387.00	297,387.00
Other Municipal Government									37,000.00	166,120.77	37,000.00	166,120.77
10% PR Funding	6,845.00	0.00	15,893.00	0.00							22,738.00	0.00
MMSM Refund									3,579.00	12,969.65	3,579.00	12,969.65
Other Income - Grazing Lease									3,023.61	3,021.54	3,023.61	3,021.54
Other Income -----									2,400.00	19,247.22	2,400.00	19,247.22
<b>Total Other Revenue</b>	<b>75,295.00</b>	<b>68,450.00</b>	<b>15,893.00</b>	<b>0.00</b>	<b>14,500.00</b>	<b>14,312.50</b>	<b>9,425.00</b>	<b>9,125.00</b>	<b>1,823,831.07</b>	<b>1,629,567.90</b>	<b>1,938,944.07</b>	<b>1,721,455.40</b>
<b>Transfers from:</b>												
Accumulated Surplus (LUD unexpended prior years levies)					12,250.00	12,250.00	27,500.00	27,500.00	170,000.00	140,000.00	209,750.00	179,750.00
Reserves									131,400.00	78,900.00	131,400.00	78,900.00
<b>Total Transfers</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>12,250.00</b>	<b>12,250.00</b>	<b>27,500.00</b>	<b>27,500.00</b>	<b>301,400.00</b>	<b>218,900.00</b>	<b>341,150.00</b>	<b>258,650.00</b>
<b>TOTAL OTHER REVENUE AND TRANSFERS</b>	<b>75,295.00</b>	<b>68,450.00</b>	<b>15,893.00</b>	<b>0.00</b>	<b>26,750.00</b>	<b>26,562.50</b>	<b>36,925.00</b>	<b>36,625.00</b>	<b>2,125,231.07</b>	<b>1,848,467.90</b>	<b>2,280,094.07</b>	<b>1,980,105.40</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE  
Municipality of Harrison Park**

**For the Year 2021**

	Previous Year		2021					Next Year	
	Total Budget	Total Actual	Ward 1	Ward 2	LUD of Newdale	LUD of Sandy Lake	At Large	Total Budget	
<b>GENERAL GOVERNMENT SERVICES</b>									
Legislative	130,259.75	105,951.78			5,775.00	6,480.00	105,507.84	117,762.84	121,295.73
<u>General Administrative:</u>									
Chief Administrative Officer & Staff	437,696.46	418,620.76					433,734.42	433,734.42	446,746.45
Office	155,976.36	121,685.72					121,886.72	121,886.72	124,324.45
Legal	35,000.00	26,069.47					35,000.00	35,000.00	35,700.00
Audit	19,000.00	16,799.00					19,000.00	19,000.00	19,380.00
Assessment	55,098.00	54,798.00					55,098.00	55,098.00	56,199.96
Taxation	8,450.00	6,229.24					6,300.00	6,300.00	6,426.00
<u>Other General Government:</u>									
Elections	2,500.00	0.00					7,500.00	7,500.00	7,650.00
Conventions	2,450.00	50.00					2,755.00	2,755.00	2,810.10
Damage Claims and Liability Insurance	53,003.16	60,846.81					66,906.66	66,906.66	68,244.79
Intergovernmental Relations	5,130.56	4,818.79					5,164.66	5,164.66	5,267.95
Grants	0.00	0.00						0.00	0.00
Other General Government	0.00	0.00						0.00	0.00
	0.00	0.00						0.00	0.00
	0.00	0.00						0.00	0.00
<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>	<b>904,564.29</b>	<b>815,869.57</b>	<b>0.00</b>	<b>0.00</b>	<b>5,775.00</b>	<b>6,480.00</b>	<b>858,853.30</b>	<b>871,108.30</b>	<b>894,045.44</b>
Recoveries (deductions) - Utility	(13,500.00)	(13,500.00)					(13,500)	(13,500.00)	(13,500.00)
<b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>	<b>891,064.29</b>	<b>802,369.57</b>	<b>0.00</b>	<b>0.00</b>	<b>5,775.00</b>	<b>6,480.00</b>	<b>845,353.30</b>	<b>857,608.30</b>	<b>907,545.44</b>
<b>PROTECTIVE SERVICES</b>									
Police	0.00	0.00						0.00	0.00
Fire	182,106.20	172,415.16					170,809.91	170,809.91	174,226.11
<u>Emergency Measures:</u>									
Emergency Measures Organization	5,709.38	4,824.68					4,276.78	4,276.78	4,362.32
Flood Control	0.00	0.00						0.00	0.00
Ambulance Services	0.00	0.00						0.00	0.00
Other	0.00	0.00						0.00	0.00
<u>Other Protection:</u>									
Building Inspection	0.00	0.00						0.00	0.00
Electrical Inspection	0.00	0.00						0.00	0.00
Plumbing Inspection	0.00	0.00						0.00	0.00
Other Safety Inspections	0.00	0.00						0.00	0.00
License Inspection	0.00	0.00						0.00	0.00
Animal & Pest Control	6,900.00	3,004.81					5,650.00	5,650.00	5,763.00
By-law Enforcement	5,000.00	1,001.86					2,500.00	2,500.00	2,575.00
Other - 911 Services	7,250.34	7,250.34					7,461.20	7,461.20	2.00
<b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>	<b>206,965.92</b>	<b>188,496.85</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>190,697.89</b>	<b>190,697.89</b>	<b>186,928.42</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE  
Municipality of Harrison Park**

PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
<b>GENERAL GOVERNMENT SERVICES</b>												
Legislative					5,850.00	6,345.24	6,480.00	6,300.00	117,929.75	93,306.54	130,259.75	105,951.78
<u>General Administrative:</u>												
Chief Administrative Officer & Staff									437,696.46	418,620.76	437,696.46	418,620.76
Office									155,976.36	121,685.72	155,976.36	121,685.72
Legal									35,000.00	26,069.47	35,000.00	26,069.47
Audit									19,000.00	16,799.00	19,000.00	16,799.00
Assessment									55,098.00	54,798.00	55,098.00	54,798.00
Taxation									8,450.00	6,229.24	8,450.00	6,229.24
<u>Other General Government:</u>												
Elections									2,500.00	0.00	2,500.00	0.00
Conventions									2,450.00	50.00	2,450.00	50.00
Damage Claims and Liability Insurance									53,003.16	60,846.81	53,003.16	60,846.81
Intergovernmental Relations									5,130.56	4,818.79	5,130.56	4,818.79
Grants											0.00	0.00
Other General Government											0.00	0.00
Past-Service Pension Payments											0.00	0.00
											0.00	0.00
SUB-TOTAL GENERAL GOVERNMENT SERVICES	0.00	0.00	0.00	0.00	5,850.00	6,345.24	6,480.00	6,300.00	892,234.29	803,224.33	904,564.29	815,869.57
Recoveries (deductions) - Utility									(13,500.00)	(13,500.00)	(13,500.00)	(13,500.00)
<b>TOTAL GOVERNMENT SERVICES</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>5,850.00</b>	<b>6,345.24</b>	<b>6,480.00</b>	<b>6,300.00</b>	<b>878,734.29</b>	<b>789,724.33</b>	<b>891,064.29</b>	<b>802,369.57</b>
<b>PROTECTIVE SERVICES</b>												
Police											0.00	0.00
Fire									182,106.20	172,415.16	182,106.20	172,415.16
<u>Emergency Measures:</u>												
Emergency Measures Organization									5,709.38	4,824.68	5,709.38	4,824.68
Flood Control											0.00	0.00
Ambulance Services											0.00	0.00
Other _____											0.00	0.00
<u>Other Protection:</u>												
Building Inspection											0.00	0.00
Electrical Inspection											0.00	0.00
Plumbing Inspection											0.00	0.00
Other Safety Inspections											0.00	0.00
License Inspection											0.00	0.00
Animal & Pest Control									6,900.00	3,004.81	6,900.00	3,004.81
By-law Enforcement									5,000.00	1,001.86	5,000.00	1,001.86
Other - 911 Services									7,250.34	7,250.34	7,250.34	7,250.34
<b>TOTAL PROTECTIVE SERVICES</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>206,965.92</b>	<b>188,496.85</b>	<b>206,965.92</b>	<b>188,496.85</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Harrison Park**

**For the Year 2021**

	Previous Year		2021					Next Year	
	Total Budget	Total Actual	Ward 1	Ward 2	LUD of Newdale	LUD of Sandy Lake	At Large	Total Budget	
<b>TRANSPORTATION SERVICES</b>									
<u>Road Transport - Administration:</u>									
Engineering	28,900.00	29,982.89					0.00	0.00	
<u>Roads and Streets:</u>									
Wages and Benefits	547,690.76	498,068.95		17,232.04	14,250.00	75,467.40	422,388.16	529,337.60	535,954.32
Equipment Fuel	123,000.00	95,965.89			1,500.00	1,500.00	105,300.00	108,300.00	109,653.75
Equipment Repairs and Maintenance	219,379.02	204,295.94			2,955.00	3,070.00	148,046.05	154,071.05	155,996.94
Trucks	25,530.00	22,429.74					22,830.00	22,830.00	23,115.38
Workshop and Yard Operations	37,887.64	36,625.94					65,246.80	65,246.80	66,062.39
Mowing	0.00	0.00					6,500.00	6,500.00	6,581.25
<u>Road Construction &amp; Maintenance:</u>									
Labour	0.00	0.00						0.00	0.00
Materials	9,000.00	27,235.20				9,000.00		9,000.00	9,112.50
Equipment Rentals	2,000.00	3,366.50						0.00	0.00
Dust Control	120,450.00	102,010.52			4,900.00	10,000.00	99,825.00	114,725.00	116,159.06
Gravel	499,665.00	532,827.07	207,382.57		1,625.00	13,000.00	348,594.25	570,601.82	577,734.34
Sidewalks and Boulevards	5,000.00	272.09				3,500.00		3,500.00	3,543.75
Ditches and Road Drainage	259,795.00	119,222.73			1,000.00		129,438.00	130,438.00	82,068.48
Paving Repairs	68,352.00	10,111.90				6,500.00	113,365.00	119,865.00	121,363.31
Street Cleaning	0.00	0.00						0.00	0.00
Snow and Ice Removal - Labour	0.00	0.00						0.00	0.00
Snow and Ice Removal - Materials	1,000.00	720.87						0.00	0.00
Snow and Ice Removal - Rentals	23,800.00	18,390.17					1,460.00	1,460.00	1,478.25
COR Safety Program	14,683.18	11,948.20					13,950.00	13,950.00	14,124.38
Bridges	28,000.00	354.06					10,000.00	10,000.00	10,125.00
Street Lighting	42,600.00	41,665.94			3,250.00	10,400.00	31,300.00	44,950.00	45,511.88
Traffic Services	16,000.00	10,537.03				250.00	10,000.00	10,250.00	10,378.13
Parking	0.00	0.00						0.00	0.00
Other Road Transport	5,050.00	8,294.00					8,550.00	8,550.00	8,656.88
Beaver Trapping & Removal	17,030.00	17,449.28					19,280.00	19,280.00	19,521.00
Other Transportation Services - Scrubbing	20,000.00	38,400.00					20,000.00	20,000.00	20,250.00
<b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>	<b>2,114,812.60</b>	<b>1,830,174.91</b>	<b>207,382.57</b>	<b>17,232.04</b>	<b>29,480.00</b>	<b>132,687.40</b>	<b>1,576,073.26</b>	<b>1,962,855.27</b>	<b>1,937,390.96</b>



**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Harrison Park**

PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
<b>TRANSPORTATION SERVICES</b>												
<u>Road Transport - Administration:</u>												
Engineering									28,900.00	29,982.89	28,900.00	29,982.89
<u>Roads and Streets:</u>												
Wages and Benefits			32,036.21	25,769.60	16,200.00	12,106.56	72,575.57	69,299.03	426,878.98	390,893.76	547,690.76	498,068.95
Equipment Fuel					1,500.00	735.18	1,500.00	0.00	120,000.00	95,230.71	123,000.00	95,965.89
Equipment Repairs and Maintenance			6,000.00	266.51	2,955.00	253.24	3,020.00	4,049.69	207,404.02	199,726.50	219,379.02	204,295.94
Trucks									25,530.00	22,429.74	25,530.00	22,429.74
Workshop and Yard Operations									37,887.64	36,625.94	37,887.64	36,625.94
Mowing											0.00	0.00
<u>Road Construction &amp; Maintenance:</u>												
Labour											0.00	0.00
Materials							9,000.00	27,235.20			9,000.00	27,235.20
Equipment Rentals					2,000.00	3,366.50					2,000.00	3,366.50
Dust Control					4,675.00	4,843.80	10,000.00	9,609.60	105,775.00	87,557.12	120,450.00	102,010.52
Gravel	236,050.00	236,050.00			1,625.00	322.87	13,000.00	0.00	248,990.00	296,454.20	499,665.00	532,827.07
Sidewalks and Boulevards							5,000.00	272.09			5,000.00	272.09
Ditches and Road Drainage	31,545.00	22,166.76	15,893.00	0.00	1,000.00	0.00		2,306.20	211,357.00	94,749.77	259,795.00	119,222.73
Paving Repairs							6,500.00	7,493.00	61,852.00	2,618.90	68,352.00	10,111.90
Street Cleaning											0.00	0.00
Snow and Ice Removal - Labour											0.00	0.00
Snow and Ice Removal - Materials							1,000.00	720.87			1,000.00	720.87
Snow and Ice Removal - Rentals			16,800.00	12,000.00					7,000.00	6,390.17	23,800.00	18,390.17
COR Safety Program									14,683.18	11,948.20	14,683.18	11,948.20
Bridges									28,000.00	354.06	28,000.00	354.06
Street Lighting	12,000.00	10,849.63	18,600.00	20,225.87	3,500.00	3,304.36	8,500.00	7,286.08			42,600.00	41,665.94
Traffic Services						100.00	2,500.00	69.29	13,500.00	10,367.74	16,000.00	10,537.03
Parking											0.00	0.00
Other Road Transport	5,050.00	8,294.00									5,050.00	8,294.00
Beaver Trapping & Removal									17,030.00	17,449.28	17,030.00	17,449.28
Other Transportation Services - Scrubbing									20,000.00	38,400.00	20,000.00	38,400.00
<b>TOTAL TRANSPORTATION SERVICES</b>	<b>284,645.00</b>	<b>277,360.39</b>	<b>89,329.21</b>	<b>58,261.98</b>	<b>33,455.00</b>	<b>25,032.51</b>	<b>132,595.57</b>	<b>128,341.05</b>	<b>1,574,787.82</b>	<b>1,341,178.98</b>	<b>2,114,812.60</b>	<b>1,830,174.91</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Harrison Park  
For the Year 2021**

ENVIRONMENTAL HEALTH SERVICES	Previous Year		2021					Next Year
	Total Budget	Total Actual	Ward 1	Ward 2	LUD of Newdale	LUD of Sandy Lake	At Large	Total Budget
<u>Garbage and Waste Collection:</u>								
Garbage Collection	17,000.00	21,913.45				7,452.00	13,548.00	21,000.00
Nuisance Grounds	259,943.57	231,844.91					260,781.63	260,781.63
<u>Other Environmental Health:</u>								
Municipal Wells	8,490.00	6,136.25					3,523.81	3,523.81
Public Restrooms	5,565.00	4,774.79			500.00	5,015.00		5,515.00
Other - Recycling	9,000.00	9,000.00				7,452.00	1,548.00	9,000.00
Other - Recycling	23,231.00	28,180.20					31,623.00	31,623.00
Other - Oil Depot	2,500.00	0.00					2,500.00	2,500.00
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>	<b>325,729.57</b>	<b>301,849.60</b>	<b>0.00</b>	<b>0.00</b>	<b>500.00</b>	<b>19,919.00</b>	<b>313,524.44</b>	<b>333,943.44</b>
<b>PUBLIC HEALTH AND WELFARE SERVICES</b>								
<u>Public Health:</u>								
Health Unit	0.00	0.00					0.00	0.00
Cemeteries	6,300.00	6,023.53					10,250.00	10,250.00
Other _____	0.00	0.00					0.00	0.00
Other _____	0.00	0.00					0.00	0.00
<u>Medical Care:</u>								
Tele-Health - Erickson Health Centre	5,000.00	5,000.00					0.00	0.00
Minnedosa Area Primary Care Clinic Contribution	0.00	0.00					0.00	0.00
Other _____	0.00	0.00					0.00	0.00
<u>Hospital Care:</u>								
Hospital Care	0.00	0.00					0.00	0.00
Other _____	0.00	0.00					0.00	0.00
Other _____	0.00	0.00					0.00	0.00
<u>Social Assistance:</u>								
Social Assistance	11,892.88	11,892.88					11,892.88	11,892.88
Other _____	0.00	0.00					0.00	0.00
Other _____	0.00	0.00					0.00	0.00
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERVICES TO PAGE 1</b>	<b>23,192.88</b>	<b>22,916.41</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>22,142.88</b>	<b>22,142.88</b>

## GENERAL OPERATING FUND BUDGETED EXPENDITURE

Municipality of Harrison Park

### PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
<b>ENVIRONMENTAL HEALTH SERVICES</b>												
<u>Garbage and Waste Collection:</u>												
Garbage Collection							7,452.00	7,452.00	9,548.00	14,461.45	17,000.00	21,913.45
Nuisance Grounds									259,943.57	231,844.91	259,943.57	231,844.91
<u>Other Environmental Health:</u>												
Municipal Wells									8,490.00	6,136.25	8,490.00	6,136.25
Public Restrooms					500.00	9.29	5,065.00	4,765.50			5,565.00	4,774.79
Other Recycling							7,452.00	7,452.00	1,548.00	1,548.00	9,000.00	9,000.00
Other _____									23,231.00	28,180.20	23,231.00	28,180.20
Other _____									2,500.00		2,500.00	0.00
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>500.00</b>	<b>9.29</b>	<b>19,969.00</b>	<b>19,669.50</b>	<b>305,260.57</b>	<b>282,170.81</b>	<b>325,729.57</b>	<b>301,849.60</b>
<b>PUBLIC HEALTH AND WELFARE SERVICES</b>												
<u>Public Health:</u>												
Health Unit											0.00	0.00
Cemeteries									6,300.00	6,023.53	6,300.00	6,023.53
Other _____											0.00	0.00
Other _____											0.00	0.00
<u>Medical Care:</u>												
Tele-Health - Erickson Health Centre									5,000.00	5,000.00	5,000.00	5,000.00
Minnedosa Primary Care Clinic Contribution											0.00	0.00
Other _____											0.00	0.00
<u>Hospital Care:</u>												
Hospital Care											0.00	0.00
Other _____											0.00	0.00
Other _____											0.00	0.00
<u>Social Assistance:</u>												
Social Assistance									11,892.88	11,892.88	11,892.88	11,892.88
Other _____											0.00	0.00
Other _____											0.00	0.00
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERVICES</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>23,192.88</b>	<b>22,916.41</b>	<b>23,192.88</b>	<b>22,916.41</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Harrison Park**

**For the Year 2021**

	Previous Year		2021						Next Year
	Total Budget	Total Actual	Ward 1	Ward 2	LUD of Newdale	LUD of Sandy Lake	At Large	Total Budget	Total Budget
<b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>									
Planning and Zoning	95,518.39	83,127.36					88,470.00	88,470.00	90,239.40
<u>Community Development:</u>									
General Land Assembly	16,622.00	12,597.00					10,433.00	10,433.00	10,641.66
Development Plan Review	0.00	0.00					55,000.00	55,000.00	56,100.00
Beautification and Land Rehabilitation	2,600.00	2,057.37			10,000.00		1,928.88	11,928.88	12,167.46
Urban Area Weed Control	0.00	0.00						0.00	0.00
Recreational Trails	1,260.00	246.00					1,000.00	1,000.00	1,020.00
Other _____	10,748.84	10,623.50			100.00		10,348.84	10,448.84	10,657.82
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1</b>	<b>126,749.23</b>	<b>108,651.23</b>	<b>0.00</b>	<b>0.00</b>	<b>10,100.00</b>	<b>0.00</b>	<b>167,180.72</b>	<b>177,280.72</b>	<b>180,826.33</b>
<b>ECONOMIC DEVELOPMENT SERVICES</b>									
Natural Resources	0.00	0.00						0.00	0.00
<u>Agriculture:</u>									
Destruction of Pests	0.00	0.00						0.00	0.00
Protective Inspections	0.00	0.00						0.00	0.00
Rural Area Weed Control	2,025.00	1,076.86					1,725.00	1,725.00	1,759.50
Drainage of Land	0.00	0.00						0.00	0.00
Veterinary Services	4,354.13	4,354.14					4,354.13	4,354.13	4,441.21
Water Resources & Conservation	24,075.00	24,075.00					25,997.30	25,997.30	26,517.25
Grants	1,000.00	1,000.00					1,000.00	1,000.00	1,020.00
Other _____	4,615.00	4,558.47					4,350.00	4,350.00	4,437.00
Fibre Optic Internet	10,000.00	0.00						0.00	0.00
Industrial Development	0.00	0.00						0.00	0.00
Economic Development Officer	0.00	0.00						0.00	0.00
Tourism	11,060.00	810.00					1,060.00	1,060.00	1,081.20
Aquatic Invasive Species	0.00	0.00						0.00	0.00
Other - FLIPPR	5,550.00	2,640.82					8,350.00	8,350.00	8,517.00
Other - Promotional	2,050.00	1,883.12					2,500.00	2,500.00	2,550.00
<b>TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1</b>	<b>64,729.13</b>	<b>40,398.41</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>49,336.43</b>	<b>49,336.43</b>	<b>50,323.16</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Harrison Park**

PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
<b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>												
Planning and Zoning									95,518.39	83,127.36	95,518.39	83,127.36
<i>Community Development:</i>												
General Land Assembly									16,622.00	12,597.00	16,622.00	12,597.00
Urban Renewal											0.00	0.00
Beautification and Land Rehabilitation									2,600.00	2,057.37	2,600.00	2,057.37
Urban Area Weed Control											0.00	0.00
Recreational Trails									1,260.00	246.00	1,260.00	246.00
Other _____					400.00	320.86			10,348.84	10,302.64	10,748.84	10,623.50
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>400.00</b>	<b>320.86</b>	<b>0.00</b>	<b>0.00</b>	<b>126,349.23</b>	<b>108,330.37</b>	<b>126,749.23</b>	<b>108,651.23</b>
<b>ECONOMIC DEVELOPMENT SERVICES</b>												
Natural Resources											0.00	0.00
<i>Agriculture:</i>												
Destruction of Pests											0.00	0.00
Protective Inspections											0.00	0.00
Rural Area Weed Control									2,025.00	1,076.86	2,025.00	1,076.86
Drainage of Land											0.00	0.00
Veterinary Services									4,354.13	4,354.14	4,354.13	4,354.14
Water Resources & Conservation									24,075.00	24,075.00	24,075.00	24,075.00
Grants									1,000.00	1,000.00	1,000.00	1,000.00
Other _____									4,615.00	4,558.47	4,615.00	4,558.47
Fibre Optic Internet									10,000.00	0.00	10,000.00	0.00
Industrial Development											0.00	0.00
Other Economic Development											0.00	0.00
Tourism									11,060.00	810.00	11,060.00	810.00
Public Receptions											0.00	0.00
Other - FLIPPR									5,550.00	2,640.82	5,550.00	2,640.82
Other _____									2,050.00	1,883.12	2,050.00	1,883.12
<b>TOTAL ECONOMIC DEVELOPMENT SERVICES</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>64,729.13</b>	<b>40,398.41</b>	<b>64,729.13</b>	<b>40,398.41</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

Municipality of Harrison Park

For the Year 2021

	Previous Year		2021					Next Year
	Total Budget	Total Actual	Ward 1	Ward 2	LUD of Newdale	LUD of Sandy Lake	At Large	Total Budget
<b>RECREATION AND CULTURAL SERVICES</b>								
Recreation	0.00	0.00						0.00
Community Centers and Halls	28,256.07	35,281.52					38,890.00	40,056.70
Swimming Pools and Beaches	5,865.00	7,668.34				5,505.00	1,754.54	7,259.54
Golf Courses	0.00	0.00						0.00
Skating Rinks and Arenas	90.00	0.00			90.00			90.00
Parks and Playgrounds	3,150.00	308.00			450.00	500.00		950.00
Other Recreational facilities	0.00	0.00						0.00
Grants	53,050.00	51,550.00			250.00	250.00	41,006.00	41,506.00
Agriculture & Community District of Newdale	8,538.50	8,538.50					8,544.85	8,801.20
Other Onanole Rec. Centre	50,000.00	50,000.00					50,000.00	50,000.00
Museums	3,410.00	3,611.60			50.00	400.00	3,245.91	3,695.91
Libraries	1,800.00	1,475.00					1,800.00	1,800.00
Other Cultural facilities	0.00	0.00						0.00
Other - Holiday Lighting	3,500.00	1,632.22			2,500.00	1,000.00		3,500.00
Other - Canada Day	6,200.00	5,412.00				350.00	5,600.00	5,950.00
<b>TOTAL RECREATION &amp; CULTURAL SERVICES - TO PAGE 1</b>	<b>163,859.57</b>	<b>165,477.18</b>	<b>0.00</b>	<b>0.00</b>	<b>3,340.00</b>	<b>8,005.00</b>	<b>150,841.30</b>	<b>162,186.30</b>
<b>FISCAL SERVICES</b>								
Transfer to Capital (from Page 13)	827,730.00	58,500.00					0.00	0.00
Transfer to Utility - Sandy Lake (To Utility Page)	172,715.54	225,416.03					7,715.54	7,715.54
Transfer to Utility - Onanole (To Utility Page)	132,489.51	132,489.51					132,489.51	132,489.51
Debenture Debt Charges (from Page 11)	2,284.18	2,284.18					2,284.18	2,284.18
Other Long-term debt charges	0.00	0.00						0.00
Tax discount and short-term loan interest	0.00	0.00						0.00
Other Debt Charges	0.00	0.00						0.00
<b>TOTAL FISCAL SERVICES - TO PAGE 1</b>	<b>1,135,219.23</b>	<b>418,689.72</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>142,489.23</b>	<b>142,489.23</b>
Recovery Deficit Levy (from page 9) - TO PAGE 1	0.00	0.00						0.00
<b>TRANSFERS</b>								
General Reserve/LUD Reserves	77,000.00	77,000.00			12,000.00	37,000.00		49,000.00
<u>Specific Purpose Reserves:</u>								
Equipment Replacement	149,250.00	149,250.00					149,100.00	149,100.00
Special Administrative	175,500.00	415,500.00		100,000.00			217,606.00	317,606.00
Gas Tax	87,291.00	130,936.50					87,291.00	87,291.00
Fire Replacement	100,000.00	100,000.00					110,000.00	110,000.00
Bridge & Environment	30,000.00	30,000.00					50,000.00	50,000.00
PW Shop	98,000.00	98,000.00					98,000.00	98,000.00
Paving	100,000.00	100,000.00					100,000.00	100,000.00
<b>TOTAL TRANSFERS - TO PAGE 1</b>	<b>817,041.00</b>	<b>1,100,686.50</b>	<b>0.00</b>	<b>100,000.00</b>	<b>12,000.00</b>	<b>37,000.00</b>	<b>811,997.00</b>	<b>960,997.00</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

Municipality of Harrison Park

PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
<b>RECREATION &amp; CULTURAL SERVICES</b>												
Recreation											0.00	0.00
Community Centers and Halls									28,256.07	35,281.52	28,256.07	35,281.52
Swimming Pools and Beaches							4,155.00	5,760.19	1,710.00	1,908.15	5,865.00	7,668.34
Golf Courses											0.00	0.00
Skating Rinks and Arenas					90.00						90.00	0.00
Parks and Playgrounds					450.00	308.00	2,700.00				3,150.00	308.00
Other Recreational facilities											0.00	0.00
Grants					250.00	0.00	1,250.00	0.00	51,550.00	51,550.00	53,050.00	51,550.00
Other _____									8,538.50	8,538.50	8,538.50	8,538.50
Other _____									50,000.00	50,000.00	50,000.00	50,000.00
Museums					50.00	0.00	400.00	48.22	2,960.00	3,563.38	3,410.00	3,611.60
Libraries									1,800.00	1,475.00	1,800.00	1,475.00
Other Cultural facilities											0.00	0.00
Other - Holiday Lighting					2,500.00	286.90	1,000.00	1,345.32			3,500.00	1,632.22
Other - Canada Day Fireworks							600.00	0.00	5,600.00	5,412.00	6,200.00	5,412.00
<b>TOTAL RECREATION &amp; CULTURAL SERVICES</b>	0.00	0.00	0.00	0.00	3,340.00	594.90	10,105.00	7,153.73	150,414.57	157,728.55	163,859.57	165,477.18
<b>FISCAL SERVICES</b>												
Transfer to Capital (from Page 13)	20,000.00	20,000.00							807,730.00	38,500.00	827,730.00	58,500.00
Transfer to Utility (To Utility Page)									172,715.54	225,416.03	172,715.54	225,416.03
Debenture Debt Charges (from Page 11)									132,489.51	132,489.51	132,489.51	132,489.51
Other Long-term debt charges									2,284.18	2,284.18	2,284.18	2,284.18
Tax discount and short-term loan interest											0.00	0.00
Other Debt Charges											0.00	0.00
Other _____											0.00	0.00
<b>TOTAL FISCAL SERVICES</b>	20,000.00	20,000.00	0.00	0.00	0.00	0.00	0.00	0.00	1,115,219.23	398,689.72	1,135,219.23	418,689.72
Recovery Deficit Levy (from page 9)											0.00	0.00
<b>TRANSFERS</b>												
General Reserve/LUD Reserves					20,000.00	20,000.00	57,000.00	57,000.00			77,000.00	77,000.00
<b>Specific-Purpose Reserves:</b>												
Equipment Replacement									149,250.00	149,250.00	149,250.00	149,250.00
Special Administrative			100,000.00	100,000.00					75,500.00	315,500.00	175,500.00	415,500.00
Gas Tax									87,291.00	130,936.50	87,291.00	130,936.50
Fire Replacement									100,000.00	100,000.00	100,000.00	100,000.00
Bridge & Environment									30,000.00	30,000.00	30,000.00	30,000.00
PW Shop	78,000.00	78,000.00							20,000.00	20,000.00	98,000.00	98,000.00
Paving									100,000.00	100,000.00	100,000.00	100,000.00
<b>TOTAL TRANSFERS</b>	78,000.00	78,000.00	100,000.00	100,000.00	20,000.00	20,000.00	57,000.00	57,000.00	562,041.00	845,686.50	817,041.00	1,100,686.50

**CALCULATION OF TAX LEVIES  
Municipality of Harrison Park**

\*\*\*The 2021 Education Tax Requisitions will not be received until March 15th. This spreadsheet does not currently have the school tax amounts or mill rates included.\*\*\*

For the Year 2021

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Grazing Lease and/or Converted fees	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Grazing lease and / or Converted fees	Total
Education (Requisition) Taxes:												
Education Support Levy (ESL)	12,265,690		823,200	13,088,890			0.00	0.000	0.00	0.00		0.00
Park West School Division	28,106,470	61,640	125,870	28,293,980			0.00	0.000	0.00	0.00	0.00	0.00
Rolling River School Division	207,204,160	60,430	2,422,650	209,687,240			0.00	0.000	0.00	0.00	0.00	0.00
							0.00					0.00
							0.00					0.00
<b>Total Education Taxes</b>	<b>247,576,320</b>	<b>122,070</b>	<b>3,371,720</b>	<b>251,070,110</b>	<b>0.00</b>		<b>0.00</b>		<b>0.00</b>	<b>0.00</b>	<b>1,300.00</b>	<b>0.00</b>

page 1

	Assessments				Expenditures			Mill Rate Frt/PP	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Municipal Taxes:												
Special Areas												
Ward 1	53,704,940		258,190	53,963,130	207,382.57	3.13	207,385.70	3.843	206,393.45	992.25	0.00	207,385.70
Ward 2	161,217,620		1,963,760	163,181,380	117,232.04	-51.49	117,180.55	0.718	115,770.37	1,410.18	0.00	117,180.55
LUD of Newdale	2,619,350		720	2,620,070	61,195.00	2.58	61,197.58	13.816	36,187.63	9.95	25,000.00	61,197.58
LUD of Sandy Lake	19,496,720		325,850	19,822,570	204,091.40	9.26	204,100.66	9.493	185,082.36	3,093.29	15,925.00	204,100.66

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Special Services Levies												
Aqri. & Comm. District of Newdale	12,891,940	237,470	16,520	13,145,930	8,544.85	0.00	8,544.85	0.650	8,534.12	10.74		8,544.85
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
Plan 812 Garbage Collection (43 units @ \$72.00)					3,096.00	0.00	3,096.00	Per Parcel	3,096.00			3,096.00

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Debtenture Debt Levies												
LID #2 - By-law No. 6-2006	17,325,070	1,916,920	325,850	19,567,840	7,715.54	0.00	7,715.54	0.394	7,581.34	128.38		7,709.73
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
LIP #1 - By-law No. 1238					132,489.51	0.00	132,489.51	Per Parcel	132,489.51			132,489.51
LIP #100 - By-law No. 1340					2,284.18	0.00	2,284.18	Per Parcel	2,284.18			2,284.18

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Deficit Recovery												
General				0		0.00	0.00					0.00
Utility				0		0.00	0.00					0.00

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
General Municipal												
At Large	237,038,630		2,548,520	239,587,150	2,887,748.08	4,529.41	2,892,277.49	12.072	2,861,530.34	30,765.73		2,892,296.07
Other Revenue and Transfers					1,227,758.29	0.00	1,227,758.29				1,227,758.29	1,227,758.29
Business Taxes							0.00					0.00
<b>Total Municipal Taxes</b>					<b>4,859,537.46</b>	<b>4,492.89</b>	<b>4,864,030.35</b>		<b>3,558,949.31</b>	<b>36,410.52</b>	<b>1,268,683.29</b>	<b>4,864,043.13</b>

<b>Total (Education + Municipal) Taxes</b>					<b>4,859,537.46</b>	<b>4,492.89</b>	<b>4,864,030.35</b>		<b>3,558,949.31</b>	<b>36,410.52</b>	<b>1,269,983.29</b>	<b>4,865,343.13</b>
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**SUNDRY REVENUES AND TRANSFERS**

**Municipality of Harrison Park**

**For the Year 2021**

**Part 1 - Reserve Transfers**

Reserve Name & By-Law No.	Fund Name & By-Law No.	Purpose	Amount
From	To		
Special Admin. Reserve	Capital	office renovations	250,000.00
Fire Reserve	Capital	pumper truck	170,000.00
Fire Reserve	Capital	pumper truck	230,000.00
Public Works Shop Reserve	Capital	public works shop x 2	487,336.00
Machinery Reserve	Capital	skid steer replacment	35,310.00
Machinery Reserve	Capital	hydraulic post auger	4,530.00
General Reserve	Capital	water line - Victor Ave. (Rdg. Mtn. Est. agree.)	18,000.00
Onanole Water & Sewer	Capital	water line - Victor Ave. (Rdg. Mtn. Est. agree.)	58,000.00
Special Admin. Reserve	Capital	water line - Victor Ave. (Rdg. Mtn. Est. agree.)	100,000.00
Gas Tax Reserve	Capital	water line - Mooswa Drive	70,000.00
Gas Tax Reserve	Capital	water line - Beach Road/South Shore	70,000.00
General Reserve	Capital	land purchases/surveying	40,000.00
General Reserve	Capital	land purchase - Dudman property	55,000.00
Special Admin. Reserve	GOF	by-election (if necessary)	2,500.00
Special Admin. Reserve	GOF	ward boundary review	5,000.00

1,595,676.00

**Part 2 - Conditional Transfers and Grants**

Government or Agency	Purpose	Amount
Federal Gov't	Gas Tax	87,291.00
MB Government - MIT & Municipal Gov't	PR & gravel road maintenance	383,257.00

Total - Page 2 470,548.00

**Part 3 - Recovery of Previous Years' Deficit - General Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1 0.00

**Part 4 - Recovery of Previous Years' Deficit - Utility Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 10- 0.00

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Municipality of Harrison Park  
**LID #1 - NEWDALE SEWER**  
For the Year 2021

UTILITY REVENUE	2020 Budget	2020 Actual	2021 Budget	Next Year Budget
<u>WATER CONSUMER SALES:</u>				
Residential				
Commercial and Bulk				
Industrial				
Federal and Provincial				
Municipal and Schools				
<u>SEWER SERVICE CHARGES:</u>				
Residential	35,133.71	34,870.44	34,500.00	34,500.00
Commercial and Bulk				
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	35,133.71	34,870.44	34,500.00	34,500.00
Penalties				
Hydrant Rentals				
Installation Service				
Other _____				
Provincial Grants				
Other Revenue				
Other _____				
Transfer from Revenue Fund (from Page 7)				
Transfer from Reserves (from Page 13)				
Transfer from Accumulated Surplus				
<b>TOTAL REVENUE</b>	<b>35,133.71</b>	<b>34,870.44</b>	<b>34,500.00</b>	<b>34,500.00</b>
<u>UTILITY EXPENDITURE</u>				
<u>WATER SUPPLY:</u>				
Administration				
Customer Billings and Collections				
Purification and Treatment				
Water Purchases				
Service of Supply				
Transmissions and Distribution				
Other Water Supply Costs				
Other _____				
Sub Total	0.00	0.00	0.00	0.00
<u>SEWAGE COLLECTION AND DISPOSAL:</u>				
Administration	1,000.00	100.00	1,000.00	1,000.00
Sewage Collection System	15,000.00	29,523.00	23,500.00	23,500.00
Sewage Lift Station				
Sewage Treatment and Disposal				
Other Sewage Collection and Disposal				
Other _____				
Sub Total	16,000.00	29,623.00	24,500.00	24,500.00
TRANSFER TO CAPITAL (from Page 13)				
DEBENTURE DEBT CHARGES (from Page 12)				
OTHER LONG-TERM DEBT CHARGES				
<u>TRANSFERS</u>				
Deficit Recovery, 20____ (Page 9)				
Transfer to Utility Reserve	10,000.00	5,000.00	10,000.00	10,000.00
Transfer to _____ Reserve				
<b>TOTAL EXPENDITURE</b>	<b>26,000.00</b>	<b>34,623.00</b>	<b>34,500.00</b>	<b>34,500.00</b>
<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>9,133.71</b>	<b>247.44</b>	<b>0.00</b>	<b>0.00</b>

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Municipality of Harrison Park  
**LID #2 - SANDY LAKE WATER & SEWER**  
For the Year 2021

UTILITY REVENUE	2020 Budget	2020 Actual	2021 Budget	Next Year Budget
<u>WATER CONSUMER SALES:</u>				
Residential	210,000.00	208,632.63	210,000.00	210,000.00
Commercial and Bulk	10,000.00	11,943.25	10,000.00	10,000.00
Industrial				
Federal and Provincial				
Municipal and Schools				
<u>SEWER SERVICE CHARGES:</u>				
Residential				
Commercial and Bulk				
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	220,000.00	220,575.88	220,000.00	220,000.00
Penalties	500.00		500.00	500.00
Hydrant Rentals	3,500.00	3,500.00	3,500.00	3,500.00
Installation Service	1,050.00			
Other _____				
Provincial Grants				
Other Revenue	500.00	2,170.00	2,000.00	2,000.00
Other _____				
Transfer from Revenue Fund (from Page 7)	172,715.54	225,416.03	7,715.54	7,715.54
Transfer from Reserves (from Page 13)				
Transfer from Accumulated Surplus	178,000.00	178,000.00		
<b>TOTAL REVENUE</b>	<b>576,265.54</b>	<b>629,661.91</b>	<b>233,715.54</b>	<b>233,715.54</b>
<u>UTILITY EXPENDITURE</u>				
<u>WATER SUPPLY:</u>				
Administration	60,000.00	45,358.19	60,000.00	60,000.00
Customer Billings and Collections				
Purification and Treatment				
Water Purchases				
Service of Supply	60,000.00	65,949.81	60,000.00	60,000.00
Transmissions and Distribution				
Other Water Supply Costs	5,000.00		5,000.00	5,000.00
Other _____				
Sub Total	125,000.00	111,308.00	125,000.00	125,000.00
<u>SEWAGE COLLECTION AND DISPOSAL:</u>				
Administration				
Sewage Collection System				
Sewage Lift Station	39,000.00	35,055.42	39,000.00	39,000.00
Sewage Treatment and Disposal	20,000.00		20,000.00	20,000.00
Other Sewage Collection and Disposal				
Other _____				
Sub Total	59,000.00	35,055.42	59,000.00	59,000.00
TRANSFER TO CAPITAL (from Page 13)	343,000.00	435,400.98		
DEBENTURE DEBT CHARGES (from Page 12)	7,715.54	7,715.54	7,715.54	7,715.54
OTHER LONG-TERM DEBT CHARGES				
<u>TRANSFERS</u>				
Deficit Recovery, 20____ (Page 9)				
Transfer to Utility Reserve	30,000.00	30,000.00	30,000.00	30,000.00
Transfer to _____ Reserve				
<b>TOTAL EXPENDITURE</b>	<b>564,715.54</b>	<b>619,479.94</b>	<b>221,715.54</b>	<b>221,715.54</b>
<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>11,550.00</b>	<b>10,181.97</b>	<b>12,000.00</b>	<b>12,000.00</b>

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Municipality of Harrison Park  
**LID #3 - ONANOLE WATER & SEWER**  
For the Year 2021

UTILITY REVENUE	2020 Budget	2020 Actual	2021 Budget	Next Year Budget
<b>WATER CONSUMER SALES:</b>				
Residential	150,750.00	153,314.91	150,000.00	200,000.00
Commercial and Bulk		4,366.50	4,250.00	4,500.00
Industrial				
Federal and Provincial				
Municipal and Schools				
<b>SEWER SERVICE CHARGES:</b>				
Residential				
Commercial and Bulk				
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	150,750.00	157,681.41	154,250.00	204,500.00
Penalties	200.00		200.00	200.00
Hydrant Rentals	1,650.00	1,650.00	2,400.00	2,400.00
Installation Service		28,884.99	100,000.00	50,000.00
Other _____				
Provincial Grants				
Other Revenue	9,000.00	28,600.00	28,000.00	28,000.00
Other _____				
Transfer from Revenue Fund (from Page 7)	132,489.51	132,489.51	132,489.51	132,489.51
Transfer from Reserves (from Page 13)				
Transfer from Accumulated Surplus				
<b>TOTAL REVENUE</b>	<b>294,089.51</b>	<b>349,305.91</b>	<b>417,339.51</b>	<b>417,589.51</b>
<b>UTILITY EXPENDITURE</b>				
<b>WATER SUPPLY:</b>				
Administration	30,000.00	29,996.65	30,000.00	30,000.00
Customer Billings and Collections				
Purification and Treatment				
Water Purchases	60,000.00	114,053.00	115,000.00	115,000.00
Service of Supply	60,000.00	66,792.25	60,000.00	60,000.00
Transmissions and Distribution	12,000.00		12,000.00	12,000.00
Other Water Supply Costs				
Other _____				
Sub Total	162,000.00	210,841.90	217,000.00	217,000.00
<b>SEWAGE COLLECTION AND DISPOSAL:</b>				
Administration				
Sewage Collection System	4,000.00		4,000.00	4,000.00
Sewage Lift Station	12,000.00	7,553.03	4,000.00	4,000.00
Sewage Treatment and Disposal				
Other Sewage Collection and Disposal	35,000.00	57,468.68	58,000.00	58,000.00
Other _____				
Sub Total	51,000.00	65,021.71	66,000.00	66,000.00
TRANSFER TO CAPITAL (from Page 13)	0.00	0.00	0.00	
DEBENTURE DEBT CHARGES (from Page 12)	132,489.51	132,489.51	132,489.51	132,489.51
OTHER LONG-TERM DEBT CHARGES				
<b>TRANSFERS</b>				
Deficit Recovery, 20____ (Page 9)				
Transfer to Utility Reserve				
Transfer to _____ Reserve				
<b>TOTAL EXPENDITURE</b>	<b>345,489.51</b>	<b>408,353.12</b>	<b>415,489.51</b>	<b>415,489.51</b>
<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>(51,400.00)</b>	<b>(59,047.21)</b>	<b>1,850.00</b>	<b>2,100.00</b>

GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES

Municipality of Harrison Park

For the Year 2021

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage / Per Parcel	Other Revenue	Net Required by Mill rate	Area to be Levied
Paving - LIP 100	1340	2034	24,944.43	1,411.12	23,533.31	873.06	2,284.18	Per Parcel		2,284.18	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	

	24,944.43	1,411.12	23,533.31	873.06	2,284.18	0.00	0.00	2,284.18
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other Revenue	Raised by Mill Rate
LIP No. 100				0	2,284.18	Per Parcel		
				0				
				0				
				0				
					2,284.18	0.00	0.00	0.00

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

Municipality of Harrison Park

For the Year 2021

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (Year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other Revenue	Net Required by Mill rate	Area to be Levied
Lagoon Expansion	6 - 2006	2025	32,834.87	5,868.58	26,966.29	1,846.96	7,715.54			7,715.54	
Water & Sewer - LIP 1	1238	2031	1,161,924.23	86,244.93	1,075,679.30	46,244.58	132,489.51	Per Parcel		0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
			1,194,759.10	92,113.51	1,102,645.59	48,091.54	140,205.05	0.00	0.00	7,715.54	

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other Revenue	Raised by Mill Rate
LID #2	17,325,070	1,916,920	325,850	19,567,840	7,715.54			7,715.54
LIP No. 1				0	132,489.51	Per Parcel		
				0				
				0	140,205.05	0.00	0.00	7,715.54

**CAPITAL BUDGET**  
(current year)  
Municipality of Harrison Park

For the Year 2021

**Part 1 - CAPITAL EXPENDITURES**

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
Municipal Office Renovations	280,000.00			280,000.00	
Fire - Onanole Fire Hall	750,000.00				750,000.00
Public Works - shop x 2	1,000,000.00			487,336.00	512,664.00
Public Works - skid steer <i>(trade difference)</i>	35,310.00			35,310.00	
Water Line - Victor Avenue <i>(Rdg. Mtn. Estates agreement)</i>	176,000.00			176,000.00	
Water Line - Mooswa Drive	840,715.00			70,000.00	770,715.00
Water Line - Beach Road/South Shore	913,804.00			70,000.00	843,804.00
Water Line - Deer Road	1,615,460.00				1,615,460.00
Water Line - Victor Avenue & west	1,900,000.00				1,900,000.00
Water Line - central Onanole area	1,218,000.00				1,218,000.00
Land Purchase - Dudman Property	55,000.00			55,000.00	
Land Purchases & Surveying	40,000.00			40,000.00	

8,824,289.00

TOTAL

0.00

Page 7 (acct. 9320)

0.00

Page 10-

1,213,646.00

*Part 2*

7,610,643.00

**PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS**

Part 3

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	(Opening balance in Reserve)
General Reserve		113,000.00			456,556.00
Fire Replacement Reserve					158,717.00
Gas Tax Reserve		140,000.00			519,932.00
Machinery Reserve		35,310.00			252,599.00
Special Administrative Reserve	7,500.00	380,000.00			673,184.00
Public Works Shop Reserve		487,336.00			389,336.00
Water & Sewer Reserve		58,000.00			58,287.00
Paving Reserve					285,737.00
LID of Sandy Lake Reserve					21,593.00
LID of Newdale Reserve					3,489.00
LUDs of Newdale & Sandy Lake Reserves					404,668.00
All other reserves					486,976.40
Total					3,711,074.40

7,500.00

Page 2

1,213,646.00

*Part 1*

0.00

Page 10-

0.00

*Part 1*

**PART 3. BORROWING (Subject to Municipal Board Approval)**

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Term	Amount
Water Line - Mooswa Drive	770,715.00			20	51,207.00
Water Line - Beach Road/South Shore	843,804.00			20	56,063.00
Water Line - Deer Road	1,615,460.00			20	107,333.00
Water Line - Victor Avenue & west	1,900,000.00			20	126,238.00
Water Line - central Onanole area	1,218,000.00			20	80,925.00
Public Works Shop	512,664.00			20	34,062.00
Onanole Fire Hall	750,000.00			20	49,830.00
TOTAL - Part 1	7,610,643.00	0.00	0.00		

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (Chief Administrative Officer)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

Municipality of Harrison Park

For the Year 2021

PURPOSE	2022	2023	2024	2025	2026	Total	Operating	Reserves	Borrowing	Other
Office						0.00				
						0.00				
Graders x 2			500,000.00			22,500.00				
Tractor 1	150,000.00			105,000.00		22,500.00				
Tractor 2						22,500.00				
Mower 1	22,500.00				22,500.00	45,000.00				
Mower 2		22,500.00				0.00				
Flex Arm 1	22,500.00				22,500.00	22,500.00				
Flex Arm 2		22,500.00				0.00				
Handi Hitch Packer (1)						0.00				
Handi Hitch Packer (2)						45,000.00				
Handi Hitch Packer (3)						0.00				
Skid Steer						0.00				
Public Works Truck 1				45,000.00		0.00				
Public Works Truck 2						0.00				
Public Works Truck 3						450,000.00				
Public Works Truck 4						0.00				
Office Vehicle						0.00				
Fire Pumper Truck		450,000.00				450,000.00				
Fire Tanker Truck						0.00				
Fire Rapid Response Truck						0.00				
Fire Hall - Onanole						0.00				
Water & Sewer Lines						0.00				
Pavement	400,000.00				400,000.00	800,000.00				
	595,000.00	495,000.00	500,000.00	150,000.00	445,000.00	1,080,000.00	0.00	0.00	0.00	0.00
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING		50,000.00				50,000.00				
RESERVES	595,000.00	445,000.00	500,000.00	150,000.00	445,000.00	2,135,000.00				
BORROWING						0.00				
OTHER						0.00				
TOTAL	595,000.00	495,000.00	500,000.00	150,000.00	445,000.00	2,185,000.00				

Departmental Use Only	Adopted by Resolution of Council
	_____ (Head of Council)
	_____ (Chief Administrative Officer)