For Public Review & Comment

THE FINANCIAL PLAN

Municipality of Harrison Park

For the Year 2020

		ATTACHED	NOT APPLICABLE
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GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Municipality of Harrison Park

For the Year 2020

	Previous Year		2020						Next Year
	Total Budget	Total Actual	Ward 1	Ward 2	LUD of Newdale	LUD of Sandy Lake	At Large	Total Budget	Total Budget
Tax Levy - Page 8	**3,537,410.34**	**3,537,410.34**	305,862.30	171,087.46	36,785.18	186,106.48	2,855,669.08	**3,555,510.50**	**3,676,696.52**
Grants in Lieu of Taxes - Page 8	**40,388.36**	**40,388.36**	1,496.75	2,353.43	9.96	3,124.58	32,136.56	**39,121.28**	**40,452.69**
Municipal Taxes and Grants in Lieu of Taxes	**3,577,798.70**	**3,577,798.70**	307,359.05	173,440.89	36,795.14	189,231.05	2,887,805.64	**3,594,631.78**	**3,717,149.22**
Other Revenue - Page 2	**1,334,085.81**	**1,064,304.11**	75,295.00	15,893.00	14,500.00	9,425.00	1,823,831.07	**1,938,944.07**	**981,868.01**
Transfers from Accumulated Surplus & Reserves - Page 2	**160,877.83**	**108,377.83**	0.00	0.00	12,250.00	27,500.00	301,400.00	**341,150.00**	**2,500.00**
Deduct: Req portion - Grazing leases / Converted fees	**(1,325.05)**	**(1,325.05)**					(1,296.97)	**(1,296.97)**	**(1,300.00)**
TOTAL MUNICIPAL REVENUE	**5,071,437.29**	**4,749,155.59**	**382,654.05**	**189,333.89**	**63,545.14**	**226,156.05**	**5,011,739.75**	**5,873,428.88**	**4,700,217.23**
General Government Services	**844,694.84**	**828,261.78**	0.00	0.00	5,850.00	6,480.00	878,734.29	**891,064.29**	**942,240.14**
Protective Services	**191,853.43**	**186,159.82**	0.00	0.00	0.00	0.00	206,965.92	**206,965.92**	**203,761.89**
Transportation Services	**2,096,107.69**	**1,634,989.89**	284,645.00	89,329.21	33,455.00	132,595.57	1,574,787.82	**2,114,812.60**	**2,091,753.51**
Environmental Health Services	**336,819.20**	**323,856.99**	0.00	0.00	500.00	19,969.00	305,260.57	**325,729.57**	**282,101.72**
Public Health and Welfare Services	**25,768.00**	**22,565.88**	0.00	0.00	0.00	0.00	23,192.88	**23,192.88**	**87,949.00**
Environmental Development Services	**129,654.52**	**109,572.63**	0.00	0.00	400.00	0.00	126,349.23	**126,749.23**	**129,284.21**
Economic Development Services	**99,144.89**	**76,122.93**	0.00	0.00	0.00	0.00	64,729.13	**64,729.13**	**66,023.71**
Recreation and Cultural Services	**121,148.37**	**121,460.39**	0.00	0.00	3,340.00	10,105.00	149,885.66	**163,330.66**	**112,722.78**
Fiscal Services	**394,063.23**	**157,303.63**	20,000.00	0.00	0.00	0.00	1,115,219.23	**1,135,219.23**	**142,489.23**
Transfers - Deficit Recovery - Page 9	**0.00**	**0.00**						**0.00**	***0.00***
Transfers - To Reserves - Page 7	**832,332.00**	**832,332.00**	78,000.00	100,000.00	20,000.00	57,000.00	562,041.00	**817,041.00**	**637,391.00**
Total Basic Expenditure	**5,071,586.17**	**4,292,625.94**	382,645.00	189,329.21	63,545.00	226,149.57	5,007,165.73	**5,868,834.51**	**4,695,717.19**
Allowance For Tax Assets - Page 8	**(167.65)**	**(167.65)**	9.05	4.68	0.14	6.48	4,574.01	**4,594.37**	**4,500.00**
TOTAL MUNICIPAL EXPENDITURE	**5,071,418.52**	**4,292,458.29**	**382,654.05**	**189,333.89**	**63,545.14**	**226,156.05**	**5,011,739.74**	**5,873,428.88**	**4,700,217.19**
Net Operating Surplus (Deficit)	**18.77**	**456,697.30**	0.00	0.00	0.00	0.00	0.01	**0.01**	**0.03**

Departmental Use Only

Adopted by Resolution of Council

Head of Council

Date

Chief Administrative Officer

GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Municipality of Harrison Park

PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
Tax Levy	438,626.27	438,626.27	256,903.71	256,903.71	37,444.90	37,444.90	192,571.51	192,571.51	2,611,863.95	2,611,863.95	3,537,410.34	3,537,410.34
Grants in Lieu of Taxes	2,228.54	2,228.54	3,805.00	3,805.00	10.74	10.74	3,153.86	3,153.86	31,190.22	31,190.22	40,388.36	40,388.36
Other Revenue	75,295.00	68,450.00	244,830.00	228,937.00	14,500.00	11,662.50	9,425.00	9,425.00	990,035.81	745,829.61	1,334,085.81	1,064,304.11
Transfers from Accumulated Surplus & Reserves	0.00	0.00	33,000.00	33,000.00	4,014.08	4,014.08	21,363.75	21,363.75	102,500.00	50,000.00	160,877.83	108,377.83
TOTAL MUNICIPAL REVENUE	516,149.81	509,304.81	538,538.71	522,645.71	55,969.72	53,132.22	226,514.12	226,514.12	3,735,589.98	3,438,883.78	5,072,762.34	4,750,480.64
General Government Services	0.00	0.00	0.00	0.00	5,850.00	5,400.00	6,757.50	6,001.45	832,087.34	816,860.33	844,694.84	828,261.78
Protective Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	191,853.43	186,159.82	191,853.43	186,159.82
Transportation Services	482,140.00	298,131.15	538,590.00	397,827.01	34,419.19	21,844.54	124,506.00	93,554.77	916,452.50	823,632.42	2,096,107.69	1,634,989.89
Environmental Health Services	0.00	0.00	0.00	0.00	960.00	880.00	19,178.30	22,661.82	316,680.90	300,315.17	336,819.20	323,856.99
Public Health and Welfare Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	25,768.00	22,565.88	25,768.00	22,565.88
Environmental Development Services	0.00	0.00	0.00	0.00	700.00	0.00	200.00	0.00	128,754.52	109,572.63	129,654.52	109,572.63
Economic Development Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	99,144.89	76,122.93	99,144.89	76,122.93
Recreation and Cultural Services	0.00	0.00	0.00	0.00	2,040.00	740.43	8,878.78	9,754.48	110,229.59	110,965.48	121,148.37	121,460.39
Fiscal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	394,063.23	157,303.63	394,063.23	157,303.63
Transfers - Deficit Recovery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Transfers - To Reserves	34,000.00	34,000.00	0.00	0.00	12,000.00	12,000.00	67,000.00	67,000.00	719,332.00	719,332.00	832,332.00	832,332.00
TOTAL BASIC EXPENDITURE	516,140.00	332,131.15	538,590.00	397,827.01	55,969.19	40,864.97	226,520.58	198,972.52	3,734,366.40	3,322,830.29	5,071,586.17	4,292,625.94
Net Operating Surplus (Deficit)	9.81	177,173.66	(51.29)	124,818.70	0.53	12,267.25	(6.46)	27,541.60	1,223.58	116,053.49	1,176.17	457,854.70

GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS

Municipality of Harrison Park

For the Year 2020

	Previous Year		2020						Next Year
OTHER REVENUE	**Total Budget**	**Total Actual**	**Ward 1**	**Ward 2**	**LUD of Newdale**	**LUD of Sandy Lake**	**At Large**	**Total Budget**	**Total Budget**
Taxes Added	40,000.00	32,963.22					30,000.00	30,000.00	30,900.00
Licenses - Animal	0.00	0.00						0.00	0.00
Licenses - Bicycle	0.00	0.00						0.00	0.00
Licenses - Business	400.00	0.00					400.00	400.00	412.00
Licenses - Other	0.00	0.00						0.00	0.00
____________	100.00	51.00					100.00	100.00	103.00
Permits - Building	0.00	0.00						0.00	0.00
Permits - Other	0.00	0.00						0.00	0.00
Fines	0.00	0.00						0.00	0.00
Sales of Service - General Gov't	39,494.89	44,368.57					43,935.46	43,935.46	45,253.52
Sales of Service - Protection	62,535.00	56,042.29					46,035.00	46,035.00	47,416.05
Sales of Service - Transportation	46,425.00	55,588.08			14,500.00	9,425.00	35,500.00	59,425.00	61,207.75
Sales of Service - Environ Health	100,500.00	99,649.66					100,500.00	100,500.00	103,515.00
Sales of Service - Public Health	400.00	100.00					400.00	400.00	412.00
Sales of Service - Environmental Dev	27,500.00	42,794.66					30,000.00	30,000.00	30,900.00
Sales of Service - Economic Dev	0.00	0.00						0.00	0.00
Sales of Service - Recreation & Culture	0.00	0.00						0.00	0.00
Sales of Service - Other	12,000.00	0.00						0.00	0.00
Sales of Goods	705.00	705.00						0.00	0.00
Rentals	5,200.00	4,890.05					5,000.00	5,000.00	5,150.00
Trailer Park - Rentals	0.00	0.00						0.00	0.00
Trailer Park - Other	0.00	0.00						0.00	0.00
Concessions	0.00	0.00						0.00	0.00
Returns from Investments	60,000.00	67,478.18					60,000.00	60,000.00	61,800.00
Tax & Redemption Penalties	44,000.00	42,128.43					44,000.00	44,000.00	45,320.00
Development & Dedication Fees	0.00	0.00						0.00	0.00
Unconditonal Grants:	0.00								
Municipal Operating Grants	93,000.00	93,000.00					93,000.00	93,000.00	95,790.00
Federal Infrastructure Funding	116,574.00	0.00					807,730.00	807,730.00	0.00
Conditional Grants (page 9):	0.00								
Federal - Gas Tax	174,582.00	173,988.00					87,291.00	87,291.00	87,291.00
MWSB Funding	120,000.00	0.00					165,000.00	165,000.00	0.00
Provincial - Other	297,387.00	297,387.00	68,450.00				228,937.00	297,387.00	297,387.00
Other Municipal Government	37,000.00	37,000.00					37,000.00	37,000.00	37,000.00
10% PR Funding	22,738.00	0.00	6,845.00	15,893.00				22,738.00	22,738.00
MMSM Refund	9,979.00	5,251.11					3,579.00	3,579.00	3,686.37
Other Income - Grazing Lease	2,665.92	2,702.55					3,023.61	3,023.61	3,114.32
Other Income ____________	20,900.00	8,216.31					2,400.00	2,400.00	2,472.00
Total Other Revenue (To page 1)	**1,334,085.81**	**1,064,304.11**	**75,295.00**	**15,893.00**	**14,500.00**	**9,425.00**	**1,823,831.07**	**1,938,944.07**	**981,868.01**
Transfers from:									
Accumulated Surplus OR LUD Unexpended Prior Years Levies	108,377.83	108,377.83	0.00	0.00	12,250.00	27,500.00	170,000.00	209,750.00	
Reserves (page 13)	52,500.00	0.00					131,400.00	131,400.00	2,500.00
Total Transfers (To Page 1)	**160,877.83**	**108,377.83**	**0.00**	**0.00**	**12,250.00**	**27,500.00**	**301,400.00**	**341,150.00**	**2,500.00**
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8	**1,494,963.64**	**1,172,681.94**	**75,295.00**	**15,893.00**	**26,750.00**	**36,925.00**	**2,125,231.07**	**2,280,094.07**	**984,368.01**

GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Municipality of Harrison Park

PREVIOUS YEARS' REVENUES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
OTHER REVENUE	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Total Budget**	**Total Actual**
Taxes Added									40,000.00	32,963.22	40,000.00	32,963.22
Licenses - Animal											0.00	0.00
Licenses - Bicycle											0.00	0.00
Licenses - Business									400.00		400.00	0.00
Licenses - Other										0.00	0.00	0.00
______________									100.00	51.00	100.00	51.00
Permits - Building											0.00	0.00
Permits - Other											0.00	0.00
Fines											0.00	0.00
Sales of Service - General Gov't									39,494.89	44,368.57	39,494.89	44,368.57
Sales of Service - Protection									62,535.00	56,042.29	62,535.00	56,042.29
Sales of Service - Transportation					14,500.00	11,662.50	9,425.00	9,425.00	22,500.00	34,500.58	46,425.00	55,588.08
Sales of Service - Environ Health									100,500.00	99,649.66	100,500.00	99,649.66
Sales of Service - Public Health									400.00	100.00	400.00	100.00
Sales of Service - Environmental Dev									27,500.00	42,794.66	27,500.00	42,794.66
Sales of Service - Economic Dev											0.00	0.00
Sales of Service - Rec & Culture											0.00	0.00
Sales of Service - Other									12,000.00	0.00	12,000.00	0.00
Sales of Goods									705.00	705.00	705.00	705.00
Rentals									5,200.00	4,890.05	5,200.00	4,890.05
Trailer Park - Rentals											0.00	0.00
Trailer Park - Other											0.00	0.00
Concessions											0.00	0.00
Returns from Investments									60,000.00	67,478.18	60,000.00	67,478.18
Tax & Redemption Penalties									44,000.00	42,128.43	44,000.00	42,128.43
Development & Dedication Fees											0.00	0.00
Unconditonal Grants:												
Municipal Programs									93,000.00	93,000.00	93,000.00	93,000.00
									116,574.00		116,574.00	0.00
Conditional Grants:												
Federal - Gas Tax									174,582.00	173,988.00	174,582.00	173,988.00
MWSB Funding									120,000.00	0.00	120,000.00	0.00
Provincial - Other	68,450.00	68,450.00	228,937.00	228,937.00							297,387.00	297,387.00
Other Municipal Government									37,000.00	37,000.00	37,000.00	37,000.00
10% PR Funding	6,845.00		15,893.00								22,738.00	0.00
MMSM Refund									9,979.00	5,251.11	9,979.00	5,251.11
Other Income - Grazing Lease									2,665.92	2,702.55	2,665.92	2,702.55
Other Income ______________									20,900.00	8,216.31	20,900.00	8,216.31
Total Other Revenue	**75,295.00**	**68,450.00**	**244,830.00**	**228,937.00**	**14,500.00**	**11,662.50**	**9,425.00**	**9,425.00**	**990,035.81**	**745,829.61**	**1,334,085.81**	**1,064,304.11**
Transfers from:												
Accumulated Surplus (LUD unexpended prior years levies)			33,000.00	33,000.00	4,014.08	4,014.08	21,363.75	21,363.75	50,000.00	50,000.00	108,377.83	108,377.83
Reserves									52,500.00	0.00	52,500.00	0.00
Total Transfers	**0.00**	**0.00**	**33,000.00**	**33,000.00**	**4,014.08**	**4,014.08**	**21,363.75**	**21,363.75**	**102,500.00**	**50,000.00**	**160,877.83**	**108,377.83**
TOTAL OTHER REVENUE AND TRANSFERS	**75,295.00**	**68,450.00**	**277,830.00**	**261,937.00**	**18,514.08**	**15,676.58**	**30,788.75**	**30,788.75**	**1,092,535.81**	**795,829.61**	**1,494,963.64**	**1,172,681.94**

GENERAL OPERATING FUND
BUDGETED EXPENDITURE
Municipality of Harrison Park
For the Year 2020

	Previous Year		2020						Next Year
GENERAL GOVERNMENT SERVICES	**Total Budget**	**Total Actual**	**Ward 1**	**Ward 2**	**LUD of Newdale**	**LUD of Sandy Lake**	**At Large**	**Total Budget**	**Total Budget**
Legislative	142,216.67	117,744.29			5,850.00	6,480.00	117,929.75	130,259.75	134,167.54
General Administrative:									
Chief Administrative Officer & Staff	428,442.95	427,641.30					437,696.46	437,696.46	450,827.35
Office	106,902.73	113,242.35					155,976.36	155,976.36	159,095.89
Legal	35,000.00	36,328.15					35,000.00	35,000.00	35,700.00
Audit	22,226.00	17,528.40					19,000.00	19,000.00	19,380.00
Assessment	55,999.57	55,699.57					55,098.00	55,098.00	56,199.96
Taxation	7,950.00	14,085.32					8,450.00	8,450.00	8,619.00
Other General Government:									
Elections	2,500.00	0.00					2,500.00	2,500.00	2,550.00
Conventions	4,875.00	3,132.40					2,450.00	2,450.00	2,499.00
Damage Claims and Liability Insurance	46,504.77	51,963.88					53,003.16	53,003.16	54,063.22
Intergovernmental Relations	5,577.15	4,396.12					5,130.56	5,130.56	5,233.17
Grants	0.00	0.00						0.00	0.00
Other General Government	0.00	0.00						0.00	0.00
	0.00	0.00						0.00	0.00
	0.00	0.00						0.00	0.00
SUB-TOTAL GENERAL GOVERNMENT SERVICES	858,194.84	841,761.78	0.00	0.00	5,850.00	6,480.00	892,234.29	904,564.29	928,335.14
Recoveries (deductions) - Utility	(13,500.00)	(13,500.00)					(13,500)	(13,500.00)	(13,905.00)
TOTAL GOVERNMENT SERVICES - TO PAGE 1	**844,694.84**	**828,261.78**	**0.00**	**0.00**	**5,850.00**	**6,480.00**	**878,734.29**	**891,064.29**	**942,240.14**
PROTECTIVE SERVICES									
Police	0.00	0.00						0.00	0.00
Fire	160,943.95	166,234.47					182,106.20	182,106.20	185,748.32
Emergency Measures:									
Emergency Measures Organization	6,220.00	2,580.34					5,709.38	5,709.38	5,823.57
Flood Control	0.00	0.00						0.00	0.00
Ambulance Services	0.00	0.00						0.00	0.00
Other ______________________	0.00	0.00						0.00	0.00
Other Protection:									
Building Inspection	0.00	0.00						0.00	0.00
Electrical Inspection	0.00	0.00						0.00	0.00
Plumbing Inspection	0.00	0.00						0.00	0.00
Other Safety Inspections	0.00	0.00						0.00	0.00
License Inspection	0.00	0.00						0.00	0.00
Animal & Pest Control	7,650.00	6,379.75					6,900.00	6,900.00	7,038.00
By-law Enforcement	10,000.00	3,925.78					5,000.00	5,000.00	5,150.00
Other - 911 Services	7,039.48	7,039.48					7,250.34	7,250.34	2.00
TOTAL PROTECTIVE SERVICES - TO PAGE 1	**191,853.43**	**186,159.82**	**0.00**	**0.00**	**0.00**	**0.00**	**206,965.92**	**206,965.92**	**203,761.89**

GENERAL OPERATING FUND
BUDGETED EXPENDITURE
Municipality of Harrison Park

PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
GENERAL GOVERNMENT SERVICES	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
Legislative					5,850.00	5,400.00	6,757.50	6,001.45	129,609.17	106,342.84	142,216.67	117,744.29
General Administrative:												
Chief Administrative Officer & Staff									428,442.95	427,641.30	428,442.95	427,641.30
Office									106,902.73	113,242.35	106,902.73	113,242.35
Legal									35,000.00	36,328.15	35,000.00	36,328.15
Audit									22,226.00	17,528.40	22,226.00	17,528.40
Assessment									55,999.57	55,699.57	55,999.57	55,699.57
Taxation									7,950.00	14,085.32	7,950.00	14,085.32
Other General Government:												
Elections									2,500.00	0.00	2,500.00	0.00
Conventions									4,875.00	3,132.40	4,875.00	3,132.40
Damage Claims and Liability Insurance									46,504.77	51,963.88	46,504.77	51,963.88
Intergovernmental Relations									5,577.15	4,396.12	5,577.15	4,396.12
Grants											0.00	0.00
Other General Government											0.00	0.00
Past-Service Pension Payments											0.00	0.00
											0.00	0.00
SUB-TOTAL GENERAL GOVERNMENT SERVICES	0.00	0.00	0.00	0.00	5,850.00	5,400.00	6,757.50	6,001.45	845,587.34	830,360.33	858,194.84	841,761.78
Recoveries (deductions) - Utility									(13,500.00)	(13,500.00)	(13,500.00)	(13,500.00)
TOTAL GOVERNMENT SERVICES	**0.00**	**0.00**	**0.00**	**0.00**	**5,850.00**	**5,400.00**	**6,757.50**	**6,001.45**	**832,087.34**	**816,860.33**	**844,694.84**	**828,261.78**
PROTECTIVE SERVICES												
Police											0.00	0.00
Fire									160,943.95	166,234.47	160,943.95	166,234.47
Emergency Measures:												
Emergency Measures Organization									6,220.00	2,580.34	6,220.00	2,580.34
Flood Control											0.00	0.00
Ambulance Services											0.00	0.00
Other ______________________											0.00	0.00
Other Protection:												
Building Inspection											0.00	0.00
Electrical Inspection											0.00	0.00
Plumbing Inspection											0.00	0.00
Other Safety Inspections											0.00	0.00
License Inspection											0.00	0.00
Animal & Pest Control									7,650.00	6,379.75	7,650.00	6,379.75
Other - Traffic Services									10,000.00	3,925.78	10,000.00	3,925.78
Other - 911 Services									7,039.48	7,039.48	7,039.48	7,039.48
TOTAL PROTECTIVE SERVICES	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**191,853.43**	**186,159.82**	**191,853.43**	**186,159.82**

GENERAL OPERATING FUND
BUDGETED EXPENDITURE

Municipality of Harrison Park

For the Year 2020

	Previous Year		2020						Next Year
TRANSPORTATION SERVICES	**Total Budget**	**Total Actual**	**Ward 1**	**Ward 2**	**LUD of Newdale**	**LUD of Sandy Lake**	**At Large**	**Total Budget**	**Total Budget**
Road Transport - Administration:									
Engineering	0.00	17,473.75					28,900.00	28,900.00	29,767.00
Roads and Streets:									
Wages and Benefits	481,778.01	436,312.45		32,036.21	16,200.00	72,575.57	426,878.98	547,690.76	554,536.89
Equipment Fuel	132,200.00	99,849.51			1,500.00	1,500.00	120,000.00	123,000.00	124,537.50
Equipment Repairs and Maintenance	168,382.75	206,707.27		6,000.00	2,955.00	3,020.00	207,404.02	219,379.02	222,121.26
Trucks	39,248.00	19,202.58					25,530.00	25,530.00	25,849.13
Workshop and Yard Operations	25,693.94	35,242.85					37,887.64	37,887.64	38,361.24
Mowing	12,200.00	12,038.09						0.00	0.00
Road Construction & Maintenance:									
Labour	0.00	0.00						0.00	0.00
Materials	8,000.00	0.00				9,000.00		9,000.00	9,112.50
Equipment Rentals	2,000.00	0.00			2,000.00			2,000.00	2,025.00
Dust Control	129,875.00	142,227.99			4,675.00	10,000.00	105,775.00	120,450.00	121,955.63
Gravel	513,880.00	498,200.86	236,050.00		1,625.00	13,000.00	248,990.00	499,665.00	505,910.81
Sidewalks and Boulevards	5,000.00	0.00				5,000.00		5,000.00	5,062.50
Ditches and Road Drainage	345,200.00	34,300.16	31,545.00	15,893.00	1,000.00		211,357.00	259,795.00	213,042.44
Paving Repairs	40,000.00	5,149.01				6,500.00	61,852.00	68,352.00	69,206.40
Street Cleaning	0.00	0.00						0.00	0.00
Snow and Ice Removal - Labour	0.00	0.00						0.00	0.00
Snow and Ice Removal - Materials	500.00	2,150.00				1,000.00		1,000.00	1,012.50
Snow and Ice Removal - Rentals	26,300.00	23,148.80		16,800.00			7,000.00	23,800.00	24,097.50
COR Safety Program	27,030.80	22,313.06					14,683.18	14,683.18	14,866.72
Bridges	28,050.00	0.00					28,000.00	28,000.00	28,350.00
Street Lighting	44,689.19	35,309.60	12,000.00	18,600.00	3,500.00	8,500.00		42,600.00	43,132.50
Traffic Services	14,000.00	6,205.85				2,500.00	13,500.00	16,000.00	16,200.00
Parking	0.00	0.00						0.00	0.00
Other Road Transport	5,050.00	5,617.81	5,050.00					5,050.00	5,113.13
Beaver Trapping & Removal	24,530.00	12,840.25					17,030.00	17,030.00	17,242.88
Other Transportation Services - Scrubbing	22,500.00	20,700.00					20,000.00	20,000.00	20,250.00
TOTAL TRANSPORTATION SERVICES - TO PAGE 1	**2,096,107.69**	**1,634,989.89**	**284,645.00**	**89,329.21**	**33,455.00**	**132,595.57**	**1,574,787.82**	**2,114,812.60**	**2,091,753.51**

GENERAL OPERATING FUND
BUDGETED EXPENDITURE

Municipality of Harrison Park

PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
TRANSPORTATION SERVICES	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Total Budget**	**Total Actual**
Road Transport - Administration:												
Engineering										17,473.75	0.00	17,473.75
Roads and Streets:												
Wages and Benefits					16,200.00	11,346.24	59,754.00	71,302.77	405,824.01	353,663.44	481,778.01	436,312.45
Equipment Fuel					1,500.00	1,286.82	2,700.00	0.00	128,000.00	98,562.69	132,200.00	99,849.51
Equipment Repairs and Maintenance					2,955.00	2,500.84	2,552.00	3,154.94	162,875.75	201,051.49	168,382.75	206,707.27
Trucks									39,248.00	19,202.58	39,248.00	19,202.58
Workshop and Yard Operations									25,693.94	35,242.85	25,693.94	35,242.85
Mowing			12,200.00	12,038.09							12,200.00	12,038.09
Road Construction & Maintenance:												
Labour											0.00	0.00
Materials							8,000.00	0.00			8,000.00	0.00
Equipment Rentals					2,000.00	0.00					2,000.00	0.00
Dust Control	8,700.00	7,300.20	85,300.00	78,091.54	4,675.00	3,690.00	12,000.00	8,367.60	19,200.00	44,778.65	129,875.00	142,227.99
Gravel	250,440.00	247,507.08	250,440.00	250,252.54			13,000.00	441.24			513,880.00	498,200.86
Sidewalks and Boulevards							5,000.00	0.00			5,000.00	0.00
Ditches and Road Drainage	195,950.00	17,628.95	148,250.00	15,550.77	1,000.00	0.00		1,120.44			345,200.00	34,300.16
Paving Repairs							6,500.00	0.00	33,500.00	5,149.01	40,000.00	5,149.01
Street Cleaning											0.00	0.00
Snow and Ice Removal - Labour											0.00	0.00
Snow and Ice Removal - Materials							500.00	2,150.00			500.00	2,150.00
Snow and Ice Removal - Rentals			16,800.00	16,000.00					9,500.00	7,148.80	26,300.00	23,148.80
COR Safety Program									27,030.80	22,313.06	27,030.80	22,313.06
Bridges									28,050.00	0.00	28,050.00	0.00
Street Lighting	12,000.00	9,727.11	15,600.00	15,544.07	3,589.19	3,020.64	13,500.00	7,017.78			44,689.19	35,309.60
Traffic Services							1,000.00		13,000.00	6,205.85	14,000.00	6,205.85
Parking											0.00	0.00
Other Road Transport	5,050.00	5,617.81									5,050.00	5,617.81
Beaver Trapping & Removal									24,530.00	12,840.25	24,530.00	12,840.25
Other Transportation Services - Scrubbing	10,000.00	10,350.00	10,000.00	10,350.00	2,500.00	0.00					22,500.00	20,700.00
TOTAL TRANSPORTATION SERVICES	**482,140.00**	**298,131.15**	**538,590.00**	**397,827.01**	**34,419.19**	**21,844.54**	**124,506.00**	**93,554.77**	**916,452.50**	**823,632.42**	**2,096,107.69**	**1,634,989.89**

GENERAL OPERATING FUND
BUDGETED EXPENDITURE

Municipality of Harrison Park

For the Year 2020

	Previous Year		2020						Next Year
ENVIRONMENTAL HEALTH SERVICES	**Total Budget**	**Total Actual**	**Ward 1**	**Ward 2**	**LUD of Newdale**	**LUD of Sandy Lake**	**At Large**	**Total Budget**	**Total Budget**
Garbage and Waste Collection:									
Garbage Collection	16,770.10	15,622.09				7,452.00	9,548.00	17,000.00	17,340.00
Nuisance Grounds	267,944.00	266,144.68					259,943.57	259,943.57	215,000.00
Other Environmental Health:									
Municipal Wells	13,020.00	2,962.76					8,490.00	8,490.00	8,659.80
Public Restrooms	5,615.00	5,665.18			500.00	5,065.00		5,565.00	5,676.30
Other - Recycling	8,770.10	10,446.77				7,452.00	1,548.00	9,000.00	9,180.00
Other - Recycling	22,200.00	22,240.51					23,231.00	23,231.00	23,695.62
Other - Oil Depot	2,500.00	775.00					2,500.00	2,500.00	2,550.00
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1	**336,819.20**	**323,856.99**	**0.00**	**0.00**	**500.00**	**19,969.00**	**305,260.57**	**325,729.57**	**282,101.72**
PUBLIC HEALTH AND WELFARE SERVICES									
Public Health:									
Health Unit	0.00	0.00						0.00	0.00
Cemeteries	8,875.00	5,673.00					6,300.00	6,300.00	6,426.00
Other ________________	0.00	0.00						0.00	0.00
Other ________________	0.00	0.00						0.00	0.00
Medical Care:									
Tele-Heallth - Erickson Health Centre	5,000.00	5,000.00					5,000.00	5,000.00	0.00
Minnedosa Area Primary Care Clinic Contribution	0.00	0.00						0.00	70,000.00
Other ________________	0.00	0.00						0.00	0.00
Hospital Care:									
Hospital Care	0.00	0.00						0.00	0.00
Other ________________	0.00	0.00						0.00	0.00
Other ________________	0.00	0.00						0.00	0.00
Social Assistance:									
Social Assistance	11,893.00	11,892.88					11,892.88	11,892.88	11,523.00
Other ________________	0.00	0.00						0.00	0.00
Other ________________	0.00	0.00						0.00	0.00
TOTAL PUBLIC HEALTH & WELFARE SERVICES TO PAGE 1	**25,768.00**	**22,565.88**	**0.00**	**0.00**	**0.00**	**0.00**	**23,192.88**	**23,192.88**	**87,949.00**

GENERAL OPERATING FUND
BUDGETED EXPENDITURE

Municipality of Harrison Park

PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
ENVIRONMENTAL HEALTH SERVICES	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Total Budget**	**Total Actual**
Garbage and Waste Collection:												
Garbage Collection							7,261.65	8,938.32	9,508.45	6,683.77	16,770.10	15,622.09
Nuisance Grounds									267,944.00	266,144.68	267,944.00	266,144.68
Other Environmental Health:												
Municipal Wells									13,020.00	2,962.76	13,020.00	2,962.76
Public Restrooms					960.00	880.00	4,655.00	4,785.18			5,615.00	5,665.18
Other Recycling							7,261.65	8,938.32	1,508.45	1,508.45	8,770.10	10,446.77
Other ________________									22,200.00	22,240.51	22,200.00	22,240.51
Other ________________									2,500.00	775.00	2,500.00	775.00
TOTAL ENVIRONMENTAL HEALTH SERVICES	**0.00**	**0.00**	**0.00**	**0.00**	**960.00**	**880.00**	**19,178.30**	**22,661.82**	**316,680.90**	**300,315.17**	**336,819.20**	**323,856.99**
PUBLIC HEALTH AND WELFARE SERVICES												
Public Health:												
Health Unit											0.00	0.00
Cemeteries									8,875.00	5,673.00	8,875.00	5,673.00
Other ________________											0.00	0.00
Other ________________											0.00	0.00
Medical Care:												
Tele-Health - Erickson Health Centre									5,000.00	5,000.00	5,000.00	5,000.00
Minnedosa Primary Care Clinic Contribution											0.00	0.00
Other ________________											0.00	0.00
Hospital Care:												
Hospital Care											0.00	0.00
Other ________________											0.00	0.00
Other ________________											0.00	0.00
Social Assistance:												
Social Assistance									11,893.00	11,892.88	11,893.00	11,892.88
Other ________________											0.00	0.00
Other ________________											0.00	0.00
TOTAL PUBLIC HEALTH & WELFARE SERVICES	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**25,768.00**	**22,565.88**	**25,768.00**	**22,565.88**

GENERAL OPERATING FUND
BUDGETED EXPENDITURE

Municipality of Harrison Park

For the Year 2020

EVIRONMENTAL DEVELOPMENT SERVICES	Previous Year Total Budget	Previous Year Total Actual	2020 Ward 1	2020 Ward 2	2020 LUD of Newdale	2020 LUD of Sandy Lake	2020 At Large	2020 Total Budget	Next Year Total Budget
Planning and Zoning	102,449.99	92,197.23					95,518.39	95,518.39	97,428.76
Community Development:									
General Land Assembly	8,115.00	2,350.00					16,622.00	16,622.00	16,954.44
Urban Renewal	0.00	0.00						0.00	0.00
Beautification and Land Rehabilitation	4,725.00	4,424.56					2,600.00	2,600.00	2,652.00
Urban Area Weed Control	700.00	0.00						0.00	0.00
Recreational Trails	4,193.00	252.00					1,260.00	1,260.00	1,285.20
Other __________________	9,471.53	10,348.84			400.00		10,348.84	10,748.84	10,963.82
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1	**129,654.52**	**109,572.63**	**0.00**	**0.00**	**400.00**	**0.00**	**126,349.23**	**126,749.23**	**129,284.21**
ECONOMIC DEVELOPMENT SERVICES									
Natural Resources	0.00	0.00						0.00	0.00
Agriculture:									
Destruction of Pests	0.00	0.00						0.00	0.00
Protective Inspections	0.00	0.00						0.00	0.00
Rural Area Weed Control	8,525.00	4,103.02					2,025.00	2,025.00	2,065.50
Drainage of Land	0.00	0.00						0.00	0.00
Veterinary Services	4,322.26	4,322.26					4,354.13	4,354.13	4,441.21
Water Resources & Conservation	22,637.63	22,637.63					24,075.00	24,075.00	24,556.50
Grants	1,000.00	1,000.00					1,000.00	1,000.00	1,020.00
Other _______________	4,300.00	4,350.00					4,615.00	4,615.00	4,707.30
Fibre Optic Internet	40,000.00	25,271.00					10,000.00	10,000.00	10,200.00
Industrial Development	0.00	0.00						0.00	0.00
Economic Development Officer	0.00	261.50						0.00	0.00
Tourism	6,060.00	5,810.00					11,060.00	11,060.00	11,281.20
Aquatic Invasive Species	0.00	0.00						0.00	0.00
Other - FLIPPR	9,550.00	6,869.73					5,550.00	5,550.00	5,661.00
Other - Promotional	2,750.00	1,497.79					2,050.00	2,050.00	2,091.00
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	**99,144.89**	**76,122.93**	**0.00**	**0.00**	**0.00**	**0.00**	**64,729.13**	**64,729.13**	**66,023.71**

GENERAL OPERATING FUND
BUDGETED EXPENDITURE

Municipality of Harrison Park

PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
EVIRONMENTAL DEVELOPMENT SERVICES	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
Planning and Zoning									102,449.99	92,197.23	102,449.99	92,197.23
Community Development:												
General Land Assembly									8,115.00	2,350.00	8,115.00	2,350.00
Urban Renewal											0.00	0.00
Beautification and Land Rehabilitation									4,725.00	4,424.56	4,725.00	4,424.56
Urban Area Weed Control					500.00	0.00	200.00	0.00			700.00	0.00
Recreational Trails									4,193.00	252.00	4,193.00	252.00
Other ________________					200.00	0.00			9,271.53	10,348.84	9,471.53	10,348.84
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES	0.00	0.00	0.00	0.00	700.00	0.00	200.00	0.00	128,754.52	109,572.63	129,654.52	109,572.63
ECONOMIC DEVELOPMENT SERVICES												
Natural Resources											0.00	0.00
Agriculture:												
Destruction of Pests											0.00	0.00
Protective Inspections											0.00	0.00
Rural Area Weed Control									8,525.00	4,103.02	8,525.00	4,103.02
Drainage of Land											0.00	0.00
Veterinary Services									4,322.26	4,322.26	4,322.26	4,322.26
Water Resources & Conservation									22,637.63	22,637.63	22,637.63	22,637.63
Grants									1,000.00	1,000.00	1,000.00	1,000.00
Other ______________									4,300.00	4,350.00	4,300.00	4,350.00
Fibre Optic Internet									40,000.00	25,271.00	40,000.00	25,271.00
Industrial Development											0.00	0.00
Other Economic Development										261.50	0.00	261.50
Tourism									6,060.00	5,810.00	6,060.00	5,810.00
Public Receptions											0.00	0.00
Other - FLIPPR									9,550.00	6,869.73	9,550.00	6,869.73
Other ______________									2,750.00	1,497.79	2,750.00	1,497.79
TOTAL ECONOMIC DEVELOPMENT SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	99,144.89	76,122.93	99,144.89	76,122.93

GENERAL OPERATING FUND
BUDGETED EXPENDITURE

Municipality of Harrison Park

For the Year 2020

	Previous Year		2020						Next Year
RECREATION AND CULTURAL SERVICES	Total Budget	Total Actual	Ward 1	Ward 2	LUD of Newdale	LUD of Sandy Lake	At Large	Total Budget	Total Budget
Recreation	0.00	0.00						0.00	0.00
Community Centers and Halls	28,205.00	28,205.20					28,256.07	28,256.07	29,103.75
Swimming Pools and Beaches	6,188.78	10,117.56				4,155.00	1,710.00	5,865.00	6,040.95
Golf Courses	0.00	0.00						0.00	0.00
Skating Rinks and Arenas	80.00	95.43			90.00			90.00	92.70
Parks and Playgrounds	2,700.00	2,828.74			450.00	2,700.00		3,150.00	3,244.50
Other Recreational facilities	0.00	0.00						0.00	0.00
Grants	41,040.00	40,580.00			250.00	1,250.00	51,550.00	53,050.00	50,000.00
Agriculture & Community District of Newdale	8,009.59	8,009.59					8,009.59	8,009.59	8,249.88
Other ________________	0.00	1,079.85					50,000.00	50,000.00	0.00
Museums	25,525.00	22,915.17			50.00	400.00	2,960.00	3,410.00	3,000.00
Libraries	1,800.00	1,520.00					1,800.00	1,800.00	3,000.00
Other Cultural facilities	0.00	0.00						0.00	0.00
Other - Holiday Lighting	1,500.00	145.00			2,500.00	1,000.00		3,500.00	3,605.00
Other - Canada Day	6,100.00	5,963.85				600.00	5,600.00	6,200.00	6,386.00
TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1	121,148.37	121,460.39	0.00	0.00	3,340.00	10,105.00	149,885.66	163,330.66	112,722.78
FISCAL SERVICES									
Transfer to Capital (from Page 13)	15,000.00	14,814.40	20,000.00				807,730.00	827,730.00	0.00
Transfer to Utility - Sandy Lake (To Utility Page)	260,205.05	140,205.05					172,715.54	172,715.54	7,715.54
Transfer to Utility - Onanole (To Utility Page)	116,574.00	0.00					132,489.51	132,489.51	132,489.51
Debenture Debt Charges (from Page 11)	2,284.18	2,284.18					2,284.18	2,284.18	2,284.18
Other Long-term debt charges	0.00	0.00						0.00	
Tax discount and short-term loan interest	0.00	0.00						0.00	
Other Debt Charges	0.00	0.00						0.00	
TOTAL FISCAL SERVICES - TO PAGE 1	394,063.23	157,303.63	20,000.00	0.00	0.00	0.00	1,115,219.23	1,135,219.23	142,489.23
Recovery Deficit Levy (from page 9) - TO PAGE 1	0.00	0.00						0.00	
TRANSFERS									
General Reserve/LUD Reserves	113,000.00	113,000.00			20,000.00	57,000.00		77,000.00	100,000.00
Specific-Purpose Reserves:									
Equipment Replacement	172,750.00	172,750.00					149,250.00	149,250.00	160,100.00
Special Administrative	112,000.00	112,000.00		100,000.00			75,500.00	175,500.00	30,000.00
Gas Tax	174,582.00	174,582.00					87,291.00	87,291.00	87,291.00
Fire Replacement	110,000.00	110,000.00					100,000.00	100,000.00	110,000.00
Bridge & Environment	30,000.00	30,000.00					30,000.00	30,000.00	30,000.00
PW Shop	20,000.00	20,000.00	78,000.00				20,000.00	98,000.00	20,000.00
Paving	100,000.00	100,000.00					100,000.00	100,000.00	100,000.00
TOTAL TRANSFERS - TO PAGE 1	832,332.00	832,332.00	78,000.00	100,000.00	20,000.00	57,000.00	562,041.00	817,041.00	637,391.00

GENERAL OPERATING FUND
BUDGETED EXPENDITURE
Municipality of Harrison Park

PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

	Ward 1		Ward 2		LUD of Newdale		LUD of Sandy Lake		At Large		Previous Year	
RECREATION & CULTURAL SERVICES	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
Recreation											0.00	0.00
Community Centers and Halls									28,205.00	28,205.20	28,205.00	28,205.20
Swimming Pools and Beaches							4,578.78	5,760.19	1,610.00	4,357.37	6,188.78	10,117.56
Golf Courses											0.00	0.00
Skating Rinks and Arenas					80.00	95.43					80.00	95.43
Parks and Playgrounds					450.00		2,250.00	2,828.74			2,700.00	2,828.74
Other Recreational facilities											0.00	0.00
Grants					960.00	450.00	200.00	250.00	39,880.00	39,880.00	41,040.00	40,580.00
Other ________________									8,009.59	8,009.59	8,009.59	8,009.59
Other ________________										1,079.85	0.00	1,079.85
Museums					50.00	50.00	350.00	363.65	25,125.00	22,501.52	25,525.00	22,915.17
Libraries									1,800.00	1,520.00	1,800.00	1,520.00
Other Cultural facilities											0.00	0.00
Other - Holiday Lighting					500.00	145.00	1,000.00	0.00			1,500.00	145.00
Other - Canada Day Fireworks							500.00	551.90	5,600.00	5,411.95	6,100.00	5,963.85
TOTAL RECREATION & CULTURAL SERVICES	**0.00**	**0.00**	**0.00**	**0.00**	**2,040.00**	**740.43**	**8,878.78**	**9,754.48**	**110,229.59**	**110,965.48**	**121,148.37**	**121,460.39**
FISCAL SERVICES												
Transfer to Capital (from Page 13)									15,000.00	14,814.40	15,000.00	14,814.40
Transfer to Utility (To Utility Page)									260,205.05	140,205.05	260,205.05	140,205.05
Debenture Debt Charges (from Page 11)									116,574.00	0.00	116,574.00	0.00
Other Long-term debt charges									2,284.18	2,284.18	2,284.18	2,284.18
Tax discount and short-term loan interest											0.00	0.00
Other Debt Charges											0.00	0.00
Other _______________											0.00	0.00
TOTAL FISCAL SERVICES	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**394,063.23**	**157,303.63**	**394,063.23**	**157,303.63**
Recovery Deficit Levy (from page 9)											0.00	0.00
TRANSFERS												
General Reserve/LUD Reserves	34,000.00	34,000.00			12,000.00	12,000.00	67,000.00	67,000.00			113,000.00	113,000.00
Specific-Purpose Reserves:												
Equipment Replacement									172,750.00	172,750.00	172,750.00	172,750.00
Special Administrative									112,000.00	112,000.00	112,000.00	112,000.00
Gas Tax									174,582.00	174,582.00	174,582.00	174,582.00
Fire Replacement									110,000.00	110,000.00	110,000.00	110,000.00
Bridge & Environment									30,000.00	30,000.00	30,000.00	30,000.00
PW Shop & Jt. Health Facility									20,000.00	20,000.00	20,000.00	20,000.00
Paving									100,000.00	100,000.00	100,000.00	100,000.00
TOTAL TRANSFERS	**34,000.00**	**34,000.00**	**0.00**	**0.00**	**12,000.00**	**12,000.00**	**67,000.00**	**67,000.00**	**719,332.00**	**719,332.00**	**832,332.00**	**832,332.00**

CALCULATION OF TAX LEVIES

Municipality of Harrison Park

For the Year 2020

Education (Requistion) Taxes:	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Grazing Lease and/or Converted fees	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Grazing lease and / or Converted fees	Total
Education Support Levy (ESL)	11,853,540		823,200	12,676,740	111,910.00		111,910.00	8.828	104,643.05	7,267.21		111,910.26
Park West School Division	28,102,960	61,640	125,870	28,290,470	280,153.00		280,153.00	9.903	278,303.61	1,246.49	610.42	280,160.52
Rolling River School Division	202,377,650	60,430	2,623,760	205,061,840	2,329,619.00		2,329,619.00	11.361	2,299,212.48	29,808.54	686.55	2,329,707.56
							0.00					0.00
							0.00					0.00
Total Education Taxes	242,334,150	122,070	3,572,830	246,029,050	2,721,682.00		2,721,682.00		2,682,159.15	38,322.24	1,296.97	2,721,778.35
											page 1	

Municipal Taxes:	Assessments				Expenditures			Mill Rate Frt/PP	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Special Areas												
Ward 1	52,761,260		258,190	53,019,450	382,645.00	9.05	382,654.05	5.797	305,862.30	1,496.75	75,295.00	382,654.05
Ward 2	157,379,690		2,164,870	159,544,560	189,329.21	4.68	189,333.89	1.087	171,087.46	2,353.43	15,893.00	189,333.89
LUD of Newdale	2,659,330		720	2,660,050	63,545.00	0.14	63,545.14	13.833	36,785.18	9.96	26,750.00	63,545.14
LUD of Sandy Lake	19,408,330		325,850	19,734,180	226,149.57	6.48	226,156.05	9.589	186,106.48	3,124.58	36,925.00	226,156.05
Special Services Levies												
Agri. & Comm. District of Newdale	12,882,160	237,470	16,520	13,136,150	8,009.59	0.00	8,009.59	0.610	8,002.97	10.08		8,013.05
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
Plan 812 Garbage Collection						0.00	0.00					0.00
(43 units @ $72.00)					3,096.00	0.00	3,096.00	Per Parcel	3,096.00			3,096.00
Debenture Debt Levies												
LID #2 - By-law No. 6-2006	17,236,680	1,916,920	325,850	19,479,450	7,715.54	0.00	7,715.54	0.396	7,584.83	129.04		7,713.86
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
LIP #1 - By-law No. 1238					132,489.51	0.00	132,489.51	Per Parcel	132,489.51			132,489.51
LIP #100 - By-law No. 1340					2,284.18	0.00	2,284.18	Per Parcel	2,284.18			2,284.18
Deficit Recovery												
General				0		0.00	0.00					0.00
Utility				0		0.00	0.00					0.00
General Municipal												
At Large	232,208,610		2,749,630	234,958,240	2,729,636.81	4,553.65	2,734,190.46	11.637	2,702,211.59	31,997.44		2,734,209.04
Other Revenue and Transfers					2,123,934.10	0.00	2,123,934.10				2,123,934.10	2,123,934.10
Business Taxes				0			0.00					0.00
Total Municipal Taxes					5,868,834.51	4,574.01	5,873,408.52		3,555,510.50	39,121.28	2,278,797.10	5,873,428.88
					page 1		page 1		page 1	page 1		
Total (Education + Municipal) Taxes					8,590,516.51	4,574.01	8,595,090.52		6,237,669.65	77,443.51	2,280,094.07	8,595,207.23
						page 1					page 2	

SUNDRY REVENUES AND TRANSFERS

Municipality of Harrison Park

For the Year 2020

Part 1 - Reserve Transfers

Reserve Name & By-Law No.	Fund Name & By-Law No.		
From	To	Purpose	Amount
Fire Reserve	Capital	Public Safety Comm. System - radios	43,000.00
Public Works Shop Reserve	Capital	public works shop	389,336.00
General Reserve	Capital	PTH #10 & Victor Ave. crosswalk	12,000.00
General Reserve	Capital	Onanole Pumphouse & Reservoir	75,000.00
General Reserve	Capital	water line - Victor Ave.	111,713.00
Onanole Water & Sewer	Capital	water line - Victor Ave.	58,287.00
Gas Tax Reserve	Capital	water line - Mooswa Drive	100,000.00
Gas Tax Reserve	Capital	water line extension - Beach Road	71,100.00
Gas Tax Reserve	GOF	engineering - Beach Road	28,900.00
General Reserve	Capital	land purchases/surveying	10,000.00
LUD of Newdale Reserve	Capital	snow blower attachement	6,000.00
LID of Sandy Lake Reserve	Capital	Water & Sewer Upgrades - Sandy Lake	75,000.00
Special Admin. Reserve	GOF	grant to Onanole Rec. Centre	50,000.00
Special Admin. Reserve	GOF	by-election	2,500.00
Special Admin. Reserve	GOF	Sandy Lake Drain	50,000.00

1,082,836.00

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Federal Gov't	Gas Tax	87,291.00
MB Government - MIT & Municipal Gov't	PR & gravel road maintenance	357,125.00
Federal Gov't	Canada Day Fireworks	2,400.00
MB Water Services Board	Water & Sewer Upgrades - Sandy Lake	165,000.00

Total - Page 2 611,816.00

Part 3 - Recovery of Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1 0.00

Part 4 - Recovery of Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 10-_ 0.00

UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Municipality of Harrison Park
LID #1 - NEWDALE SEWER
For the Year 2020

UTILITY REVENUE	**2019 Budget**	**2019 Actual**	**2020 Budget**	**Next Year Budget**
WATER CONSUMER SALES:				
Residential				
Commercial and Bulk				
Industrial				
Federal and Provincial				
Municipal and Schools				
SEWER SERVICE CHARGES:				
Residential	31,789.00	33,349.83	35,133.71	
Commercial and Bulk				
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	31,789.00	33,349.83	35,133.71	0.00
Penalties				
Hydrant Rentals				
Installation Service				
Other ________________				
Provincial Grants				
Other Revenue				
Other ________________				
Transfer from Revenue Fund (from Page 7)				
Transfer from Reserves (from Page 13)				
Transfer from Accumulated Surplus				
TOTAL REVENUE	**31,789.00**	**33,349.83**	**35,133.71**	**0.00**
UTILITY EXPENDITURE				
WATER SUPPLY:				
Administration				
Customer Billings and Collections				
Purification and Treatment				
Water Purchases				
Service of Supply				
Transmissions and Distribution				
Other Water Supply Costs				
Other ________________				
Sub Total	0.00	0.00	0.00	0.00
SEWAGE COLLECTION AND DISPOSAL:				
Administration	1,000.00	200.00	1,000.00	
Sewage Collection System	15,000.00	11,448.62	15,000.00	
Sewage Lift Station				
Sewage Treatment and Disposal				
Other Sewage Collection and Disposal				
Other ________________				
Sub Total	16,000.00	11,648.62	16,000.00	0.00
TRANSFER TO CAPITAL (from Page 13)				
DEBENTURE DEBT CHARGES (from Page 12)				
OTHER LONG-TERM DEBT CHARGES				
TRANSFERS				
Deficit Recovery, 20____ (Page 9)				
Transfer to Utility Reserve	10,000.00	10,000.00	10,000.00	
Transfer to _________ Reserve				
TOTAL EXPENDITURE	**26,000.00**	**21,648.62**	**26,000.00**	**0.00**
NET OPERATING SURPLUS (DEFICIT)	5,789.00	11,701.21	9,133.71	0.00

UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Municipality of Harrison Park
LID #2 - SANDY LAKE WATER & SEWER
For the Year 2020

UTILITY REVENUE	2019 Budget	2019 Actual	2020 Budget	Next Year Budget
WATER CONSUMER SALES:				
Residential	210,000.00	216,070.81	210,000.00	
Commercial and Bulk	10,000.00	11,509.05	10,000.00	
Industrial				
Federal and Provincial				
Municipal and Schools				
SEWER SERVICE CHARGES:				
Residential				
Commercial and Bulk				
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	220,000.00	227,579.86	220,000.00	0.00
Penalties	500.00	500.52	500.00	
Hydrant Rentals	3,500.00		3,500.00	
Installation Service	1,050.00	1,950.00	1,050.00	
Other ________________				
Provincial Grants				
Other Revenue	500.00	0.00	500.00	
Other ________________				
Transfer from Revenue Fund (from Page 7)	127,715.54	7,715.54	172,715.54	
Transfer from Reserves (from Page 13)				
Transfer from Accumulated Surplus	105,000.00	32,346.50	178,000.00	
TOTAL REVENUE	**458,265.54**	**270,092.42**	**576,265.54**	**0.00**
UTILITY EXPENDITURE				
WATER SUPPLY:				
Administration	60,000.00	42,900.27	60,000.00	
Customer Billings and Collections				
Purification and Treatment				
Water Purchases				
Service of Supply	60,000.00	153,409.26	60,000.00	
Transmissions and Distribution				
Other Water Supply Costs	5,000.00		5,000.00	
Other ________________				
Sub Total	125,000.00	196,309.53	125,000.00	0.00
SEWAGE COLLECTION AND DISPOSAL:				
Administration				
Sewage Collection System				
Sewage Lift Station	39,000.00	26,395.49	39,000.00	
Sewage Treatment and Disposal	20,000.00	0.00	20,000.00	
Other Sewage Collection and Disposal				
Other ________________				
Sub Total	59,000.00	26,395.49	59,000.00	0.00
TRANSFER TO CAPITAL (from Page 13)	225,000.00		343,000.00	
DEBENTURE DEBT CHARGES (from Page 12)	7,715.54	7,715.54	7,715.54	
OTHER LONG-TERM DEBT CHARGES				
TRANSFERS				
Deficit Recovery, 20____ (Page 9)				
Transfer to Utility Reserve	30,000.00	30,000.00	30,000.00	
Transfer to _________ Reserve				
TOTAL EXPENDITURE	**446,715.54**	**260,420.56**	**564,715.54**	**0.00**
NET OPERATING SURPLUS (DEFICIT)	11,550.00	9,671.86	11,550.00	0.00

UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Municipality of Harrison Park

LID #3 - ONANOLE WATER & SEWER

For the Year 2020

UTILITY REVENUE	2019 Budget	2019 Actual	2020 Budget	Next Year Budget
WATER CONSUMER SALES:				
Residential	125,000.00	144,182.61	150,750.00	
Commercial and Bulk		1,491.00	1,400.00	
Industrial				
Federal and Provincial				
Municipal and Schools				
SEWER SERVICE CHARGES:				
Residential	70,000.00			
Commercial and Bulk				
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	195,000.00	145,673.61	152,150.00	0.00
Penalties	200.00	54.58	200.00	
Hydrant Rentals	1,650.00	1,650.00	1,650.00	
Installation Service		84,976.12	50,000.00	
Other ________________				
Provincial Grants				
Other Revenue	1,000.00	29,270.00	9,000.00	
Other ________________				
Transfer from Revenue Fund (from Page 7)	249,063.51	132,489.51	132,489.51	
Transfer from Reserves (from Page 13)				
Transfer from Accumulated Surplus				
TOTAL REVENUE	**446,913.51**	**394,113.82**	**345,489.51**	**0.00**

UTILITY EXPENDITURE	2019 Budget	2019 Actual	2020 Budget	Next Year Budget
WATER SUPPLY:				
Administration	25,000.00	29,751.96	30,000.00	
Customer Billings and Collections				
Purification and Treatment				
Water Purchases	60,000.00	78,551.00	60,000.00	
Service of Supply	5,000.00	60,817.41	60,000.00	
Transmissions and Distribution	12,000.00		12,000.00	
Other Water Supply Costs				
Other ________________				
Sub Total	102,000.00	169,120.37	162,000.00	0.00
SEWAGE COLLECTION AND DISPOSAL:				
Administration				
Sewage Collection System	8,000.00	1,557.43	4,000.00	
Sewage Lift Station	2,500.00	11,962.92	12,000.00	
Sewage Treatment and Disposal	8,000.00			
Other Sewage Collection and Disposal	45,620.00	34,991.00	35,000.00	
Other ________________				
Sub Total	64,120.00	48,511.35	51,000.00	0.00
TRANSFER TO CAPITAL (from Page 13)	116,574.00	0.00	0.00	
DEBENTURE DEBT CHARGES (from Page 12)	132,489.51	132,489.51	132,489.51	
OTHER LONG-TERM DEBT CHARGES				
TRANSFERS				
Deficit Recovery, 20____ (Page 9)				
Transfer to Utility Reserve	30,000.00	30,000.00		
Transfer to _________ Reserve				
TOTAL EXPENDITURE	**445,183.51**	**380,121.23**	**345,489.51**	**0.00**
NET OPERATING SURPLUS (DEFICIT)	1,730.00	13,992.59	0.00	0.00

GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES

Municipality of Harrison Park

For the Year 2020

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage / Per Parcel	Other Revenue	Net Required by Mill rate	Area to be Levied
Paving - LIP 100	1340	2034	26,307.84	1,363.41	24,944.43	920.77	2,284.18	Per Parcel		2,284.18	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
			26,307.84	1,363.41	24,944.43	920.77	2,284.18	0.00	0.00	2,284.18	

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other Revenue	Raised by Mill Rate
LIP No. 100				0	2,284.18	Per Parcel		
				0				
				0				
				0				
					2,284.18	0.00	0.00	0.00

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

Municipality of Harrison Park

For the Year 2020

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (Year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other Revenue	Net Required by Mill rate	Area to be Levied
Lagoon Expansion	6 - 2006	2025	38,390.92	5,556.05	32,834.87	2,159.49	7,715.54			7,715.54	
Water & Sewer - LIP 1	1238	2031	1,244,867.99	82,943.76	1,161,924.23	49,545.75	132,489.51	Per Parcel		0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
			1,283,258.91	88,499.81	1,194,759.10	51,705.24	140,205.05	0.00	0.00	7,715.54	

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other Revenue	Raised by Mill Rate
LID #2	17,236,680	1,916,920	325,850	19,479,450	7,715.54			7,715.54
LIP No. 1				0	132,489.51	Per Parcel		
				0				
					140,205.05	0.00	0.00	7,715.54

CAPITAL BUDGET
(current year)
Municipality of Harrison Park

For the Year 2020

Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
Fire - PSCS radios	43,000.00			43,000.00	
Public Works - shops	600,000.00			389,336.00	210,670.00
Public Works - two-way radio system	20,000.00	20,000.00			
LUD of Newdale - snowblower attachment	6,000.00			6,000.00	
PTH #10 Crosswalk	12,000.00			12,000.00	
Water Line - Mooswa Drive	500,000.00			100,000.00	400,000.00
Water Line - Victor Avenue	170,000.00			170,000.00	
Water Line - Deer Road	1,615,460.00	807,730.00			807,730.00
Onanole Pump House & Reservoir	75,000.00			75,000.00	
Sandy Lake Water & Sewer Upgrades	418,000.00		343,000.00	75,000.00	
Water Line Extensions - Beach Road/South Shore	400,000.00			71,100.00	328,900.00
Land Purchases & Surveying	10,000.00			10,000.00	
	3,869,460.00				
	TOTAL	827,730.00			
		Page 7 (acct. 9320)	343,000.00		
			Page 10-_	951,436.00	
				Part 2	1,747,300.00
					Part 3

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		**Cash Resources**
	To Operating	To Capital	To Operating	To Capital	(Opening balance in Reserve)
General Reserve		208,713.00			468,556.00
Fire Replacement Reserve		43,000.00			101,716.00
Gas Tax Reserve	28,900.00	171,100.00			448,996.00
Machinery Reserve					128,349.00
Special Administrative Reserve	102,500.00				297,684.00
Public Works Shop Reserve		389,336.00			291,336.00
Water & Sewer Reserve				58,287.00	58,287.00
Paving Reserve					185,737.00
LID of Sandy Lake Reserve				75,000.00	78,488.98
LID of Newdale Reserve					21,593.33
LUDs of Newdale & Sandy Lake Reserves		6,000.00			327,668.49
All other reserves					456,981.20
Total					2,865,393.00
	131,400.00				
	Page 2	818,149.00			
		Part 1	0.00		
			Page 10-_	133,287.00	
				Part 1	

PART 3. BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Term	Amount
Water Line - Deer Road	807,730.00			20	67,590.30
Water Line Extensions - Beach Road/South Shore	328,900.00			20	22,621.00
Public Works Shop	210,670.00			10	24,539.00
Water Line - Mooswa Drive	400,000.00			20	27,511.00
TOTAL - Part 1	1,747,300.00	0.00	0.00		

Departmental Use Only	Adopted by Resolution of Council **Resolution No.** ________ **Date**	______________________ (Head of Council) ______________________ (Chief Administrative Officer)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

Municipality of Harrison Park

For the Year 2020

PURPOSE	2021	2022	2023	2024	2025	Total	Operating	Reserves	Borrowing	Other
Office						0.00				
						0.00				
Graders x 2				500,000.00		22,500.00				
Tractor 1					85,000.00	107,500.00				
Tractor 2						22,500.00				
Mower 1			22,500.00			22,500.00				
Mower 2	22,500.00					0.00				
Flex Arm 1			22,500.00			35,000.00				
Flex Arm 2	22,500.00					0.00				
Handi Hitch Packer (1)						59,500.00				
Handi Hitch Packer (2)			35,000.00			0.00				
Handi Hitch Packer (3)						40,000.00				
Skid Steer		59,500.00				0.00				
Public Works Truck 1					40,000.00	40,000.00				
Public Works Truck 2	40,000.00					30,000.00				
Public Works Truck 3						400,000.00				
Public Works Truck 4						0.00				
Office Vehicle	30,000.00					0.00				
Fire Pumper Truck		400,000.00				400,000.00				
Fire Tanker Truck						0.00				
Fire Rapid Response Truck						0.00				
Fire Hall - Onanole	500,000.00					500,000.00				
Water & Sewer Lines						0.00				
Pavement			400,000.00			400,000.00				
	615,000.00	459,500.00	480,000.00	500,000.00	125,000.00	**1,679,500.00**	0.00	0.00	0.00	0.00

SOURCE OF FUNDS - ANNUAL						**TOTAL**
OPERATING						0.00
RESERVES	615,000.00	459,500.00	480,000.00	500,000.00	125,000.00	2,179,500.00
BORROWING	500,000.00					500,000.00
OTHER						0.00
TOTAL						**2,679,500.00**

Departmental Use Only

Adopted by Resolution of Council

Resolution No. ___________

Date

(Head of Council)

(Chief Administrative Officer)